

NEWS SUMMARY

GENERAL

Inquiry call over Salford blasts

AN inquiry into the explosions and fire which wrecked a Salford warehouse has been demanded by the town's MPs Frank Allan and Stanley Orme. More than 700 people were evacuated from their homes as the blasts rocked the town centre. Seven or eight different chemicals were stored in the building and it is thought the blasts may have been caused by sodium chloride.

Labour MP Mr Allan said it is horrifying to think that dangerous chemicals were stored in one of the most thickly populated areas of Europe.

Quiet welcome

Margaret Thatcher received a quiet welcome in Hong Kong after being told by Chinese leaders that they intended to recover sovereignty over the colony. Page 2

Angola warning

Angola accused South Africa of bombing Angolan military units near Namibia and said that it expects a new invasion. Page 2

Guerrilla slain

Spanish police killed a Basque guerrilla and captured three others after a gun battle in a San Sebastian flat.

No trace of sub

Swedish naval vessels found no trace of a mysterious submarine off Gotenborg after fishermen reported seeing a periscope.

Brisbane march

About 3,000 aborigines marched through Brisbane in a demonstration aimed at ending the Government's Commonwealth Games to highlight their land disputes with the Queensland Government.

Japanese pledge

Japanese Premier Zenko Suzuki on a visit to Peking, said Japan would amend school textbooks which gloss over Japanese wartime atrocities on China.

Soccer fans jailed

A Bangladeshi court sentenced 54 football fans to prison terms ranging from six months to five years after a riot at a match in Dacca.

Sikhs' protest

About 5,000 Sikhs protested in London, at former Master of Rolls Lord Denning's decision to allow a headmaster to ban a boy who wanted to wear a turban.

Move on cars

Vauxhall Motors plans early talks with unions to head off a threat to black imports of the General Motors Spanish-built small car. Page 7

Raid relics sale

Relics from the Great Train Robbery are being auctioned in Bournemouth, Hampshire today. Included is an ex-Army lorry with a false bottom adapted by Ronald Biggs.

Horse sense

American breeders bought 14 traditional cart-horses for £35,000 from the Shire Horse Society, who said it reflects growing U.S. interest in pedigree shires.

Briefly

Two dogs found at Lydden motor racing circuit near Dover have been quarantined under the Rabies Act.
About 100 stone throwing youths went on the rampage in Zurich, after a protest about the demolition of a youth centre.
Genetic engineering activities in Britain will continue to be monitored by the Government.

BUSINESS

Output recovery prospects 'gloomy'

OUTPUT and orders prospects remain gloomy, according to a CBI survey of 1,700 companies. But it suggests industry may be settling on a plateau. Page 5

U.S. statistics due out this week will indicate the continuing weakness of the economy and suggest there is no significant recovery in sight. Page 2

ARGENTINA has started talks with international bank creditors on its \$37bn (£21.65bn) foreign debt. Back Page; Bonn lifts arms ban, Page 3

FRANCE today begins formal syndication of its \$4bn (£2.34bn) 10-year Eurocredit which attracted \$1.7bn subscriptions from lead managers. Page 19

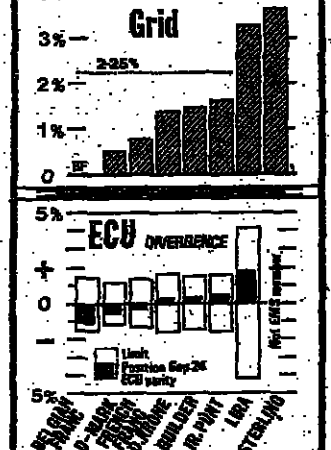
JAPAN is considering the introduction of West German-style promissory notes—long-term privately placed paper—to finance the 1982 budget deficit. Page 20. Samurai bonds market, Page 19

FOR THE third week running a different currency has fallen to the lowest position in the European Monetary System. In the week ending September 10 the Danish krone replaced the D-mark at the bottom of the system, the following week the D-mark was again the weakest currency, to be replaced this week by the Belgian franc. The krone has recovered quite strongly, and is around the middle of the system, while the French standby \$400 loan continues to keep the pressure off the French franc. The Italian lira was again very firm at the end of the system.

THE DECISION by West Germany's Free Democrat Party to end its long alliance in government with the Social Democrats has proved little short of a disaster, according to the first computer predictions from yesterday's election in the State of Hesse.

According to computer estimates given by both television channels yesterday evening, the Free Democrats managed around 3 per cent of the poll failing to reach the 5 per cent needed by law for representation in parliament. Early estimates show no clear majority for the Christian Democrats.

The decision of the Hesse Free Democrats to end their 12-year alliance with the state's Social Democrats to ally with the conservative Christian Democrats, was followed at federal level on September 17 when the Free Democrats left Chancellor Helmut Schmidt's coalition.



The chart shows the two constraints on European Monetary System exchange rates. The upper grid based on the weaker currency in the system defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart shows the central rate against the European Currency Unit (ECU) itself a basket of European currencies.

INTERNATIONAL COFFEE Agreement was resolved in London on Saturday after three weeks of negotiations. Back Page; Price slump averted, Page 5

INTERNATIONAL ENERGY Agency officials are searching for about 2m barrels a day of "missing" crude oil. Back Page

SALEN, Swedish shipping group, is spending about \$240m (£141m) on 12 refrigerated cargo ships to be built in Japanese and South Korean shipyards. Page 3

MIDLAND BANK is taking a 89 per cent stake in Handelsbank, a small Swiss bank to fill what is seen as a gap in its European commercial banking operations. Page 5

VINERS receivers have agreed in principle to sell the cutlery manufacturer to a consortium of investors. Page 17

CONTENTS

France: M. Mauroy interviewed 14
Bendix and Marietta: the battle that got out of hand 15
Editorial comment: Labour Party farm prices 14
Lombard: Michael Dixon sees another road to serfdom 15
Justinian: Justice and the right to know 9
Management: London Business School tries for big time 10
Technology: CEBG moves messages with power 12
Survey: Banking I-XII

Arts 19
Appointments 21
Base Rates 16
Building News 8
Business Policy 22
Company News 16
Crossword 13
Entertain. 23
Financial Policy 17
Insurance 17
Int'l. Cap. Markets 19
Int'l. Cr. News 20
Labour 16
Letters 16
Management 13
Money & Exchange 12
Overseas News 2, 3
Racing 9
Share Information 26, 27
Technology 12
TV and Radio 7
UK News 14
Unit Trusts 15
Weather 28
World News 24
World Trade 4

Demands grow for Sharon's dismissal and massacre probe

BY DAVID LENNON IN TEL AVIV

DEMANDS ARE growing in Israel for the dismissal of Gen. Ariel Sharon, Defence Minister, and for a full state commission of inquiry into the massacre of Palestinian refugees in Beirut.

A number of ministers—possibly as many as five—have abandoned their opposition to a judicial investigation of Israel's role in the slaughter. At tomorrow's Cabinet meeting, after the Yom Kippur break, they will demand that a full-scale inquiry commission be appointed to discover what really happened in the Sabra and Chatila refugee camps.

Over the weekend, hundreds of thousands of Israelis demonstrated their anger and distress at what they believe is an attempted government cover-up of the facts. According to the Tel Aviv police, the city's Municipal Square was packed by 400,000 people in the largest protest rally in the history of the Israeli state.

The huge turnout at the rally by the opposition Labor Party and the Peace Now movement underscored the Government's failure to deflect public anger by trying to set up a non-statutory examining body headed by the president of the supreme court.

Aware of the public mood of disgust, the leaders of the National Religious Party and the Tami Party, both junior partners in the coalition Government of Mr Menachem Begin, say that they will now demand that the Premier agree to appoint a fully-fledged judicial commission for inquiry into the events in Beirut ten days ago.

If they back their demand with a threat to quit the Government, Mr Begin will either have to reverse his earlier refusal to set up an inquiry commission or accept the fall of the Government.

The position of Gen Sharon also appeared to be increasingly shaky as his attempts to defend himself only served to reveal the degree to which he was involved in the decision to send the Phalangist forces into the refugee camps.

Not restricted to the opposition, it is also being voiced by some cabinet ministers and within the army senior command. Despite his well-known loyalty to colleagues, Mr Begin may have no choice but to let his Defence Minister go in an attempt to staunch public anger over Israel's involvement in the massacre.

The degree of hostility towards Gen Sharon was evident at Saturday's demonstration, when the crowd exploded into applause every time a speaker called for his dismissal.

Mr Tsali Reshef, the leader of Peace Now, declared to ringing cheers: "This Government has made us partners in a massacre. It is our duty to demand that it be replaced."

Continued on Back Page
Palestinians face bleak future, Page 3

ISRAELI indicated yesterday that its troops will be pulled back from Beirut over the next few days, possibly by Wednesday. Confusion over the exact timing has meant that elements of the French and Italian contingents of the 3,000-strong force have not yet been deployed even though some are in Beirut. The 1,500 U.S. Marines who will make up the U.S. contribution to the force were waiting offshore last night.

Israelis will pull back last night. Israeli soldiers were much in evidence yesterday. It is still unclear to what positions the Israelis will withdraw.

In Washington, Mr Caspar Weinberger, U.S. Defence Secretary, said on television he expects and wants the Israelis to pull out by Wednesday. He said they should withdraw south of the airport and hand it to the Lebanese army.

Continued on Back Page
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Continued on Back Page
Palestinians face bleak future, Page 3

Free Democrats 'poll only 3%' in West German state

BY MAX WILKINSON

THE DECISION by West Germany's Free Democrat Party to end its long alliance in government with the Social Democrats has proved little short of a disaster, according to the first computer predictions from yesterday's election in the State of Hesse.

According to computer estimates given by both television channels yesterday evening, the Free Democrats managed around 3 per cent of the poll failing to reach the 5 per cent needed by law for representation in parliament. Early estimates show no clear majority for the Christian Democrats.

The decision of the Hesse Free Democrats to end their 12-year alliance with the state's Social Democrats to ally with the conservative Christian Democrats, was followed at federal level on September 17 when the Free Democrats left Chancellor Helmut Schmidt's coalition.

The implication of yesterday's vote in Hesse, one of the most important provincial elections since the war, is that the Free Democrats would be extinguished as a political force at general election. The poor performance of the Free Democrats is also likely to upset plans for a vote of no confidence in Herr Schmidt's Rump administration at the end of this week.

Herr Hans Dietrich Genscher, the Free Democrat Leader in Bonn, is likely to face greater pressure from the left of his party over the decision to end the alliance. He may not be able to produce the 23 Free Democrat votes which the Christian Democrats, and their Bavarian sister party the Christian Social Union, need to unseat Herr Schmidt.

However, the predicted results of Hesse have only added to the general political uncertainty. As well as the early estimates showing no clear majority for the

Free Democrats, who were expected to drop about a point

Continued on Back Page



Christian Democrats—who were expected to drop about a point

Continued on Back Page

Deal 'saves' Bendix and Marietta

BY RICHARD LAMBERT IN NEW YORK

BENDIX AND Martin Marietta have been saved from possible takeover by the peace agreement with Allied Corporation announced on Friday night. Mr Edward Hennessey, Allied's chairman, said in New York on Saturday.

The takeover battle between the two companies had become potentially very damaging to the two companies, their employees and stockholders, he said.

Under the terms of the deal, Allied will buy all Bendix shares owned by Marietta and will offer a package of its own securities with an indicated value of \$85 (£50) a share for each remaining Bendix share. The transaction will cost Allied some \$1.9bn.

Marietta in turn will buy back a large portion of the hold-

ing in its own shares owned by Bendix and put them in the time being into its treasury. That part of the holding which it does not buy back will be owned by Allied, as the new parent of Bendix, and will give Allied a 99 per cent share in Marietta's equity.

The exchange of stock between Bendix and Marietta will be made on the basis of acquisition costs for each company.

Allied has agreed to accept certain restrictions on its rights to vote, acquire and sell its Marietta stock over a 10-year period.

Bendix and Marietta have agreed to settle all litigation and other quarrels between them. Mr William Agee will remain chairman of Bendix and

join the Allied board along with other Bendix executives. Allied will have the right to appoint two executives to Marietta's board.

United Technologies, the third company which had been bidding for Bendix in recent weeks, said it was pleased that Marietta would remain independent. But it added that it would study the details of the agreement before making any further comment.

Mr Thomas Pownall, chief executive of Marietta, said the company had assumed substantial debt in fighting off the Bendix bid. It would "take all proper steps, on the most realistic timetable, to reduce the debt," and a number of different options were available.

Feature, Page 15

Howden insurance fund bid fails

BY JOHN MOORE, CITY CORRESPONDENT

THE 3,800 members of Lloyd's underwriting syndicates managed by Alexander Howden Group have been unable to recover \$35m (£20.5m) in funds from insurance companies managed by the Howden group to help them meet insurance claims.

The money which the syndicates are seeking from Howden insurance companies is lodged in roll-over funds with the main Howden insurance company, Sphere Drake.

The funds, which were created out of the syndicates' money, were designed to smooth out the effects of bad underwriting years by providing additional resources when the syndicates faced large claims.

Unless the funds are recovered the syndicates—number 127 and a sister syndicate—will have to meet claims out of their existing cash resources, reinsurances, and the members' Lloyd's deposits.

If these funds dry up insurance claims will have to be met out of the private wealth of the individuals, who, under Lloyd's rules, are all liable to the full extent of their personal means.

The new twist in the drama at Howden, one of the worst crises which Lloyd's of London has had to face in modern times, comes in the wake of the dismissal of the group's star underwriter for the syndicates, Mr Ian Fosgate. His dismissal last week came

after the U.S. parent company of Alexander Howden, Alexander and Alexander Services Inc.—the world's second-largest insurance broker—alleged that \$35m had been diverted by Howden over a seven-year period to companies secretly controlled by Mr Kenneth Grob, the former Howden chairman.

Mr Allan Page, Mr Ronald Comery, Mr Jack Carpenter and Mr Fosgate, all former Howden executives.

The money, it was alleged, was channelled through Lloyd's syndicates and insurance companies under the management of Howden.

The U.S. group has transferred all outstanding insurance liabilities from the Panamanian

Plessey buys into U.S. market

BY JASON CRISP

PLESSEY has agreed to buy a substantial part of Stromberg-Carlson, a medium-sized U.S. telecommunications company which is a leading supplier of rural digital exchanges to independent telephone companies.

Plessey is expected to pay United Technologies, the large U.S. conglomerate, about \$33m for the public telephone exchange business of Stromberg-Carlson, its subsidiary. It will be the first time a UK company has entered the U.S. public exchange market and could lead to sales and manufacture of System X, the British-developed digital exchange, in North America.

United Technologies bought Stromberg-Carlson as part of its purchase of General Dynamics' telecommunications business in June this year. Plessey had earlier tried to buy the company from General Dynamics.

Stromberg-Carlson has been losing money for a number of years, particularly because of the high cost of developing its digital exchange. Last year it is estimated to have lost \$3m. Sales this year are estimated at \$88m.

United Technologies will retain Stromberg-Carlson's private exchange business and the distribution organisation representing 1,600 employees. Plessey will manufacture the private exchanges in the U.S. for United Technologies.

The move will substantially strengthen Plessey's international position in the fast-growing telecommunications markets. There is to be an extensive exchange of technology between the two companies.

Plessey believes the breaking up of American Telephone and Telegraph will open up considerable opportunities for public exchanges in the U.S. It would like to sell System X, which was jointly developed by British Telecom, Plessey, GEC and Standard Telephones and Cables, at a cost of about \$200m.

Designed with world markets in mind, it has not yet been notably successful in export markets.

Mr Hubert Faure, executive vice president of United Technologies' building systems sector, said: "The sale of the central office switch business will enable United Technologies to focus its resources on the development of advanced business telephone communications systems for the U.S. and abroad."

Background, Page 5; Lex, Back Page; Cable and Wireless contract, Back Page

Labour set to back Foot over Militant

BY PETER RIDDELL AND JOHN LLOYD

MR MICHAEL FOOT, the Labour leader, is today expected to win overwhelming backing from the party conference in Blackpool for his proposals to set up a register of approved groups and to expel the leadership of the Trotskyite Militant Tendency.

The Labour leadership will use the rest of the conference to argue that the decision means Labour is now a plausible alternative government.

While the militant controversy is dominating all pre-conference discussion, the party is likely to commit itself to several policy proposals—on public ownership, the economy and defence—which confirm the leftward movement since the last election.

In particular, the party's national executive committee last night decided by a margin of 20 to seven to accept a motion requiring the closure of all nuclear bases, British or U.S. in the UK, the extension of nuclear free zones and the dismantling of the defence sales office.

This may be approved by the two-third majority necessary to become part of the party's programme. If so, it would create a difficult position for opponents of unilateralism such as Mr Denis Healey, Mr Peter Shore and Mr Roy Hattersley.

The leadership looks like winning support for its attack on Militant by a margin of between 4-1 and 5-1. This follows the decision, yesterday morning, by the Transport Workers' delegation to reverse the recommendation of its executive last week to oppose the register.

Mr Moss Evans, the union's general secretary said the support for the register yesterday reflected members' own experience of Militant.

UCATT, representing the building workers, and TASS (the white-collar section) of the engineers are the only sizeable unions likely to oppose the register, although NUPE, the public workers' union, will not make up its mind until this morning. The opponents are likely to be lucky to attract much more than 1m votes.

There is, however, disagreement about how wide the expulsions should go. Mr Evans wanted the action limited to a few, while Mr Terry Duffy, of the engineers yesterday said he believed the actions should be against the lower echelons as well as the higher.

The parliamentary leadership of the centre right wants the expulsions to include the eight parliamentary candidates who

support Militant and Mr Healey said yesterday that he wanted the action to cover the Militant organisers.

The national executive proposals refer only to the central group who run the Militant organisation.

During his speech in today's debate on the subject, Mr Foot is not expected to be any more specific about who should be expelled beyond this formula.

The decisions on implementation will be left to the next national executive committee.

The Militant debate is likely to be marked by considerable procedural wrangling since the opponents want conference to discuss the motions delaying the action.

The other key event of the week will be the election of the national executive committee to be announced tomorrow. This will determine how vigorously Militant is pursued.

At present there's a narrow majority of Mr Foot's supporters against the far left led by Mr Tony Benn. Both sides were last night talking about making one or two gains on the executive.

Mr Les Hunkfield, of the far left looks almost certain to lose his seat to Mr John Evans, a close aide of Mr Foot, and the centre right are hopeful of getting Mrs Anne Davis elected to the women's section of the executive.

In contrast, Miss Joan Lester, a supporter of Mr Foot, may be vulnerable in the women's section, and there could be one or two changes in the trades union section.

Mr Foot is due to make his major policy speech tomorrow afternoon. He will launch a campaign centred on Labour's 284-page policy programme and a strong attack on Mrs Thatcher about unemployment and the health services dispute.

This issue and the row about the think tank report on the welfare state were yesterday described by a senior Labour official as a Godsend for the party in its search for unity.

The debates are also likely to reveal strains behind the unity, not only on defence but also over incomes policy.

Labour centrists, such as Mr Shore and Mr Healey, believe that the party has to have a coherent policy on incomes if it is to be plausible as an alternative government, but its stance was undermined by contradictory votes on the issue at the TUC annual congress earlier this month.

Labour conference news, Page 6; Labour news, Page 7

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* Extract from Office Developments in the Western Corridor, Knight Frank & Rutley July 1982.

Continued on Back Page

OVERSEAS NEWS

Britain in talks on China N-plant, says Thatcher

By Robert Cottrell in Hong Kong

MRS MARGARET THATCHER arrived in Hong Kong yesterday, the first British Prime Minister to visit Hong Kong in its 150-year colonial history. Mrs Thatcher, who was met by Sir Edward Youde, the governor, flew from Canton after talks with Chinese leaders on the future of the colony. She will inevitably face continued questioning on the extent to which her talks in Peking last week may have clarified the question of Hong Kong's long-term status. Both countries have agreed to enter into formal negotiations on the future of the colony, but China repeated during Mrs Thatcher's visit its intention of reasserting sovereignty over the territory and negotiations on the subject are to continue through diplomatic channels. Speaking in Canton yesterday following meetings with provincial leaders including Governor Liu Tianfu, Mrs Thatcher said Britain was involved in "preliminary negotiations" for construction of a nuclear power station in Guangdong Province, southern China. The power station, which could cost an estimated \$4bn (£2.5bn) has been under consideration for three years as a joint venture between China Light and Power, one of Hong Kong's two electric utilities, and the Guangdong Power Company. Lord Kadoorie, chairman of China Light, has said the size of the project makes it "impossible" for it to be implemented except on a government-to-government basis. Studies to government feasibility study were presented to British and Chinese governments in December 1980. The study called for the station to include two 900 Mw pressurised water reactors. A China Light representative said last night the nuclear power station project was still at the study stage. Last year, Britain's General Electric Company won a £700m contract to supply turbine generators for China Light's Castle Peak "B" power station in Hong Kong. The Castle Peak "B" power station had significant political overtones because its financing package extended beyond 1997, the year in which Britain's lease over much of Hong Kong expires. The Guangdong nuclear power station would also have wide-ranging implications for Hong Kong because Hong Kong would be the market for the majority of the power generated. Interest in the Guangdong power station project quickened last month when, during a visit to the province by Sir Edward Youde, a Chinese official was reported to have said that the project had received a top-level go-ahead from Peking's state council. Sir Edward subsequently said the project had not been specifically raised in his talks with Governor Liu but that their discussions had covered, in general terms, issues of power generation. Yesterday Mrs Thatcher also attended the signing of a letter of intent between Guangdong Posts and Telecommunications Administration, the joint service company of the South China oilfield, and Britain's Cable and Wireless. The parties are to form a joint venture company to provide telecommunications facilities for the development of southern China's offshore oil reserves.

Japanese textbook pledge

PEKING — Japanese Prime Minister Zenko Suzuki yesterday told Chinese Premier Zhao Ziyang that Japan would correct errors in controversial new school textbooks which gloss over Japanese atrocities in China before and during World War Two. A Japanese official said Mr Suzuki, during two hours of talks, also told Premier Zhao the vast majority of Japanese people were not militarists and wanted to live in peace. Mr Suzuki arrived in Peking yesterday for an official visit to mark Wednesday's 10th anniversary of the restoration of Sino-Japanese relations. The two leaders devoted their first round of talks to bilateral affairs because of the importance of the textbooks dispute, which had threatened to mar Mr Suzuki's visit. Reuters

Sino-Soviet thaw urged by Brezhnev

By Anthony Robinson in Moscow

PRESIDENT Leonid Brezhnev of the Soviet Union yesterday used a major speech in the Azerbaijani capital of Baku to underline the Soviet Union's desire for a normalisation of relations with China. "We deem it very important to achieve a normalisation, a gradual improvement of relations between the Soviet Union and the People's Republic of China on a basis that I would describe as that of common sense, mutual respect and mutual advantage," Mr Brezhnev said. This is the second time in six months the Soviet leader has called for improved relations with China and comes shortly before the planned visit to Peking next month of deputy Foreign Minister Leonid Ilyechin. Western diplomats believe the Soviet desire to mend bridges with China has been heightened by the steady deterioration in relations with the West, particularly the U.S. Soviet-U.S. relations are now at their lowest ebb for decades. The Soviet Union is also worried about relations with the French Government and the prospect of a much less sympathetic West German government. The Soviet leaders have just played host to Indian Prime Minister Indira Gandhi and Mr Brezhnev noted with satisfaction in his speech that the visit had shown that "friendship and co-operation with India rest on a firm basis and have good prospects." Mr Brezhnev went to Baku to bestow the Order of Lenin on the Azerbaijani Republic for its economic achievements. But the occasion proved to be less than the hoped for full-scale triumph for the republic's energetic, young party boss, 57-year-old Geydar Aliev. Soon after Mr Brezhnev started speaking live on nationwide TV Mr Aliev and other leaders sitting behind Mr Brezhnev looked up with expressions of shock and horror. Somebody had given Mr Brezhnev the wrong first page of his speech. An embarrassed aide stopped Mr Brezhnev in full flow and the cameras panned sharply to an audience which had been wailing to its feet and told to clap enthusiastically. "Sorry I will read that again," said Mr Brezhnev to grins and applause as the audience sat down.

Saddam Hussein hints at Iraqi rapprochement with Syria

By Roger Matthews in Baghdad

PRESIDENT SADDAM Hussein of Iraq yesterday hinted at a possible rapprochement with Syria, his most bitter Arab enemy, and emphasised his desire for closer relations with Western Europe. The President's remarks, during a two-hour interview with British journalists, emphasised the shift in Iraqi foreign policy provoked by the war with Iran which last week ended its third year. Iraq is bracing itself for another massive Iranian attack which is expected at any moment. An Iraqi officer, commanding an armoured brigade east of the port of Basra, said on Friday that approximately 10,000 Iraqi troops had been killed during July when a five-stage Iranian attack across the border had been thrown back. Iranian losses were said to be substantially greater. Although Iraq has been seeking additional weapons supplies since early in the year, President Hussein said that improved relations with Britain and France in particular had extended over a much wider field. Iraq has been asking to buy

a range of weaponry from Britain, including spare parts for Chieftain tanks captured from Iran, and Rapier missiles. However, President Hussein said that if there were political reasons in London why the sale could not go ahead now, he was prepared to wait. He offered no hope of an early end to the war and accused Iran of attempting to create an empire in the Middle East under the guise of religion. Algerian attempts to mediate had been welcomed by Iraq "but nothing has crystallised which is worth publishing." But the Iraqi leader did imply that progress may be near towards settling the bitter dispute with Syria, which has backed Iran during the war and closed the pipeline carrying up to 500,000 barrels a day of Iraqi crude oil for export. President Hussein held a long meeting with President Hafez al-Assad of Syria during the recent Arab summit in Morocco and disclosed yesterday that he had accepted an offer of mediation from King Fahd of Saudi Arabia. King Fahd had pledged to

attempt to arrange a meeting between the two presidents to discuss their differences. The loss of revenue to Iraq caused by the pipeline's closure has forced Saudi Arabia, Kuwait and other Gulf states to increase their already substantial financial aid to Baghdad, now believed to have reached close to \$30bn (£17.4bn). President Hussein condemned the U.S. for its continued support of Israel, accusing Washington of being an accomplice in the invasion of Lebanon and the massacre of Palestinians in Beirut. He claimed to have extensive proof of the connections between the U.S. and "the crimes of Zionism" and also promised revenge for the Israeli destruction of the Iraqi nuclear reactor near Baghdad. He said he has rejected offers from unnamed people to assassinate Israeli scientists in retaliation for Iraqi scientists who had been murdered. But he did confirm that Abu Nidal, the Palestinian leader, who has been accused of numerous acts of terrorism, did maintain an office in Baghdad and was



Saddam Hussein... long talks with Assad

allowed to enter the country freely. President Hussein said that Iraq was opposed to terrorism. However, it welcomed any Arab militant to Baghdad and was not responsible for what such people might do in other countries. Abu Nidal was sentenced to death in 1974 by Fatah, the largest Palestinian guerrilla organisation, for plotting to kill Mr Yasser Arafat, the PLO chairman, and has most recently been accused of the attempt on the life of Israel's ambassador to London at the beginning of June. It was that incident which sparked off Israel's invasion of Lebanon.

Decline in U.S. output expected

By Anatole Kalesky in Washington

OFFICIAL STATISTICS due to be released this week will indicate the continuing weakness of the U.S. economy and suggest there is no significant recovery in sight. The closely watched index of leading economic indicators, which normally points to economic upturns about three months before they occur, will show in August a fall of about one percentage point when it is released on Thursday, according to Commerce Department officials over the weekend. This decline, coming after a fall in July following three consecutive months of improvements, will confirm the belief among analysts that the slight economic recovery of the spring and early summer has not been sustained. After a drop of 5.1 per cent (at an annual rate) in the first quarter of the year, U.S. gross national product is now officially estimated to have grown by 2.1 per cent between April and June. The Commerce Department's modest growth projection of 1.5 per cent for the current quarter now looks more uncertain than ever. Intense public attention is likely to be focused on economic statistics coming out over the next few weeks because they will set the framework for a crucial phase of campaigning before the congressional elections on November 2. The economy has emerged as the most important issue in many congressional races. "The unemployment figures, due to be published on October 8, will be the most critical, particularly if, as is now widely expected, they show a rise from the present 8.8 per cent to over 10 per cent. There is still indecision in the Administration, however, over whether to acknowledge that unemployment has been a necessary price to pay for reducing inflation." Mr Donald Regan, the Treasury Secretary, said last week that the Administration had never pretended inflation could be cut without temporarily creating more unemployment. But President Ronald Reagan himself went on radio on Saturday to denounce those who "charge the Administration with putting people out of work."

Angola fears another invasion

LISBON — Angola has accused South Africa of shelling and bombing Angolan military units north of the border with Namibia (South-West Africa) and warned that a new invasion could be expected. The official news agency Angop, quoting the Defence Ministry in Luanda, said at the weekend that South African planes and artillery had this week attacked troops near Cahama, in the only part of the southern border province of Cunene still in Angolan hands. The agency gave no further details of the fighting and did not mention any casualties. Cahama is the most advanced Angolan military position in Cunene province. Angola says it has lost control of the rest of the province since last year's South African invasion. Lieutenant-Colonel Pedro Maria Tombs, the Defence Minister, repeated earlier warnings that a new South African attack across the Namibian border appeared imminent but guaranteed his country's territorial integrity. Angop said South Africa had moved 5,500 troops into

Cunene province and was massing a further 30,000 on the border. In another report, Angop said yesterday that a senior U.S. official had arrived in Angola for talks on the future of Namibia and the thorny issue of U.S. recognition of the Luanda Government. Mr Frank Wisner, Deputy Assistant Secretary of State, who arrived in Angola on Saturday, said the aim of his visit was "to try to find a peaceful solution for southern Africa." Angop said Mr Wisner, who has made four visits to Angola in three months, would have talks with Foreign Minister Paulo Jorge. The official Mozambique news agency Aim yesterday quoted Mr Jorge as saying he was not optimistic about an imminent independence settlement for Namibia. He told Aim in an interview in Luanda that reports that a settlement was near were an attempt to make Angola a scapegoat for further delay, on the grounds that it refused to discuss the presence of Cuban forces on its territory. South Africa and the U.S.

have both linked Namibian independence to withdrawal of an estimated 15,000 Cuban troops from Angola. The U.S. has refused to establish diplomatic relations with Angola because of the presence of the Cubans. Angop said on Friday that Mr Wisner's mission would end in failure unless he agreed not to raise the problem of the Cubans. Angola's warnings that Mr Wisner should not try to broach this subject have been unusually stern. During his last visit to Luanda in August, the Angolan media quoted Mr Wisner as saying that the U.S. did not link Namibian independence with the departure of the Cubans. But subsequent U.S. policy statements have indicated that Washington, like Pretoria, still wants the Cubans to pull out from Angola before Namibia becomes independent from South African control. Angola has repeatedly stated that it will not let a Cuban withdrawal be a precondition either of Namibian independence or U.S. recognition of the Luanda government.

Crunch near in Caterpillar talks

By Richard Lambert in New York

CATERPILLAR TRACTOR is approaching a crucial deadline in its protracted wage negotiations with the United Automobile Workers union, which represents some 36,000 of the group's 52,000 U.S. employees. Its current three-year contract expires at midnight, this Thursday, and the two sides have been negotiating for a new one since July 13. Talks continued over the weekend, with Caterpillar putting modified proposals to the union on Saturday. Neither side has published details of their plans, but the union said earlier this month that Caterpillar workers had responded to the company's demands for "massive takeaways" by voting overwhelmingly in favour of strike action if necessary. The company makes earth-moving, construction and materials handling equipment, as well as engines. Over half its sales arise outside the U.S. Profits after tax plunged from \$301m (£170m) to \$82m in the first half of this year, and some 17,000 U.S. employees were laid off by mid-summer.

TENDERS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES (X), WAITING STREET, LONDON, EC4M 9AA NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 29TH SEPTEMBER 1982, OR AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON TUESDAY, 28TH SEPTEMBER 1982.

ISSUE OF £1,250,000,000 10 1/2 per cent EXCHEQUER STOCK, 1988

MINIMUM TENDER PRICE £96.00 PER CENT

PAYABLE AS FOLLOWS: Deposit with tender £20.00 per cent On Monday, 1st November 1982 £40.00 per cent On Monday, 6th December 1982 Balance of purchase money INTEREST PAYABLE HALF-YEARLY ON 10TH MAY AND 10TH NOVEMBER

This Stock is an investment falling within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List.

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for £1,000,000,000 of the above Stock: the balance of £250,000,000 has been reserved for the National Debt Commissioners for public funds under their management.

The principal of and interest on the Stock will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom. The Stock will be repaid at par on 10th May 1988.

The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one penny, by instrument in writing in accordance with the Stock Transfer Act 1963. Transfers will be free of stamp duty.

Interest will be payable half-yearly on 10th May and 10th November. Income tax will be deducted from payments of more than £5 per annum. Interest warrants will be transmitted by post. The first interest payment will be made on 10th May 1983 at the rate of £5.2083 per £100 of the Stock.

Tenders must be lodged at the Bank of England, New Issues (X), Waiting Street, London, EC4M 9AA not later than 10.00 A.M. ON WEDNESDAY, 29TH SEPTEMBER 1982, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England not later than 3.30 P.M. ON TUESDAY, 28TH SEPTEMBER 1982. Tenders will not be receivable between 10.00 a.m. on Wednesday, 29th September 1982 and 10.00 a.m. on Monday, 4th October 1982. Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, is £96.00 per cent. Tenders must be made at the minimum price or at higher prices which are multiples of 25p. Tenders lodged without a price being stated will be deemed to have been made at the minimum price.

A separate cheque representing a deposit at the rate of £20.00 for every £100 of the nominal amount of Stock tendered must accompany each tender; cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

Tenders must be for a minimum of £100 Stock and for multiples of Stock as follows:

Table with 2 columns: Amount of Stock tendered for, Multiple. Rows: £100-£1,000 (100), £1,000-£10,000 (1,000), £10,000-£100,000 (10,000), £100,000-£500,000 (100,000), £500,000 or greater (250,000)

Her Majesty's Treasury reserves the right to reject any tender or part of any tender and may therefore allot to tenders less than the full amount of the Stock. Tenders will be ranked in descending order of price and allotments will be made to tenders whose tenders are at or above the lowest price at which Her Majesty's Treasury decide that any tender should be accepted (the allotment price), which will be not less than the minimum tender price. All allotments will be made at the allotment price; tenders which are accepted and which are made at prices above the allotment price will be allotted in full; tenders made at the allotment price may be allotted in full or in part only. Any balance of Stock not allotted to tenders will be allotted at the allotment price to the Governor and Company of the Bank of England, (issue Department). Letters of allotment in respect of Stock allotted, being the only form in which the Stock may be transferred prior to registration, will be despatched by post at the risk of the tenderer, but the despatch of any letter of allotment, and any refund of the balance of the amount paid as deposit, may at the discretion of the Bank of England be withheld until the tenderer's cheque has been paid. In the event of such withholding, the tenderer will be notified by letter by the Bank of England of the acceptance of his tender and of the amount of Stock allotted to him, subject in each case to payment of his cheque, but such notification will confer no right on the tenderer to transfer the Stock so allotted.

No allotment will be made for a less amount than £100 Stock. In the event of partial allotment, the balance of the amount paid as deposit will, when refunded, be remitted by cheque despatched by post at the risk of the tenderer; if no allotment is made the amount paid as deposit will be returned likewise. Payment in full may be made at any time after allotment but no discounting will be allowed on such payment. Interest may be charged on a day-to-day basis on any overdraw amount which may be accepted at a rate equal to the London Inter-Bank Offered Rate for seven day deposits in sterling ("LIBOR") plus 1 per cent per annum. Such rate will be determined by the Bank of England by reference to market quotations, on the due date for the relevant payment, for LIBOR obtained from such source or sources as the Bank of England shall consider appropriate. Default in due payment of any amount in respect of the Stock will render the allotment of such Stock liable to cancellation and any amount previously paid liable to forfeiture.

Letters of allotment may be split into denominations of multiples of £100 on written request received by the Bank of England, New Issues, Waiting Street, London, EC4M 9AA, or by any of the Branches of the Bank of England, on any date not later than 31st December 1982. Such requests must be signed and must be accompanied by the letters of allotment (but a letter cannot be split if any instalment payment is overdue).

Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the balance of the purchase money is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 9th December 1982. Tender forms and copies of the prospectus may be obtained at the Bank of England, New Issues, Waiting Street, London, EC4M 9AA, or at any of the Branches of the Bank of England, or at the Glasgow Agency of the Bank of England, 25 St. Vincent Place, Glasgow, G1 2EB; at the Bank of Ireland, Moynihan Buildings, 1st Floor, 20 Colindale Street, Belfast, BT1 5BN; at Mullens & Co., 15 Moorgate, London, EC2R 8AN; or at any office of The Stock Exchange in the United Kingdom.

THIS FORM MAY BE USED TENDER FORM

This form must be lodged at the Bank of England, New Issues (X), Waiting Street, London, EC4M 9AA not later than 10.00 A.M. ON WEDNESDAY, 29TH SEPTEMBER 1982, or at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England (25 St. Vincent Place, Glasgow, G1 2EB) not later than 3.30 P.M. ON TUESDAY, 28TH SEPTEMBER 1982.

ISSUE OF £1,250,000,000 10 1/2 per cent Exchequer Stock, 1988 MINIMUM TENDER PRICE £96.00 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND

I/We tender in accordance with the terms of the prospectus dated 24th September 1982 as follows:— Amount of above-mentioned Stock tendered for, being a minimum of £100 and in a multiple as follows:—

Table with 2 columns: Amount of Stock tendered for, Multiple. Rows: £100-£1,000 (100), £1,000-£10,000 (1,000), £10,000-£100,000 (10,000), £100,000-£500,000 (100,000), £500,000 or greater (250,000)

Amount of deposit enclosed, being £20.00 for every £100 of the nominal amount of Stock tendered for (shown in Box 1 above):—

The price tendered per £100 Stock, being a multiple of 25p and not less than the minimum tender price of £96.00:—

I/We hereby engage to pay the instalments as they shall become due on any allotment that may be made in respect of this tender, as provided by the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent by post at my/our risk to me/us at the address shown below.

PLEASE USE BLOCK LETTERS

MR/MRS MISS FORENAME(S) IN FULL SURNAME

FULL POSTAL ADDRESS:—

POST-TOWN COUNTY POSTCODE

A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "Exchequer Stock". Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

This price tendered must be a multiple of 25p and not less than the minimum tender price. If no price is stated, this tender will be deemed to have been made at the minimum tender price. Each tender must be for one amount and at one price.



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السعودية

Turkish war on inflation continued in budget

ANKARA—Mr Adnan Baser Kafaloglu, Turkey's Finance Minister, has proposed his budget for 1983, emphasising a continuation of the country's two-year-old monetarist battle against inflation and state spending.

His proposals envisage spending of Turkish lira 2,600bn (£8,38bn) and general revenues of Turkish lira 2,400bn with the shortfall made up mainly through bond issues and domestic borrowing.

He told journalists the deficit for the last 10 months of 1982, when the fiscal year was shortened to begin merging the budget year with the calendar year from 1983, would be Turkish lira 140bn after expenditures of Turkish lira of 1,670bn and revenues of Turkish lira 1,530 bn.

Mr Kafaloglu said spending in the last 10 months of 1982 would show a 27.7 per cent increase over the same period in 1981, while 1981 spending showed a 46 per cent increase over 1980. The balance of payments deficit envisaged for next year was \$44bn to \$500m following an expected deficit this year of \$680m.

He said the country wanted to extend by one year its three-year \$1.5bn agreement with the International Monetary Fund (IMF), but would not be seeking other new credits for investments and imports. Turkey, whose IMF agreement expires next year, still owes more than \$15bn in foreign debts.

Since 1980, when tight monetary policies were implemented which Mr Kafaloglu has pledged to pursue, inflation has fallen from over 100 per cent, exports have risen and Turkey has rescheduled and begun servicing large foreign debts.

Mr Kafaloglu said inflation would be brought down to around 20 per cent next year from an expected rate this year of between 25 and 30 per cent, exports would be targeted at \$7.1bn compared with \$6bn this year and Gross National Product was set to rise 4.8 per cent after an expected 1982 growth rate of 4.3 per cent.

The 1983 budget set aside Turkish lira 1,250bn for public sector investment, rising from Turkish lira \$22.7bn invested over the 12 months of 1982, Mr Kafaloglu said.

Defence spending will swallow the largest slice of the budget after the Finance Ministry, accounting for Turkish lira 450bn, up from Turkish lira \$17.7bn set aside for the last 10 months of 1982. Despite his remark about the need to fight unemployment, variously estimated at between 15 and 25 per cent of the workforce, Mr Kafaloglu did not expand on what measures he might take. Reuter

Steelworkers protest at new French job cuts

By David White in Paris

MORE PROTESTS are threatened this week at steel towns in the east and north of France following confirmation of plans to cut 10,000 jobs in the next four years at the country's two principal steel producers, Usinor and Sacilor.

The cuts have been firmly opposed by the employees' representatives who were appointed to the companies' boards after they were brought under direct State control last year.

In an effort to appease rising trade union tempers, M Jean-Pierre Chevènement, the Industry Minister, promised at the weekend that there would be no closures before 1984, and that the Government would fulfil its commitment to finding alternative jobs for the redundant steelworkers.

Main roads and railways were blocked by demonstrators on Friday at Valenciennes in the Ardennes region, where a special steel plant belonging to the Usinor group faces closure, and at Pompey in Lorraine, site of the worst-hit Sacilor unit.

At the Ardennes plant, police clashed on Saturday with steelworkers who had been joined by anti-nuclear demonstrators protesting against a nearby reactor project.

Barricades on main railway lines in Lorraine were lifted on Saturday evening, but services were unable to resume immediately because of the damage caused to electrical equipment.

The Pompey steel works, famous for having supplied the girders for the Eiffel Tower, is to have its 3,500-strong workforce cut by two-thirds under a plan involving 5,600 jobs—14 per cent of the total—at the recently enlarged Sacilor group. In the past five years the number of jobs in the French steel industry has already been trimmed by a third to less than 100,000.

The Government has earmarked some FF 20bn (£1.67bn) for steel industry investment in the 1982-86 period. This latest rescue plan is aimed at bringing the companies back to profit in 1985. Reuter

Patrick Cockburn reports from Beirut on the prospects for Lebanon's 400,000 refugees Frightened Palestinians face bleak future

JUST BEFORE Mr Amin Gemayel was sworn in as President of Lebanon last week, an enormous explosion rocked Christian East Beirut. A vast column of grey-blue smoke towered over the city from a large ammunition dump which the Christian militia said had exploded accidentally.

For the Palestinians, largely grouped to the south of the city and already devastated by the massacre in the Chatila and Sabra camps by Christian Phalange troops under the eyes of the Israelis, the exploding shells only served to drive up tension.

The promised pull-back of Israeli forces by Wednesday will ease this tension, as will the arrival of the multi-national force over the next few weeks, but the presence of the 3,000 foreign troops poses no long-term solution to the problem.

Among Palestinians, panic remains very close to the surface. With the departure of the Palestine Liberation Organisation and stripped of their arms, they feel deeply vulnerable to further attacks by the Christian militias. In Lebanon, over the last 10 years, but particularly since the civil war of 1975-76, every community has built up its own militia for protection. Nobody felt safe without a gun.

The incursion of the Israelis and some of the Christian militias into West Beirut over the last week has stripped the Palestinians and much of the Muslim population of their guns. They are therefore very frightened of further attacks.

Hence the enthusiasm with which most of them greet the arrival of the multinational force.

Reaction to the massacres in Chatila and Sabra has tended to mask the broader question of the future of about 400,000 Palestinians in Lebanon.

The exact numbers are not known. The United Nations Relief and Works Agency has 237,180 Palestinians registered who arrived in 1948 or are descended from those who did. The full figure could be twice this number, though the Christians claim that there are as many as 700,000 Palestinians here.

All these Palestinians are now a deeply frightened people. The Phalange Party, to which President Amin Gemayel belongs, has traditionally blamed

all Lebanon's troubles on them. A few months ago his father, Mr Pierre Gemayel, the founder of the Phalange, said that half a million Palestinians should leave Lebanon. President-elect Baschir Gemayel, who was assassinated two weeks ago, said he distinguished between armed PLO men and unarmed Palestinian civilians but there are clearly many of his men who do not.

It is also by no means clear that President Amin Gemayel fully controls the Phalange militia which dominates the Christian forces. Privately, most Muslim leaders are convinced that elements of the Phalange participated in the massacre, but accept that President Gemayel knew nothing about it.

Sufficient blood has flowed in Lebanon over the past decade for every group in the country, including the Palestinians, to have some massacre to repay. During the civil war Baschir Gemayel once told his men to

kill more than 100 innocent Moslems driving in Beirut in revenge for the death of a few of his militiamen.

As many as 3,000 Palestinian civilians are thought to have been killed during and after the siege of the isolated refugee camp of Tal al Zaatar in East Beirut. In revenge for this, the Palestinians stormed the Christian town of Damour and killed several hundred of its inhabitants. Almost every sect and group in Lebanon has its own version of the massacre of Glencoe to mourn and avenge.

Knowing this, the future looks bleak for the 400,000 Palestinians, many of whom have nowhere else to go. The people of Chatila, so many of whom were massacred last weekend, were, for instance, mainly building labourers and vegetable sellers pushing their little carts around Beirut looking for customers. Though UNRWA has ensured that Palestinians have one of the highest literacy rates

in the Middle East, in Lebanon it is rather poor.

They would in any case find it difficult to move elsewhere. Syria says it will not accept them and the Arab oil states, such as Kuwait, which already has 200,000 Palestinians, are unlikely to be more welcoming. But do they dare to stay? In the southern refugee camps around Tyre and Sidon, the Israeli authorities have reluctantly allowed the refugees, who are staying in the rubble of their shanty towns, to put up tents.

The irony is that most of the Palestinians in the camps who have suffered worst from the Israeli bombardment and the more recent massacre have little to do with the PLO whose influence Mr Menahem Begin, the Israeli Prime Minister, says he is trying to extirpate. Most have been in Lebanon since 1948 and the PLO fighters are mainly drawn from the Palestinians who fled after 1967.

In the immediate aftermath of the massacres at Sabra and Chatila camps the Palestinians in Lebanon are at the centre of world attention. This, together with the arrival of the 3,000 strong multinational force, gives them some temporary security but their long-term future looks bleak. Fear of another massacre will never quite leave them. Last week a small group of community

Britain might contribute troops

BRITAIN has "not excluded the possibility" of contributing troops to the multinational peacekeeping force in Lebanon, Mr Douglas Hurd a Minister at the Foreign Office said yesterday. Mr Hurd, speaking on the Independent Television pro-

gramme, "Weekend World," stressed that the issue of Britain's involvement was still "very hypothetical." Britain had not been asked to contribute troops. There was a commitment in the Falklands when a war was fought as well as commitment to Nato.

He said: "If the situation changed and if we were told as in the Sinai case that it was essential to the success of the whole thing, that there would be British people there, we would look at it as sympathetically as we could."

Bonn lifts Argentine arms ban

By Our Foreign Staff

WEST GERMANY is to go ahead with the delivery of four frigates to Argentina, despite objections by the British Government.

The Bonn Government gave permission on Saturday for Hamburg shipbuilders Blohm and Voss to deliver the ships, powered by British-built Rolls-Royce turbines, at intervals of six months, beginning in 1984.

The Foreign Office said that Britain had not officially been told that West Germany had lifted its arms embargo on Argentina, imposed at the time of the Falklands conflict.

A West German Government spokesman said the embargo was lifted after EEC ministerial talks earlier this week.

The Foreign Office said: "We knew it had been discussed at the meeting. We would prefer, of course, for the embargo to remain. But these are not European Community agreements and it is for each Government to decide its own policy." After some hesitation, France decided to lift its embargo on arms sales and deliveries to Argentina in early August. Its decision appeared to be prompted by indications that Argentina's armed forces were about to replenish equipment lost.

Egypt moves to attract more foreign investment

CAIRO—Foreign companies considering investment in Egypt have been told they can now have majority control over joint ventures, and have been promised firm decisions on their investment proposals within 60 days of making an offer to Egypt.

The guarantees are contained in a new code of regulations announced at the weekend by Mr Wafiq Shindi, Egypt's newly-appointed Minister of Investment.

Mr Shindi, who was appointed to the new portfolio earlier this month after President Hosni Mubarak sacked the economic ministerial group, said at the weekend: "The foreign investment offers submitted to Egypt this year were far less than ... it received in 1981."

The Minister, who left for Washington yesterday to explain the new regulations, declined to say how much less foreign capital was offered, but he said the investment slowdown had worsened since the assassination of President Anwar Sadat last October.

Western experts noted that Egypt's foreign investment regulations have perpetuated uncertainty ever since their enactment in 1974 because, while

foreign majority control was not explicitly forbidden, it was blocked in almost all cases.

"Western businessmen applying for 51 per cent ownership of their projected ventures were turned down in almost all cases before the new regulations," one expert said. Foreign majority control was only allowed in the free trade zones in Port Said and Alexandria.

The package announced by Mr Shindi also contained measures to eliminate long delays caused by elaborate procedures to decide whether or not a foreign investment proposal was desirable.

In an attempt to encourage Egyptians to invest more money in their own country, Mr Shindi announced that Egyptian investors would enjoy similar privileges to those given to foreign businessmen, including a five to seven year exemption from commercial and industrial taxes.

He said Egyptians should have the courage to invest the \$5bn in foreign currency they hold in Egyptian banks. Most of the money is believed to come from Egyptian workers abroad who last year sent home some \$3bn. Reuter



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WORLD TRADE NEWS

Europeans undercut by Far Eastern yards in \$240m ships deal

BY WILLIAM DULLFORCE, NORDIC EDITOR, IN STOCKHOLM

SALEN, the Swedish shipping group, is spending about \$240m (£141m) on 12 refrigerated cargo ships (refers) for delivery over the next two years. All the vessels will be built in Japanese and South Korean shipyards at less than half the prices offered by European shipbuilders.

Compromise on pipeline Reagan told

By Paul Cheeswright, World Trade Editor

THE AMERICAN Chamber of Commerce (UK) has urged the Reagan Administration to settle U.S. differences with West Europe over the Siberia-West Europe gas pipeline by negotiation "rather than the imposition of unilateral measures and threats or counter-threats of strong action."

In the first of a series of articles, issues facing Gatt's ministerial conference are examined EEC and U.S. prepare for tough trade talks

BY PAUL CHEESWRIGHT, WORLD TRADE EDITOR

THE INCENTIVE for a ministerial conference of the General Agreement on Tariffs and Trade (Gatt) is not strong, said a trade diplomat in Geneva. The engine is weak and the brakes are strong.

With the focus in most recent months on the disputes between the EEC and the U.S. rather than the disputes which both have with Japan.

There is little evidence that the EEC would be prepared to talk about the winding down of its residual protectionism. Without the EEC, plans to stage a return to the more open trading conditions of the expanding and prosperous 1960s are likely to be stillborn.

Canada, could under present working plans produce a document ready for final ministerial negotiations by October 20.

Further, there is the question of monitoring a ceasefire. This could be done by the creation of a special committee, but the onus would be on individual governments not to take protectionist measures.

World Economic Indicators

Table with columns: FOREIGN EXCHANGE RESERVES (U.S.\$m), July '82, June '82, May '82, July '81. Rows include U.S., UK, Italy, Japan, W. Germany, Belgium, Netherlands, France.

Nigerian import inspection rules

SGS, THE official import inspection agent for the Nigerian Government, states that the validity of pro forma invoices for the import of certain commodities may not be earlier than 30 days prior to the date of authorisation of Form M documents by the Nigerian Central Bank.

SHIPPING REPORT

Kharg business slackens

KEHARG ISLAND moved out of the limelight on last week's tanker market, with only one fixture from the Iranian terminal. But more business was done out of other leading terminals in West Africa, in the Mediterranean, and the Caribbean.

Dutch company wins Canadian island contract

BEAVER DREDGING (Western), a subsidiary of the Dutch construction group, Boskalis Westminster, has secured an \$110m (£21.3m) contract from Esso Resources to construct artificial islands for use as drilling platforms in northern Canada's oil-rich Beaufort Sea.

Canada plans action on U.S. truck moratorium

CANADIAN Federal and Provincial Transport Ministers meeting in Halifax have decided to draw up plans immediately for retaliatory action against restrictions imposed by the U.S. on access to the U.S. for Canadian long distance lorries.

CONTRACTS AND TENDERS

PERBADANAN PEMBEKLAN LETRIK SARAWAK SARAWAK ELECTRICITY SUPPLY CORPORATION BATANG AI-KUCHING TRANSMISSION DEVELOPMENT POWER LINE CARRIER, TELEPROTECTION TELECONTROL AND COMMUNICATIONS EQUIPMENT

COMPANY NOTICES

AZIENDA AUTONOMA DELLE FERROVIE DELLO STATO U.S. \$225,000,000 Floating Rate Notes 1983 Convertible until March 1988 into 11 1/4 per cent Bonds 1993

PERBADANAN PEMBEKLAN LETRIK SARAWAK SARAWAK ELECTRICITY SUPPLY CORPORATION BATANG AI-KUCHING TRANSMISSION DEVELOPMENT POWER LINE CARRIER, TELEPROTECTION TELECONTROL AND COMMUNICATIONS EQUIPMENT

AZIENDA AUTONOMA DELLE FERROVIE DELLO STATO U.S. \$225,000,000 Floating Rate Notes 1983 Convertible until March 1988 into 11 1/4 per cent Bonds 1993

NOTICE RE CLOSING OF REGISTERS OF MEMBERS NOTICE IS HEREBY GIVEN THAT THE REGISTERS OF MEMBERS OF THE UNDERMENTIONED COMPANIES WILL BE CLOSED FOR THE PURPOSES OF THE ANNUAL GENERAL MEETINGS AS FOLLOWS:

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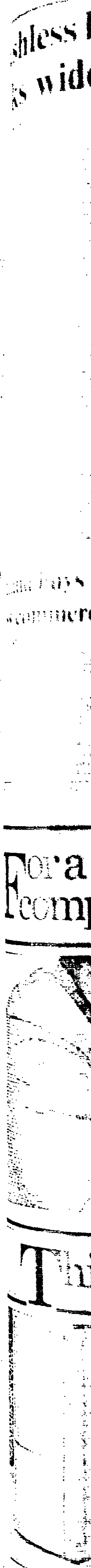
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Cashless banking talks widened

BY WILLIAM HALL

THE LONDON clearing banks, which dominate the UK money transmission business, have decided to increase the number of banks involved in their plans for a nationwide system of electronic banking based on terminals in shops.

The decision to widen the membership of the Fina, of Sale Terminal policy committee—which is spearheading the drive towards the cashless society—comes on the eve of the publication of a report by the Office of Fair Trading, which is believed to argue strongly in favour of opening up the money transmission business to financial and other institutions as well as the clearing banks.

The question is particularly sensitive for the clearing banks which are conscious of the competition which may be created by lowering the barriers to entry into the money transmission business. They fear this could have important implications for the profitability of their traditional and expensive nationwide branch networks.

The building societies tried some time ago to join the bank's money transmission consultative group, but were barred. It is likely that with the advent of the new technology several big building societies may want to become involved in a nationwide system of electronic funds transfer. The Office of Fair Trading is believed to be sympathetic to any building society interested in becoming more involved.

The decision by the big banks

Paper advocates charging for roads use

By Hazel Duffy, Transport Correspondent

A CHARGE for the use of roads which would relate to the varying demands for road space in different places at different times, is advocated in a paper published today.

The author, Mr John Hibbs, director of transport studies at the City of Birmingham Polytechnic, says such a charge, in addition to a licence fee, would "bring home to the road user the costs that he can at present effectively ignore."

The payments—an unit cost basis—would be the key to establishing a rational economic base for passenger and freight services, writes Mr Hibbs.

"The problem of the road infrastructure bedevils all forms of road transport and its relationship with the railways," he says.

"It is difficult to pursue a policy of deregulation so long as the marginal cost of using the transport infrastructure (except for railways) remains zero."

Mr Hibbs advocates a national corporation to take over the ownership and management of the roads. Such an organisation might also assume responsibility for rail tracks.

This would enable decentralisation of bus and rail ownership. Railway "labyrinths" could be identified which could be both cost centres and the focus for "house loyalty". These would compete for traffic, chiefly in the freight market.

In the bus sector, he believes "the cautious deregulation introduced in the 1980 Transport Act should be taken further."

The main theme of Mr Hibbs's paper is the rational use of scarce resources—"the roads are seen as an amorphous public asset, which everyone owns and to which everyone has an unqualified right of use rather than as a resource"—and the demolition of the assumption that public transport must require ever greater subsidies.

Transport Without Politics... by John Hibbs. Published by The Institute of Economic Affairs, £2.50p.

Plessey makes a good connection

Stromberg-Carlson deal gives a foothold in U.S., says Jason Crisp

PLESSEY'S purchase of Stromberg-Carlson gives it a vital foothold in the U.S., by far the largest, most open and fastest-changing market in the world.

With telecommunications accounting for 4.5 per cent of turnover and 54.5 per cent of profits, Plessey needed to reduce its dependence on the limited—but very profitable—UK market. Britain represents about 6 per cent of the world market at present. Although it is growing rapidly this will only be 3 per cent by the end of the decade.

Plessey is particularly pleased to have bought the loss-making Stromberg-Carlson which is the largest established U.S. telecommunications company it expected to be available for purchase. "A number of other companies had shown interest in Stromberg-Carlson."

Stromberg-Carlson, founded in 1896, was bought by General Dynamics, the leading U.S. defence contractor, in the mid-1950s.

Plessey had been talking to General Dynamics for some time about Stromberg-Carlson. But its hopes appeared, to be dashed in June this year when

General Dynamics sold most of its telecommunications businesses to United Technologies, the large conglomerate, for about \$100m (£58.5m).

In the event, the sale was in Plessey's favour. General Dynamics had wanted to sell all of Stromberg-Carlson while Plessey wanted to buy only the public switching business. In the deal just reached, United Technologies has agreed to sell only the public switching business. Stromberg-Carlson will continue to make private exchanges on behalf of United Technologies which will sell, service, and distribute them.

Stromberg-Carlson employs about 2,500 and has an order book of £67m. Sales for the next 12 months are expected to total £88m.

Plessey, with 40,000 employees worldwide, reported sales for the year ending April, 1982, at £965m, on which it made a pre-tax profit of £111m.

Stromberg-Carlson is one of the three main suppliers of digital exchange equipment to the independent telephone companies in the U.S. As part of General Dynamics, it has made losses for several years, partly because of the high cost (\$80m) of developing its digital exchange.

Stromberg-Carlson was the first company to obtain full approval for its digital switch from the Rural Electrification Administration (REA). It has installed, or is about to install, 400 digital systems. Its exchanges (System Century) are designed for use in rural areas by the REA and the independent telephone companies. The basic exchange has up to 16,000 lines which is being extended up to 32,000 lines.

Plessey points out that the market for public exchanges in the U.S. will double the American Telephone and Telegraph's local operating subsidiaries become

independent, as a result of a settlement reached with the U.S. Justice Department in January.

The resulting seven operating companies, each about the same size as British Telecom, will have the option to purchase equipment from companies other than AT & T.

Plessey will try eventually to bring together the two companies' technology. Although it would need significant changes, Plessey obviously hopes it will be able to make and sell System X in the U.S. System X, the UK-developed digital exchange, can be used in very large exchanges. Plessey hopes its other products will strengthen weaknesses in Stromberg-Carlson's range. It includes transmission equipment, integrated circuits, connectors, and optical fibre systems and private exchange systems such as Monarch. It expects substantially to reduce production differences in the next three years.

Stromberg-Carlson is expected to be profitable in the near future as sales of digital exchanges grow and it expands its range of products through its link with Plessey.

CBI survey gloomy on output and order books

By Max Wilkinson, Economics Correspondent

THE PROSPECT of a recovery of output and orders remains distant, according to the latest survey of companies by the Confederation of British Industry, published today.

However, the September trends inquiry of more than 1,700 companies suggests that after the worsening of confidence and order books reported in July and August, industry may be settling down at a new plateau.

A balance of 52 per cent of companies in September believed that order books were below normal, compared with a balance of 68 per cent in July. However, this balance is still significantly above the March figure of 42 per cent, when there was some hope that activity might improve.

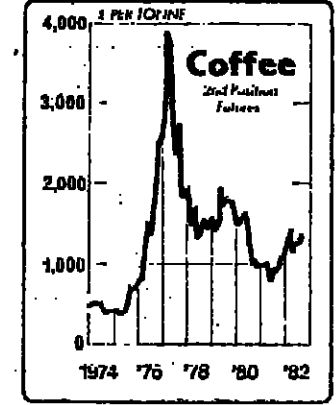
The balance of companies reporting that export order books were lower than normal was 51 per cent in September, marginally better than the 54 per cent balance in August but considerably worse than the balance of 37 per cent in February and March.

The weak state of export order books reported by the Department of Trade at the end of last week. These showed a sharp deterioration in the volume of exports in August and a big fall in export demand from less developed countries.

One of the more ominous pointers in the CBI survey is that the balance of firms which consider stocks of finished goods to be excessive has remained at 23 per cent in August and September. This was higher than in any of the last 12 months except February.

The figure underlines fears that a further round of de-stocking may be threatened, with adverse consequences for output and confidence in industry. A balance of 7 per cent believed that the trend of output would be downwards. A balance of 4 per cent in the spring believed output would increase.

The only clear good news in from this survey is on inflation. A balance of only 17 per cent expected to increase prices in the next four months—the lowest balance for 12 months



New pact averts world coffee price slump

John Edwards looks at the struggle over export quotas

THE THREAT of a collapse in world coffee prices was averted early on Saturday when a new International Coffee Agreement was concluded after three weeks of intensive negotiations.

Talks at the International Coffee Organisation in London lasted longer than expected as leading exporting and importing countries sought to resolve not only the terms of the agreement, but also the export quotas regulating world supplies for the 1982-83 season, starting on October 1.

It was agreed to set export quotas for 1982-83 at 56m bags (of 60 kilos each). Of this total 5.2m bags will be allocated to small coffee-exporting countries, leaving 50.8m to be divided among the major exporters.

The agreement, between all the leading coffee-exporting and importing countries, seeks to stabilise world prices by controlling the amount of supplies reaching the market.

Basic export quotas are assigned to the exporting

countries, and these quotas are then raised or lowered according to price movements.

If prices fall quotas are cut to restrict supplies. Increased quotas are granted if prices rise, to release more supplies for the market.

The existing agreement, in force since 1976, has been extended to September next year. It seeks to maintain world prices between a "floor" of 120 cents a lb and a "ceiling" of 140 cents.

It has been fairly successful in achieving this in the past two years, though prices fell below the "floor" for a period despite three cuts in quotas. This month prices were raised when the price climbed back above 120 cents. On the London futures market values are at the highest level since July 1980. They rose sharply last week.

Producing countries claim that current prices do not reflect the rise in production costs. They recognise that without the International Coffee Agreement a free-for-all battle would de-

velop in the highly competitive market, and prices almost certainly collapse.

Coffee-roasters, who turn the raw "green" coffee bean into the retail product, are anxious for supplies at the lowest possible price, but recognise that a collapse would inevitably be followed by the kind of scarcity that made prices rocket in 1975 and 1976.

Both exporting and importing countries were therefore determined to preserve the agreement after the existing one expires.

The main problem was how to divide out the quotas among producing countries. Consumers were eager to enlarge the share of the world market given the higher-quality Colombian and other mild varieties.

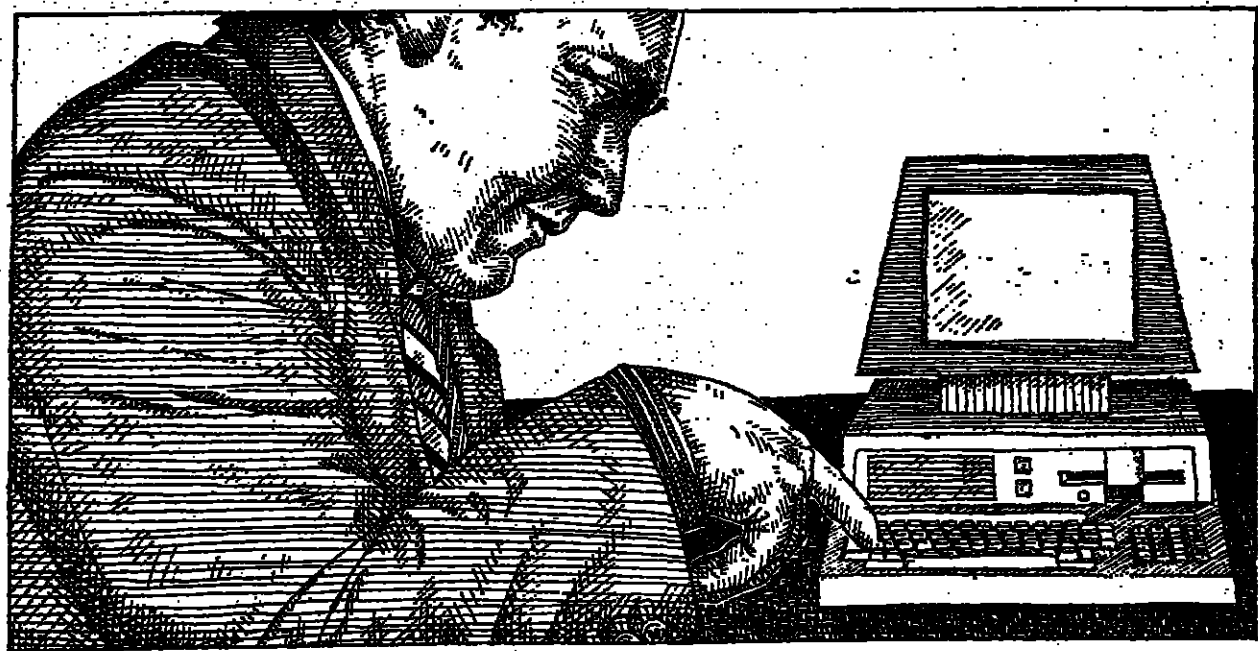
Brazil, expecting a bumper 1983 crop after avoiding frost damage this year, was determined to obtain her "rightful" share as by far the biggest producer.

In the event Brazil and

Colombia, second biggest producer, managed to reach agreement, and persuaded most fellow members to fall in line. It appears that Indonesia has again been the main sufferer.

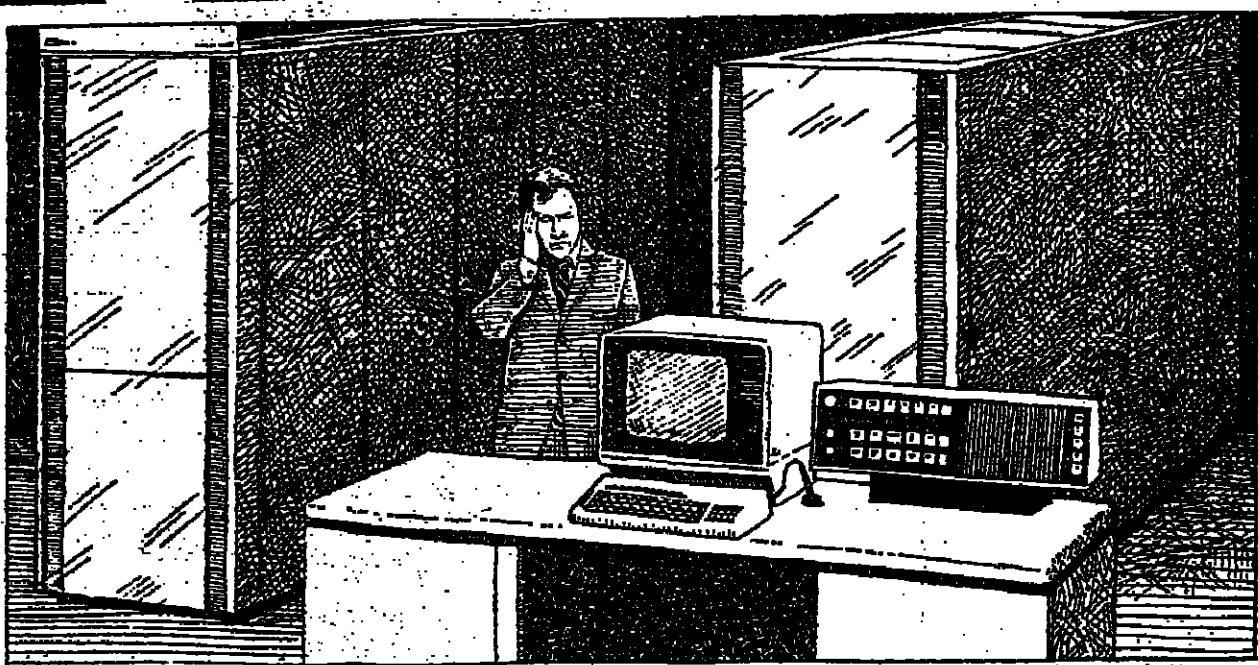
If supplies continue to build up in the year ahead negotiations to decide price levels for 1983-84 could prove acrimonious. But the success in negotiating the new agreement should help ensure an element of stability is retained in a market notorious for violent price fluctuations in the past.

For a growing business this computer could be too little.



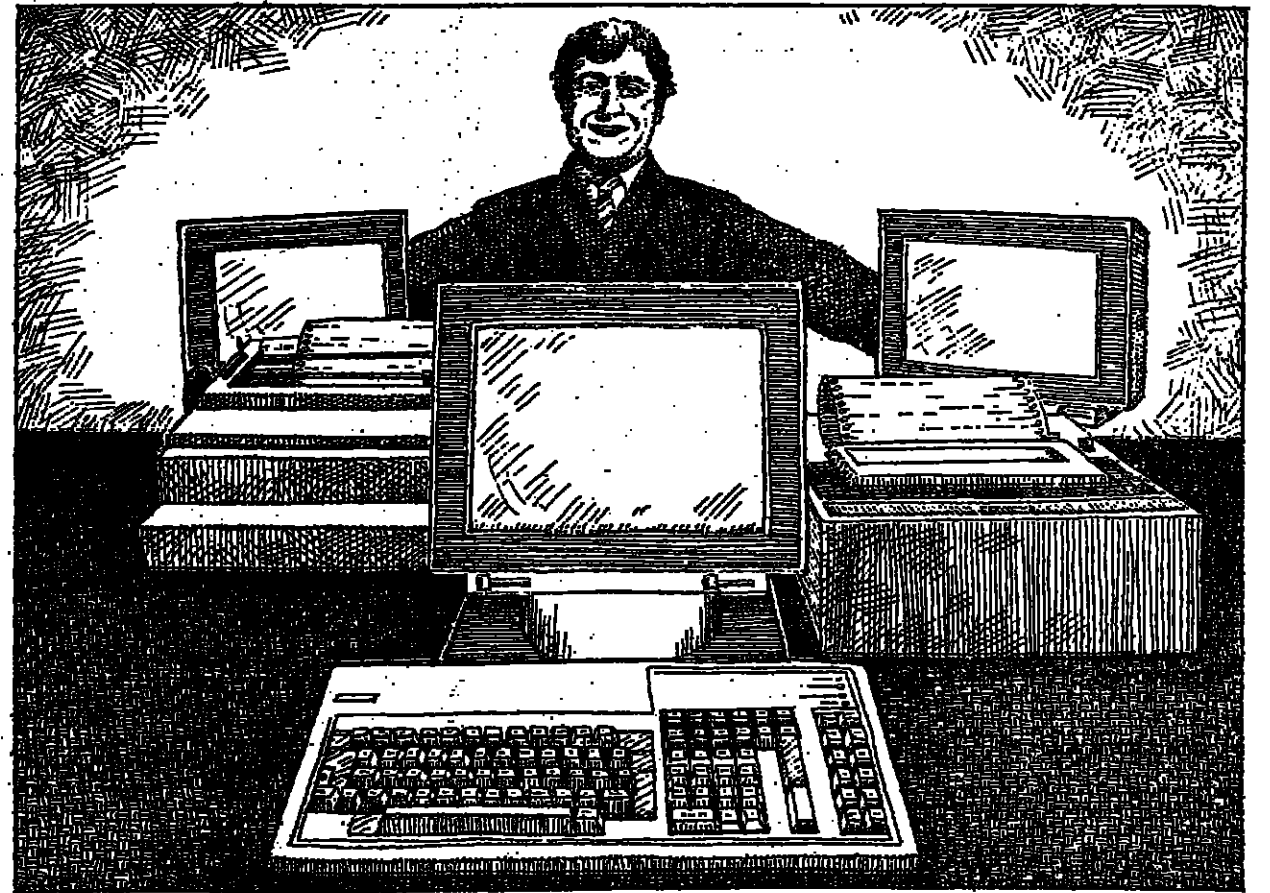
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Squeeze on Welsh health chiefs

BY ROBIN REEVES, WELSH CORRESPONDENT

CONCRETE evidence that the Government is planning unprecedented cuts in the public financing of the National Health Service is contained in a confidential Welsh Office circular, sent to local health authorities in Wales.

The document warns that health authorities, "are likely to be subject to an unprecedented squeeze in 1983-84." It goes on to project regular annual cuts in NHS resources affecting revenue and capital allocations to health authorities over the next six years.

Health authorities, it says, must "submit realistic plans for the deployment and redeployment of resources which will present a clear picture of the implications open to the health service in the coming year, and

of the issues likely to arise in the longer term."

The circular is being described as the most important statement about the health service since its foundation in 1948. It is seen as confirmation that recent proposals of the Cabinet Think Tank on NHS financing were more than academic, as some ministers have maintained.

Shocked health administrators and trade union officials calculate that the financial projections point to a marked contraction in health service facilities. They would involve the loss of some 8,000 jobs in Wales—about 17 per cent of employees—over the six-year period.

Deficiencies in national planning have been disguised to some extent because successive

governments have been able to provide growth money to health authorities totalling more than 25 per cent in real terms since 1974 against their basic revenue allocations, the document says.

But the current economic climate calls for "the most vigorous and determined attack on costs and control of manpower," it declares. It adds that Mr Nicholas Edwards, Welsh Secretary, is ready to intervene in the overall deployment of NHS resources "to ensure his policies and priorities are being fully implemented."

The document predicts the revenue and capital allocations to Welsh health authorities in 1983-84 will be \$801m, or \$2m less than 1980-1981. Annual cuts projected from the next financial year through to 1986-1989

range from \$5m-\$14m a year.

It suggests that for the first year Welsh health authorities should prepare for a revenue reduction of at least \$7m, after the transfer of \$4.9m from capital to revenue allocations next year.

To this must be added the expected shortfall of cash limits as a result of pay and price constraints. (It evidently assumes a 6 per cent pay settlement for health workers in 1983-84.)

Given also the upwards pressure on demand of demographic trends, inbuilt technical "cost push" and the cost implications of increasing the ratio of senior-to-junior medical posts, health authorities are likely to face an unprecedented squeeze in 1983-1984.

Money shop expansion worries bankers

By William Hall, Banking Correspondent

North American banks and finance companies now have nearly 500 money shops in the UK and in percentage terms the growth in their branch networks is faster than that of the building societies.

In 1981 the number of building society branches in the UK rose by 478 to 6,182, a growth of 8 per cent. This is a slower rate of expansion than in the previous two years, but nevertheless the societies stand out as the one major financial institution which is significantly increasing the size of its branch network.

The number of branches of the English and Scottish clearing banks continued to decline with a net loss of 25 branches taking the total down to 12,908, according to the latest annual survey of outlets of UK financial institutions published by Noel Alexander Associates.

The Post Office continues to account for more than two-fifths of total outlets, but the number of outlets fell by 69 last year to 22,465. The number of Crown post offices fell by 9 to 1,573 and sub-post offices fell by 60 to 20,832.

Among the clearing banks, the number of Barclays branches fell by 11 to 2,950. Midland branches fell by 5 to 2,452 and Lloyds branches fell by 5 to 2,283. By contrast National Westminster Bank slightly increased its network to 3,212.

The speed with which the North American financial institutions are increasing their UK branch network is known to be worrying some senior bankers. Over the last five years the number of outlets of the 11 leading firms has more than doubled and last year they increased their network by 11 per cent to 482.

The five biggest, with most branches are HFC Trust (127 outlets), Avco Trust (81), Beneficial Trust (76), Associates Capital Corporation (68) and Citibank Trust (41).

The vast majority of these are open from nine to five and on Saturday mornings.

Bitter calls at fringe meeting for Labour tolerance and unity

BY MARGARET VAN HATTEN, POLITICAL CORRESPONDENT

PRE-CONFERENCE fringe meetings in Blackpool yesterday set the tone for what promises to be a bruising week as the Labour Party decides what is to be done about the Militant Tendency.

Prominent party figures will no doubt complain at the end of the week that too much public attention has been given to the issue. Yesterday they appeared determined to put it in the forefront. The bitterness and savagery with which they called for unity and tolerance point to a lively battle on the conference fringes.

First off was the right-wing Labour Solidarity campaign wheeling out its big guns in the form of Mr Peter Shore, Mr Roy Hattersley and Mr James Callaghan, to demand the Militants' expulsion.

The left Campaign for Labour Party Democracy countered with a blast from its own stars—Miss Audrey Wise, Miss Frances Morel, Mr Dennis Skinner and Miss Joan Maynard—urging resistance against the right-wing "witch hunt".

The Solidarity meeting, a rather middle aged if not elderly affair, was attended by about 400 supporters and a vociferous contingent of militants

at the back of the hall.

Mr Callaghan was given a standing ovation as he called on members to "sweep out the Militants and purge ourselves of intolerance." Undeterred by sardonic laughter from the back, Mr Callaghan urged the importance of electing, later today, a national executive committee, likely to back the party leadership in its stand against the Militants.

Mr Shore was cheered as he denounced the Militants as "a bunch of conspirators who lack the guts to proclaim their identity and their purpose." Mr Hattersley was also cheered when he declared that these "parasites on the body of democratic socialism will be the carrier on its corpse after they have done it to death."

The language at the Campaign for Labour Party Democracy—a younger affair also attended by about 400—was milder, the sentiment not perceptively so.

Mr Wise attacking the right wing said: "There are some in this party whom I wouldn't call socialists. But I don't call for their expulsion. Reg Prentice didn't need to be expelled. And the others don't need expulsion."

Claims that firm action against

the Militants was needed to boost Labour's election chances were "unadulterated rubbish," she said. The right-wing candidates for the NEC were anything but candidates for peace and electoral victory. And their proposals for dealing with the Militants merely fed the prejudice of the Press and the fears of the ignorant.

The NEC election results, to be announced on Tuesday, are likely to determine whether Mr Michael Foot wins the support he needs to force through disciplinary measures against Militants but fringe meetings throughout the week will continue the battle.

Left-wing groups such as the Campaign for Labour Party Democracy, the Labour Coordinating Committee, London Labour Briefing, Labour Herald and even Militant are planning meetings on party democracy and related subjects greatly outnumbering the right-wing meetings arranged by groups such as Solidarity, and the Fabians.

The CLPD has indicated that a prime target for its attacks will be the conference arrangements committee, which it is planning to challenge repeatedly.

Tourist board teaches a lesson in business

THE English Tourist Board paid tribute at the weekend to the professional management approach and marketing skills of one of its regional arms—the Yorkshire and Humberside Regional Tourist Board.

At a time when the Government is proposing cuts in the financial aid it gives to tourist management and when the industry's ability to sustain jobs is outstripping that of manufacturing, the performance of tourist boards such as Yorkshire and Humberside can be a lesson in how to expand business.

The board offers a unique blend of assistance which includes special help for small businesses starting up or expanding in the industry. In 1980 an estimated \$320m was spent on tourism in Yorkshire and Humberside alone.

For the 12 months to March this year, the board generated \$179,000 of income from commercial activities directly for itself, the second highest figure in the country outside London and only \$1,000 lower than England's prime holiday area, the West Country.

Commercial activities and \$30,000 from fees paid by board members contributed 47 per cent of the board's total running costs in the year—a relatively high percentage, though lower than that of the West Country and Thames and Chilterns boards. The Yorkshire and

Nick Garnett on one region's success in tapping a lucrative source of income

Humberside, however, does not have many of the tourist advantages of those two areas, though it does have big population concentrations on its fringes.

In terms of attracting government grants to aid individual tourist ventures, the board has come top in obtaining \$4.4m, a quarter of the national tourist grant aid budget, in the past three years.

Mr John Chapman, the board's development manager and a surveyor by profession, said yesterday that it was anxious to become much more commercial. "We'd like to be independent of national and regional assistance," he said.

Yorkshire and Humberside provides a consultancy service for relatively small businesses in the tourist trade who want to expand or set up in the region. This includes advice on building, planning and the provision of services as well as basic information on the regional tourist market.

It has also followed the policy guidelines of the English Tourist Board which is trying to encourage the banding together of businesses within the industry for the purposes of advertising. It has set up a consortium of hotels; they pay

up to \$1,600 a year each to the board, which in turn provides marketing for them.

The region is also discussing with three resorts and a few commercial companies the possibility of sharing advertising costs for next year. Yorkshire and Humberside already has an aggressive advertising campaign and won second place to Club 18-30 in the Institute of Marketing's travel advertising award scheme for the best advertising campaign.

The board has probably the most successful regional tourist guide. It prints 80,000 of these a year and a further 50,000 of its holiday planner guide. It is also attempting to expand its business centres which are designed to provide special assistance to travelling businessmen, partly to encourage them to do business from their hotel rooms.

There are centres in Wakefield and Halifax and one opens next year in Scunthorpe. The board hopes to have a regional network of the centres which, among other services, provide booklets on business information. Local authorities in Hull, Leeds, Doncaster, Rotherham and Huddersfield have already said they may set up such centres in conjunction with the board. It also wants to provide a

regional guide for businessmen away from home.

Finally, the board has succeeded in marketing holiday packages with major commercial concerns, sometimes making use of the fame given to some of the region's tourist attractions by television series such as the James Herriot rural vet programmes. It operates package deals with North Sea Ferries, among other companies.

Broadmoor cash plea fails

THE MATTHEW TRUST, a charity to help people released from Broadmoor and similar institutions, is in financial trouble.

Its founder, Mr Peter Thompson, a former Broadmoor inmate, blames publicity about Alan Reeves, a one-time fellow-inmate.

Reeves, a Broadmoor escapee, is awaiting trial in Amsterdam on charges of killing a policeman in a shoot-out when he was recaptured there last month. This coincided with a trust appeal for funds which, said Mr Thompson, was a failure.

"We ask 2,000 companies for help and we reckon to get between \$7,000 and \$10,000. This latest appeal cost us \$1,600 to run. We had 390 replies, but only three with money, a total of \$250."

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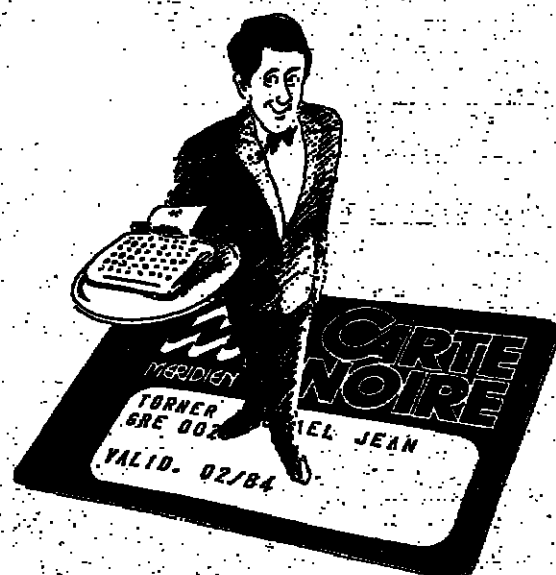


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UK NEWS - LABOUR

BIM backs plan for employee participation

By Our Labour Staff

THE British Institute of Management has joined other employers' bodies by backing the plan to require companies to include a statement on employee involvement in their annual reports.

The proposals, which have been approved by the Confederation of British Industry and the Engineering Employers' Federation, stem from an amendment to the Employment Bill moved by Lord Rochester, the Liberal peer.

The Government accepted the amendment in principle pending consultations with employers' groups.

In a statement backing the move, Mr Roy Close, director general of the BIM, said that the 72,000-member institute saw the proposal as a useful contribution to the development of employee participation.

"It is clear from our consultations with members that this is in no way incompatible with the proposed amendment to the Employment Bill which provides for the reporting of voluntary arrangements," Mr Close said.

"We hope that it will not in practice lapse into being a palliative for pressure for increased employee participation, but that it will make a constructive contribution to progress in this field."

Whitbread youth project expands

By Our Labour Staff

A YOUTH training scheme set up jointly by the Manpower Services Commission and Whitbread, the brewers, is to be expanded it was announced yesterday.

MSC officials say the pioneer scheme, launched by Whitbread in April for 18 teenagers from Luton, Bedfordshire, will next month offer places for 170 youths for a year.

The project, backed by MSC finance and a Whitbread management team, will give the teenagers work experience in establishments, off licences and catering establishments owned by the company.

Health unions bid to block general strike call

By JOHN LLOYD, LABOUR EDITOR, IN BLACKPOOL

HEALTH SERVICES union leaders are looking to a meeting with Mr Len Murray, TUC general secretary, on the fringe of the Labour Party conference in Blackpool tomorrow, to set their seal on the future conduct of the health dispute.

The union leaders are concerned that a motion at the conference to be debated tomorrow will call for more radical action than they have so far agreed within the TUC. The motion calls for a "24-hour general strike" in support of the health workers.

A number of large unions will vote against such a call and even if it is passed it is expected to be ignored in favour of the TUC's own position.

The meeting with Mr Murray is expected to endorse the limited programme of regional stoppages agreed last week by the Health Services committee.

It is also likely to pay particular attention to the problem of getting effective action where it is agreed.

A number of senior union leaders believe that control of the dispute should be broadened to include a number of unions which have been called out in support of the health workers and could be again.

However, the Health Services committee has so far resisted pressure for this move and is likely to continue to do so.

As talks continue with the non-TUC affiliated health unions the feeling is growing within sections of the TUC that a very small increase in the Government's offer would be sufficient to settle the dispute.

Ivo Dawson adds: Professional nursing bodies and Social Services officials resume talks today with the Department of Health against a background of deepening gloom over the five-month-old pay dispute.

Both sides have maintained a strict silence over the state of the discussions, which centre on proposals for a two-year settlement put to the unions by Mr Norman Fowler, the Social Services Secretary, 11 days ago.

Though the TUC affiliated unions have thrown out the new initiative, unions representing exclusively nursing staff are continuing to seek common ground with the Government.

Union negotiators for the professional groups—the Royal College of Nursing, the Royal College of Midwives, the Health Visitors Association and the Association of Nurse Administrators—are believed to be seeking improvements in the offers of 4 to 5 per cent from January.

The offer also understood to be demanding that a long-term formula for assessing nurses' pay be brought back from the implementation date of April, 1984, proposed by Mr Fowler to earlier next year.

Twelve scientific staff occupying a laboratory at the Victoria Hospital in Kirkcaldy, Fife, were evicted by police at the weekend.

Seven women and five men were arrested for their part in the protest, staged over an instruction by the Fife Health Board insisting that consultants take over responsibility for signing reports on patients' specimens.

Vauxhall to discuss boycott threat

By IVO DAWNEY, LABOUR STAFF

VAUXHALL MOTORS, General Motors' UK subsidiary, plans early talks with union leaders in a bid to head off a threat to block imports of the S car, GM's long-heralded challenger in the crowded small-car market.

The company was confident yesterday that the issue could be resolved amicably, long before the first S cars arrive in the UK next March.

Mr Moss Evans, general secretary of the Transport and General Workers' Union, announced plans to halt imports of the vehicles on Friday in protest against Vauxhall's failure to build the new model in the UK.

TGWU members in the docks, road transport and motor industry would be instructed to refuse to handle the Spanish-built cars and the union may widen the ban to other foreign motor vehicle imports.

However, last night both Vauxhall and Ford—the other company believed to be under threat—expressed confidence that the blocking plan would be withdrawn.

Mr David Young, Vauxhall's personnel director, will seek early discussions with the unions to review the problem this week.

Any plan would deprive hundreds of British component makers of work, Ford said.

Union warning on refuse tender

By DAVID GOODHART, LABOUR STAFF

UNION OFFICIALS have warned that there could be industrial trouble ahead for the London Borough of Merton if today's council meeting decides to hand over refuse collection and street cleaning to an outside contractor.

Only two tenders are being considered by the council: one from the direct labour force and one from Task Master, a subsidiary of the Alfred Marks Group.

Both tenders specify annual savings of more than £500,000 in the council's present £2,350,000 budget for refuse and street cleaning.

The Tory-controlled council, however, says that over a five-year period the direct labour contract would cost £2.8m compared with Task Master's £2.5m.

Mr Pat Denning, branch secretary of the National Union of Public Employees, said: "I know of no other borough where direct labour could have put in as competitive a tender as we have."

Mr Denning conceded that the direct labour contract was £70,000 a year more expensive than Task Master. He also said the direct labour contract envisaged shedding between 40 and 50 jobs out of a workforce of just over 200.

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BUILDING AND CIVIL ENGINEERING

Irish builders face slump

THE IRISH construction industry has always been a darling of the major political party, Fianna Fail. When FF is in office, as it has been for all but seven months of the last five years, construction expands in its interests to be protected.

That was the situation until this year. But as options run out for the British economy, construction has been one of the industries to feel the most severe effects. In 1982 will see a serious decline.

Output is expected to be down 15 per cent for the year. Cement sales could drop 25 per cent on last year's 1.8m tonnes. Unemployment—although notoriously difficult to measure—is thought to be 30 per cent, or more than twice the national average.

Mr Jerome Casey, group economist with Cement Roadstone, Ireland's largest industrial company, says: "The scale of the collapse has left the industry, not so much surprised, as aghast."

High rates Only local authority housing seems to have escaped the slide—albeit in any way.

Industrial building faces a surplus of 3 sq ft which has prompted a fall in domestic and foreign investment. Commercial development is also suffering from the clampdown on private government spending, while private housing has been hit by high interest rates, a mortgage scarcity and lack of confidence among builders in the wake of the Gallagher Group collapse.

Major developments, such as Alcan's aluminium plant near 'Americk—thought to be the biggest construction site in Europe—are nearing completion and there are no others on the horizon.

Industry sources believe that there may be a 20 per cent fall in the Government's £2.2bn (£1.5bn) construction programme for this year.

The shock is all the greater because Irish builders have so far fared better than their British and Northern Ireland counterparts.

Brendan Keenan in Dublin outlines grim prospects This situation has changed, however, although Mr Tom Reynolds, director general of the Construction Industry Federation, believes that the British government is handling the economy better.

Nonetheless, Mr Reynolds' prescription for recovery mirrors many of the sentiments that have been expressed in recent months by British builders. Mr Reynolds, along with others on both sides of the industry, believes that the Irish government must continue to invest in construction, particularly in housing.

Builders and trade unionists like their counterparts in Britain point to the high labour content (40 per cent) and low import bill (23 per cent) as proof that construction is one of the most effective

counter cyclical investments. Less expensive measures say the building industry would include helping Irish firms to tender abroad. At present, the Irish export board, CITI, can assist only a limited range of construction projects and the industry cannot get its bonds and performance bonds for overseas contracts.

Irish firms do not get a proportionate share of work from the European Development Fund and the Construction Industry Federation believes that an extra £75m worth of business could be available with more government help.

The industry knows that such help will not be forthcoming unless there is a rapid improvement in government finances which is why the low affair between it and Fianna Fail has gone sour. To make a coherent case, builders must also argue for sweeping cuts in current spending.

Deficit There is little sign that this is happening. The current budget deficit is expected to exceed the target of £680m more than £200m. The industry fears that the capital programme will bear the brunt of next year's inevitable cut-backs.

All agree this will mean further unemployment with layoffs among staff as well as operatives, and long term damage to the industry. "We need quick and imaginative action," says Mr Reynolds. On past form, one cannot blame him if he is less than optimistic.

Prime Minister to hear industry leaders' view

THE Group of Eight, comprising the leaders of all sides of the construction industry, is to meet the Prime Minister on October 15.

In a letter to Mrs Thatcher asking for the meeting the group said: "In September you'll be considering with your Cabinet colleagues the extent and character of public expenditure for the next financial year. We think it vital that you should hear from us at first hand how the construction industry can contribute to the revival of confidence, to the stimulation of private investment and to economic recovery."

The Group of Eight came into existence when industry's leaders came together in 1979 to meet Prime Minister James Callaghan following a series of severe public expenditure cuts.

At that time unemployment in the industry was 250,000. As the group prepares for this second visit to Downing Street unemployment in the industry stands at 400,000—more than the total employed in mining.

Members of the Group of Eight are: National Federation of Building Trades Employers; National Council of Building Materials Producers; Federation of Civil Engineering Contractors; Royal Institute of British Architects; Royal Institution of Chartered Surveyors; Institution of Civil Engineers; Transport and General Workers Union Construction Group; Union of Construction, Allied Trades and Technicians.

Design for university in Bahrain

FIRST PHASE of the new Arabian Gulf university in Bahrain is to be designed by British firms W. S. Atkins and York Rosenberg and Marshall, and Japanese architect Kenzo Tange.

Set in the desert on the fringe of Bahrain's populated area, the 40-hectare campus will be designed for 10,000 students, but will start with facilities for a core of 3,000. Target completion date is September 1986.

The three consultants will start from the master plan by Sheppard Robson Overseas, also a British firm. Designs will be returned in six months.

W. S. Atkins are consultants for infrastructure and site development, Y&M for housing, Kenzo Tange for academic buildings and York Rosenberg and Marshall for buildings, such as a students club, catering facilities and sports halls.

Invitations to local and international contractors for building packages will go out in about a year.

Funded by the seven Gulf states—Iraq, Kuwait, Saudi Arabia, Qatar, Bahrain, the UAE and Oman—the university's overall budget is \$100m (£58.8m), although the planning committee works to a bi-annually awarded budget.

NFBTE pulls out of protection scheme

THE NATIONAL Federation of Building Trades Employers (NFBTE) is pulling out of the National Home Enlargement Bureau (NHEB) because of its "serious concern" over some aspects of a proposed bureau scheme aimed at protecting home-owners who have building work done.

Until now the NFBTE, through its London region, has been one of the Bureau's five chief sponsors. The others are the Royal Institute of British Architects, the Royal Institution of Chartered Surveyors, the Chartered Institute of Building and the Builders Merchants Federation.

The Bureau project in question is its "Bonded Builders" scheme, announced to the building industry in the summer with the idea of launching it publicly on October 1.

It has three main objects: to protect home-owners against a builder becoming bankrupt or going into liquidation before a contract is finished; to guarantee professional supervision of quality of work; and to create for the first time an easily-identifiable source of soundly-based firms that take on residential work.

The NFBTE says that the Federation's committees had not had a chance to consider the NHEB's proposals and that no decision on participation in the scheme had been taken by the Federation's national council.

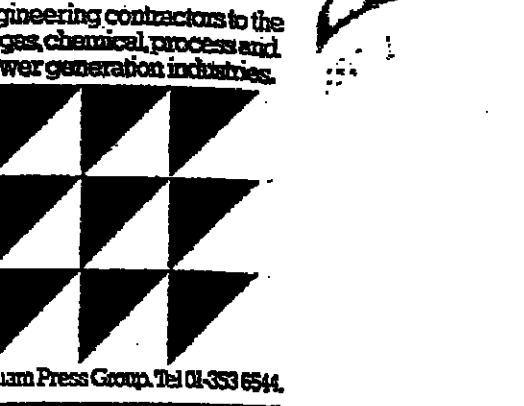
It added: "Since, however, some of the publicity surrounding the announcement of the 'Bonded Builders' scheme had linked the NFBTE's name with it, and incorrectly implied Federation support for it, a special working party was established to consider the details of the scheme and to report to a national council meeting."

"In that report the working party identified a number of points of serious concern. However, at a meeting with the Office of Fair Trading we were advised that restrictive practices legislation would preclude the Federation from issuing any recommendations to its members over the NHEB scheme."

"For these reasons, the working party advised the national council that the NFBTE should withdraw from the NHEB and take no further part in the proposed scheme. This recommendation was accepted."

Commenting on the council's decision, NFBTE national president Mr Malcolm Fordy said: "My Federation is fully aware of the pressures building up for some form of quality assurance as between builders and their clients. This is why the NFBTE has been trying for more than two years to produce a 'guarantee scheme for small works' to meet precisely this demand—a scheme which would go far beyond the proposals envisaged by the NHEB."

"Regrettably the same restrictive practices legislation has thus far prevented the NFBTE from bringing its own guarantee scheme to fruition. But we are hopeful of making further progress later this year and will continue to treat this as a matter of highest priority."



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£14m work for Balfour Beatty

THE INTERNATIONAL construction division of BALFOUR BEATTY CONSTRUCTION has been awarded a £14m sub-contract for the civil, structural and jetty works at the Bahrain pelleting plant by the main civil contractor, Al Jazira Contracting and Investment Company.

The plant is being built by Kobe Steel of Japan for the Arab Iron and Steel Company of Bahrain.

The jetty will be 300 metres long and 35 metres wide constructed of reinforced concrete supported by steel cased piles to be driven by Stent Foundations already under construction, continuing eastward to meet the heavy reinforced concrete foundations for process plant, buildings and ancillary works.

Work has started and is due to be completed in 23 months. The engineers are Parsons Brown of Bristol.

Stent Foundations is already working on the site, undertaking a £1.7m advance contract for piling and ground improvement works.

Roadworks in Hong Kong

HENRY BOOT INTERNATIONAL has won a HK\$64m (£6.4m) contract for road works on Hong Kong Island. The contract, which represents the final part of the second stage of the island eastern corridor system, calls for construction of a 700 metre-long dual three-lane highway at ground level between Quarry Bay and Taihooching, on the northern side of the island.

Connected to the new section will be the initial part of the second stage of the corridor already under construction, continuing eastward to meet the heavy reinforced concrete foundations for process plant, buildings and ancillary works.

Work has started and is due to be completed in 23 months. The engineers are Parsons Brown of Bristol.

Stent Foundations is already working on the site, undertaking a £1.7m advance contract for piling and ground improvement works.

Three win £3.5m roadworks

ROADWORKS worth over £3.5m have been placed by the Department of Transport.

EDEN CONSTRUCTION CO. has a £1.45m contract for the construction of the A69 Bardon Mill diversion in Northumberland. The 2 km bypass will be a single two-lane carriageway 7.3 metres wide with one metre marginal strips. The Thorngraffton Road U7 53 is to be diverted and work will consist of constructing an underpass. The Thorngraffton Road will be closed to traffic for about 12 months. The entire project will take 22 months.

A contract worth £1.2m has been awarded to AMEY ROADSTONE CONSTRUCTION for restructuring about 5km of both carriageways of the M1 motorway at Junction 21.

Power tower testing rig

The Mitchell hydraulics division of FERRANTI INSTRUMENTATION has received an order valued at around \$500,000 for the design and supply of the complete loading and control equipment for a tower testing station to be constructed at Madras in South East India. The contract has been placed by the UN Centre for Human Settlements which is sponsoring this new facility on behalf of the Indian Government's Structural Engineering Research Centre. Believed to be the first testing facility of the modern servo-hydraulic type to be commissioned on the Indian sub-continent, the station will test the design and strength of large structures, particularly high-voltage transmission pylons. It is expected to be operational in the late summer of 1983.

Roadstone Roadstone

AMEY ROADSTONE CONSTRUCTION has been awarded a £1.2m contract for restructuring about 5km of both carriageways of the M1 motorway at Junction 21.

Redemption Notice

10% Guaranteed Bonds Due 1983

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of October 15, 1975 under which the above described Bonds were issued, that Citibank, N.A., as Fiscal Agent, has selected for redemption on October 15, 1982, \$4,354,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to October 15, 1982. The serial numbers of the Bonds selected for redemption are as follows:

Table with columns for Bond Number, Principal Amount, and Interest. The table lists numerous bond serial numbers and their corresponding values.

On October 15, 1982 there will become due and payable upon each Bond selected for redemption the said redemption price, together with interest accrued to October 15, 1982, all as more fully provided in the Bond. Payment of the redemption price of the Bonds to be redeemed will be made in such coin or currency of the United States of America as at the time of payment is legal tender for the payment therein of public and private debts, upon presentation and surrender of said Bonds with all coupons appearing thereon maturing after October 15, 1982, at the Municipal Processing Department, 10th Floor, Citibank, N.A., 29 Exchange Place, New York, N.Y. 10043. Payment of the Bonds (subject to applicable laws and regulations) will also be made at the offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt, London, Paris, Luxembourg and at Kredietbank, S.A. Luxembourg, by check on a dollar account, or by a transfer to a dollar-account maintained by the payee with a bank in New York City.

On and after October 15, 1982, the date fixed for redemption, interest on said Bonds will cease to accrue. Coupons maturing on or prior to October 15, 1982 should be detached from said Bonds and presented for payment in the usual manner.

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Advertisement for Bovis building portfolios. It features the text 'We also build portfolios.' and 'If you've been site-spotting in the City lately, you won't have missed the famous Bovis hummingbird.' It includes a drawing of a hummingbird and contact information for Bovis Construction Limited.

Handwritten note in Arabic script at the top of the page.

THE WEEK IN THE COURTS

Justice and the right to know

Main article text discussing the legal case regarding the disclosure of government documents and the right to know.

RACING section containing information about horse races, including names like Merlins Charm and Goodwood.

LONDON

Local news items from London, including school programmes and community events.

TELEVISION

Chris Dunkley: Tonight's Choice

Television programme recommendations and reviews, including 'The Two Ronnies' and 'The Cold War Game'.

BBC 2

BBC 2 television schedule listing various programmes and their broadcast times.

BBC 1

BBC 1 television schedule listing various programmes and their broadcast times.

ANGLIA

Anglia television schedule listing programmes like 'The Saturday Show'.

BORDER

Border television schedule listing programmes like 'The Evolution of Darwin'.

CENTRAL

Central television schedule listing programmes like 'The New Accelerators'.

CHANNEL

Channel television schedule listing programmes like 'The Monday Mornings'.

RADIO 1

Radio 1 schedule listing music and entertainment programmes.

RADIO 2

Radio 2 schedule listing music and entertainment programmes.

GRANADA

Granada television schedule listing programmes like 'The Granada Reports'.

GRAMPAN

Grampian television schedule listing programmes like 'The First Thing'.

HTV

HTV television schedule listing programmes like 'The Hands'.

RADIO 3

Radio 3 schedule listing classical music and cultural programmes.

RADIO 4

Radio 4 schedule listing news, current affairs, and educational programmes.

SCOTTISH

Scottish television schedule listing programmes like 'The Scottish News'.

TSW

TSW television schedule listing programmes like 'The TSW News'.

ULSTER

Ulster television schedule listing programmes like 'The Ulster News'.

YORKSHIRE

Yorkshire television schedule listing programmes like 'The Yorkshire News'.

TYNE TEES

Tyne Tees television schedule listing programmes like 'The Tyne Tees News'.

TVS

TVS television schedule listing programmes like 'The TVS News'.

Large advertisement for the Brother EM-2 electronic typewriter, featuring the headline 'The "Official Typewriter of the Los Angeles 1984 Olympic Games" Brother EM-2' and a detailed image of the typewriter.

Brother Industries, Ltd. Nagoya, Japan. Office Equipment Division, Jones + Brother Limited, Shepley Street, Guide Bridge, Audenshaw, Manchester M345JD. Telephone: (061-330) 6531 (8 lines). Telex: 669092. Please send me more information on this complete range of Brother typewriters.

London Business School goes for the big time

Christopher Lorenz examines the new LBS strategy of rapid growth and innovation, plus steady internationalisation

A SHADOWY figure sat quietly at the back of the classroom. For over an hour he listened intently to a bunch of young students vying with each other to see who could solve the mystery: what was wrong with the company whose "case study" lay open before them, and how could it be put to rights?

At the end of their debate he came forward, introduced himself as the head of the enterprise in question, congratulated one of the class on his incisive mind and the practicality of his solution, and offered him a job on the spot.

The incident occurred at the London Business School, not a stone's throw from Sherlock Holmes' old stamping ground at the north end of London's Baker Street. John Stopford, the school's professor of international business and its academic dean, cites it in reply to the widespread allegation that business schools are preoccupied with unpractical analysis and theory: they certainly strengthen people's sleuth-like powers, but, so the argument goes, they do little to improve anyone's actual ability to put things right.

In Britain, some of this scepticism springs from the continued anti-intellectualism of industry: the deep-rooted feeling that, even in today's complex world, business is a matter for "practical men," rather than people with unusually well-developed powers of intellectual analysis and synthesis. (The reasons for this peculiarly British attitude were examined on Page 22 on September 15.)

mass of line management jobs that lie in between.

In Europe, Stopford insists that the better schools are overcoming this failure by improving their simulation of the process of management, not only through the examination of case studies, but also by sending their students out to do more real-life project work in companies.

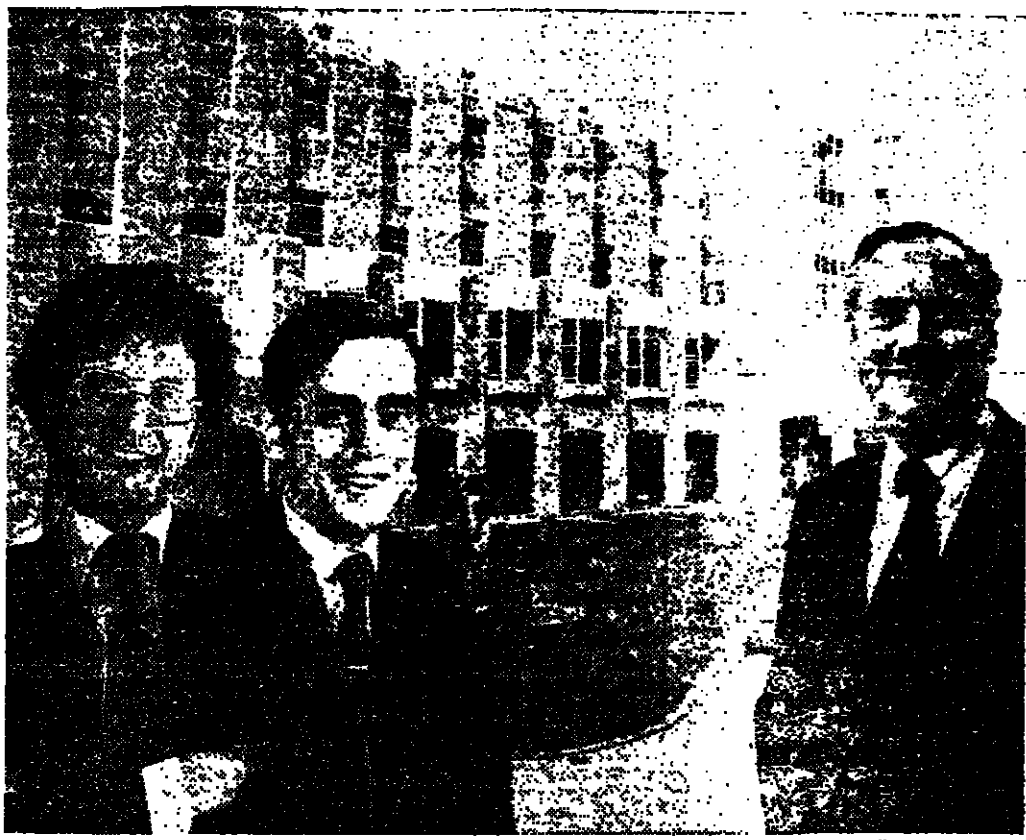
Though direct recruitment at the classroom door is rare — and not exactly encouraged, "It's no accident that a lot of our people are hired by the companies where they've done their projects," Stopford says.

Such "learning by doing" shares a line with the newly fashionable, and supposedly anti-business school process of "action learning," Stopford maintains. But he agrees that Britain's management schools "have yet to convince the majority of industry" that the way they try to simulate the process of management is effective.

The process of converting the sceptics should take a leap forward from January, when, one of the last UK business schools to do so, LBS starts its first part-time programme for a masters degree in management. Instead of students having to leave their companies, and find outside funding for two years to take the school's traditional full-time course, a carefully constructed three-year programme will interweave their studies with continued full-time employment. Many of them will be funded by their employers.

As a result, the course will not only minimise the usual problem of "education being separated from its point of application" as Stopford puts it — with the result that much of it is not retained or usefully tested in practice — but it will allow students to do twice as much formal, in-company project work as on the full-time course. And most such work will be within their own companies.

It was to subsidise the part-time degree programme that the University Grants Committee last year singled out LBS as the only university institution in the country to be given an increase in its recurrent grant; all the rest were cut, to howls of protest that continue to re-



Andrew Likierman (left), John Stopford and Jim Ball: staunch defenders of the need for business schools to be academic centres of excellence

verberate. LBS received a rise of 14 per cent (though it will still require economies in view of the fact that its student numbers are actually being increased by several times that rate).

The UGC grant is by no means the only evidence of the school's expansion, as anyone will tell you who in the last year or two has struggled through the mud, dust and noise of the building site which LBS has been hiding for the past few years behind its elegant Adam facade on the edge of leafy Regent's Park. A \$4.2m extension is at last nearing completion, and staff have begun moving in this month.

A total of £1.6m was raised from industry, with LBS providing the rest from its own resources: the UGC grant subsidises teaching costs, rather than the capital cost of the building. So the investment represents a substantial risk for the school.

As well as rebusing many of the school's existing activi-

ties from assorted overcrowding in nearby houses, and making room for the part-time programme, it will allow the school's work to be expanded in two other directions, both of absolutely central relevance to industry.

The extension will house the new Centre for Business Strategy, an international research unit to which David Sainsbury, one of the heirs to the supermarket family fortune, has just committed £1.25m over the next five years. As reported on this page on July 9, the centre is pledged to conduct empirical research of direct relevance to decision-making at board level. It will probably become the second largest team of academic researchers in the world in the fields of business policy and competitive strategy, after the massive battalions of the Harvard Business School.

The new building is also allowing LBS to expand one of its most popular services to in-

dustry, the provision of private courses which are tailor-made to the requirements of individual companies. Attendance on such programmes has more than doubled over the last six years, and would be even higher if it were not for the past constraints on space and staff.

As a result of all this, LBS is currently expanding its 40-strong faculty by about a fifth—a dramatic contrast with the rest of the university world in Britain.

The type of person recruited will reflect the way the school is "gearing itself up for a higher profile role," as Stopford puts it, and a more precise concentration on its chosen markets.

High among its priorities is an intensification of its position as an international school. In terms of student numbers—both postgraduate students on the masters course and mid-career executives on a range of other programmes — this is already

stronger than is often realised. Of its 200-plus masters students (most of them in their twenties) over 30 per cent come from outside the UK. Two-thirds of the overseas students are from the U.S., Japan and (to a much lesser extent) the Continent. On its nine-month Sloan Fellowship Programme for executives in their mid-30s, the overseas proportion is over 50 per cent.

All the same, as Stopford concedes, the teaching staff is still purely Anglo-Saxon, which limits the view the school can present of the international business environment. All the same, a growing emphasis on the institutional and governmental framework within which business operates across the world is becoming evident in the curriculum of postgraduate courses, as well as the various programmes for executives.

At the same time as increasing the international content of much of its work, the school is moving to fill certain yawning gaps in its armory, notably in information technology, as well as the management of technology in general, which is rapidly growing in importance to business strategy. A full-time appointment in the latter is probably two years away, however, and may still leave the school too thinly represented.

LBS is also appointing its first lecturer in business history, and is planning to make two appointments in public sector management—a field which will form one of the unusual elements of the part-time masters course, and which programme director Andrew Likierman considers one of the reasons why it is already heavily oversubscribed.

As well as filling these gaps, and reorganising its research and teaching in small business and design management, the school is adding firepower to some of its existing strengths, including accounting and business policy. Virtually the only area not directly affected is marketing.

If all this is to be a success, and also if certain shortcomings of the full-time masters course are to be overcome, the school will have to develop greater co-ordination between the teaching of functional specialisms than some of them might ideally like, as well as a greater centralised initiative in the planning of new

Trenchant

On the research side, Jim Ball is a staunch defender of the need for Europe to have several academic centres of excellence in business studies, just as it has countless university faculties of science, engineering, history and so on, where the quest for knowledge is valued for its own sake.

"One of the most fundamental contrasts between Britain and Japan is the amazing Japanese respect for intellect," he declares. In characteristically trenchant style, he complains that "the British attitude always seems to be that education is basically a consumption good — and a discretionary one at that — rather than an investment good."

But that does not mean that as education, business or otherwise, must be vocational: an excessive emphasis on utility would help produce a utilitarian-style civilisation, which would be no civilisation at all.

An executive dilemma

THE London Business School is in the middle of a major review of its long and short courses for practising executives. It must not only decide how far to extend the tailor-made programmes it designs for individual companies—for which demand is soaring—but also how to revive its longest executive course, the 10-week London Executive Programme for middle managers.

LBS relies on the "LEP" for a considerable amount of revenue, but attendances have slumped over the past three years, from 110 in 1979-1979 to under 70 in 1981-82. This was originally blamed on the recession, plus competition from tailor-made programmes and resistance to the allegedly excessive length. But Stopford now attributes the problems to the proliferation of similar programmes at other schools, plus the need to rejuvenate the curriculum—a move which has certainly revived the shorter though more high-level Senior Executive Programme, which fell into the doldrums at about the same time. LBS is also considering breaking the LEP into more specialised courses for managers in particular types of industry, because of the difficulty of trying to provide all things to all men and women.

The only change definitely decided so far is to re-direct the Continuing Executive Programme—a six week sandwich programme spread over 18 months—towards executives in smaller companies, or where they have an unusual degree of autonomy. This will help strengthen the LBS offering to small businessmen, though an ancillary reason is that the programme did seem to be drawing participants away from the LEP.

Such changes, form part of the new LBS strategy of greater segmentation: pitching particular courses at particular points in the career of a particular type of manager. The one market segment no British business school has yet really cracked, Stopford admits, is the boardroom itself.

Suspicion

But there is also some justification in industry's suspicion of business schools. On both sides of the Atlantic, Stopford admits, they have tended to devote more attention to analysing a problem and formulating the decision required to deal with it, than to the equally important question of how to implement the decision.

As a result, U.S. schools in particular have come under growing attack for producing people who are suited only to consultancy, corporate planning or the chief executive's seat itself, rather than to the



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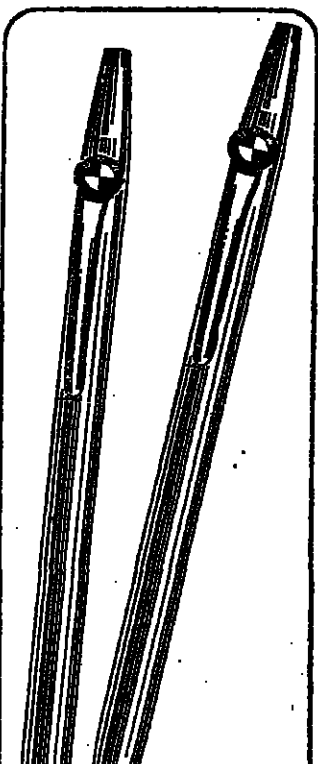
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The exhibition is open from 10.00 am to 6.00 pm apart from Wednesday 6 October when the exhibition will close at 4.30 pm. Refreshments will be available in the GOOD OFFICES restaurant.

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Frankfurt/Main, September 1982

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TECHNOLOGY

EDITED BY ALAN CANE

World's power networks offer new communication possibilities

CEGB moves messages with power through the grid

BY GEOFFREY CHARLISH

IF YOUR phone bill comes to £1m annually and if you have already strung power cables on towers throughout the land, then you might well turn to the in-house use of those cables for telecommunications.

That is the Central Electricity Generating Board's position of course, but the problem is that the national grid network is designed to carry high power at 50 Hz, not minute communications signals perhaps a thousand times higher in frequency.

The Board has tried several ideas already. For example, the "power line carrier" technique of the 1960s is still in use in places but the physics of the massive transmission lines means that only a few audio channels can be carried and there are awkward problems of isolation of the terminal and repeater communications elements from the high voltage.

Microwave dishes on the grid towers have been tried too, but they are not cost effective and frequency allocations can be difficult.

Now however, fibre optics, immune from the serious interference problems encountered on big power lines, has come to the rescue—and could even open up a new telecommunications market.

It was soon seen that the fourth cable, an earth conductor

that is always strung along the very tops of the towers to deal with lightning strikes and fault currents, could easily have some optical fibres embedded in it at the manufacturing stage.

That is what BICC, the big cable maker, has done and an experimental link is now in action on a 400kV line between Fawley power station in Hampshire and Nursling sub-station some 21 km away.

It is an elegant idea, obviating the need for any extra cables and the problems they would produce in the very high voltage environment while at the same time the fragile fibres are fully protected inside the inch thick armoured cable.

The BICC system, called Fibral, employs Plessey repeater and terminal electronics and can carry digitised data and voice traffic at 34 megabits per second—the equivalent of about 500 phone conversations—on just two fibres.

The whole idea provides ample room for speculation. For example, although the Board needs such links for a considerable volume of telemetry, protection circuit signalling, an increasing volume of commercial data traffic and, of course, speech, it seems unlikely to use more than perhaps a quarter of the capacity on the two fibres. Bearing in mind

that many more fibres could easily be incorporated in the central tube of the cable, it is evident that such an organisation could, if it were so minded, offer very high capacity communication to other parties.

There are many developed countries with in excess of 10,000 miles of overhead transmission line, usually well spread within their borders.

Seen in the light of the increasing interest being shown in communication over local parts of electricity supply networks—albeit on private premises at the moment—then wideband trunk communications over the grid seems an even more exciting prospect.

Given modern digital electronics and some money, determination and vision, it might not be out of the question to simply plug a phone into the mains and talk to the other side of the country.

The present position of the CEGB and many similar bodies worldwide is that they are in the electricity supply business, not the telecommunications business. But such borders are crumbling, as evidenced by the Mercury project of British Rail and Cable and Wireless, in which BR's wayleaves (legal permission to run anything on someone else's land) are being used for communications.

Wayleaves of course, will be "the name of the game" if and when the "wired Britain" idea matures, starting no doubt, with cable television.

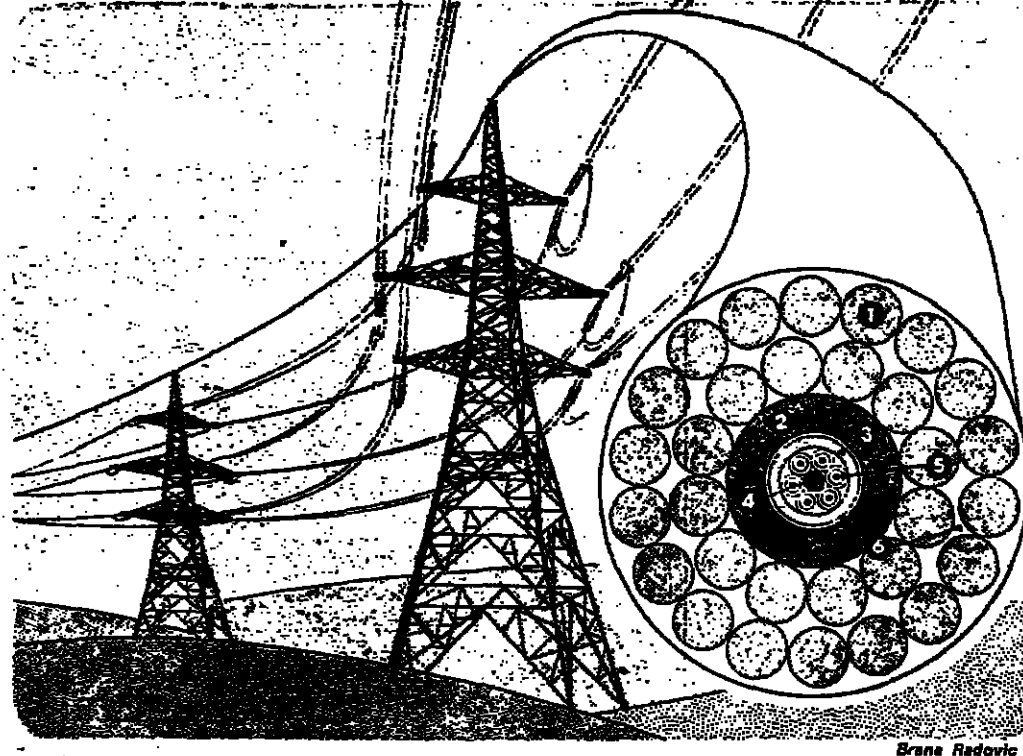
Speculative as the whole concept may be, there exists the basis of another network that reaches into every house, office and factory throughout the land—which cannot be said of the phone network.

But in the immediate scenario, Dr Peter Hayward, of CEGB's Guildford transmission centre stated at the Fawley demonstration: "If we were building the grid from scratch today, this system would certainly make economic sense."

In fact, the Board is faced with the cost of replacing 11,000 miles of earth wire at a time when growth in the electricity industry is static and cash short.

BICC and Plessey will be exploiting the "in-house" requirement for these systems throughout the world with electricity authorities which, like the CEGB, are looking for ways of cutting costs. Field trials are already underway with Hydro-Quebec near Montreal and with Pennsylvania Power and Light in the U.S. The Middle East oil states are also seen as a prime target.

BICC is in the useful position of having expertise in both



Main features of the CEGB/BICC tower-top earth wire for high capacity data transmission has aluminum outer wires (1) wrapped round an alloy tube (2) containing the fibres in anti-vibration compound (3)

power and telecoms optical devices at the 1300nm wavelength and for some years has been co-operating with Plessey, which has been quick off the mark with transmit and receive

mal pulsing to 200 deg C (a condition that arises during lightning and faults) and has been oscillated mechanically between 80 deg C and -40 deg C, subjected to ther-

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سكنا لايبر

Pelt grading Automatic check on the mink

BY MAX COMMANDER

MINK, according to items I have read in various newspapers of late are nasty, vicious little animals. If they escape from the farm they are likely to savage your pet dog, eat the cat, bite your finger off, but, dead and processed look rather nice draped across your wife's shoulders.

Without entering conservation/wildlife ethical areas mink is big business from June to March. The little beasts born in mink farms in the UK, elsewhere and, particularly, the Soviet Union, end up dead at Hudson's Bay and Aunings in the City of London. Auctions of all this valuable fur start in November.

Exhausting

For something like 300 years this trade has been carried out with Hudson's Bay experts sorting the pelts manually for colour, sex, size and quality.

The sorting—an exhausting, time consuming process, and presumably not easy on the eyes of the technicians involved—means that the pelts have to be prepared in lots of matched skins to meet fixed auction dates.

The time available to carry out the operation is also dependent on climatic conditions. Hudson's Bay with warehouses in London and Europe also handles about half of the USSR mink output with the other 50 per cent going through Leningrad.

Now you think that standing by a Hudson's conveyor sorting all these millions of dead mink pelts isn't a bad job. I wouldn't have thought you could get a job if you were colour blind.

Put the white ones there, the black ones somewhere else, but it really is not as easy as that.

The experts say that there are in the fur trade jargon, 15 colour types for mink with nine shades in each type. That is about 135 different variations.

I'm sorry to have to say it but it looks as though these 30-year-old colour graders at Hudson's might be redundant (the company has not said this).

Because of the rescue of the mink grading business there are 14 students of the Cranfield Institute of Technology. These are people studying for M.Sc. degrees in the Department for the Design of Machine Systems—the teaching wing of the Cranfield Unit for Precision Engineering.

Final year students are expected to design and build a sophisticated machine after some years' experience of engineering design in industry. Cranfield and Hudson's Bay have had close links for some years.

After some research the students have come up with a machine which they call a colour evaluator. The pelts are fed singly by hand through the machine via a moving line.

Each pelt is prepared and its colour "evaluated" by a novel and secret process, controlled by the computer. Jack Dinsdale, senior lecturer at Cranfield refuses to give details of the process until patents have been prepared.

All I can say is that if you have a few thousand mink lying around and you're not too sure about colours it might be worth talking to Cranfield or Hudson's. Respective numbers are Bedford for Cranfield (0234 750111) or Hudson's (01-238 3223).

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Computers Business information at home

THE IDEA that viewdata technology gives everybody with a domestic television set a computer terminal in their home takes on a new dimension with the latest from Computer Automation.

It has developed a package of computer instructions that makes a domestic viewdata set behave as if it was one of the most popular IBM computer terminals, the 3270.

This means that a company with a large IBM mainframe computer—say a 3031—could make it possible for its executives to get business information from the computer in their own homes.

The catch is that the company has also got to have a Computer Automation machine to run the software.

It works like this: the business executive telephones the Computer Automation machine (it's called a SyFA and it looks like IBM's office systems computer, the 8100) and requests access to the main computer. Specialised software in the SyFA connects it to the mainframe computer and makes it look as if the viewdata set is an IBM terminal.

The SyFA system can carry out other applications like local processing and networking while running the viewdata package.

Called SyFATEL (the package with the 3270 option costs £15,000).

Servo-systems

For a tough environment

NEW, RUGGED electronics is making possible automated process control in tough environments where only a few years ago, manual systems would have been essential.

John Vince Controls of Lanarkshire, Scotland, has just developed a new range of microprocessor based heavy industry servo systems. And, according to John Vince: "The electronics are suited for use in situations where cast frames would be offeminate and constructed to be maintained by traditional craftsmen."

Vince's U.S. company has just put in a heavy duty forge press at Cameron Iron, Houston, Texas. Built to forge giant valve bodies for oil pipelines and the like, it develops 35,000 tonnes pressure.

Monitoring

Radiation meter

NUCLEAR ENTERPRISES of Beenham, Berkshire, have introduced a new pocket-sized device to measure personal radiation dosage levels.

It measures dose and dose rate simultaneously and provides digital readout on a tiny liquid crystal display.

According to Nuclear it will provide company health specialists with a dose measuring and recording system which can be linked to identity security systems; it also allows the pre-planning of tasks and automatic adjustment of alarm levels so that operator time is used to best advantage.

The dosimeters—designated the FPD1 units—are supplied along with a manually controlled interface which provides data communications. Computer control is added by fitting the interface unit with the appropriate circuit board. Nuclear Enterprises is on 073-321 2121.

Labelling

Jetaddress printing

IBM Business Machines has come up with Jetaddress, a high speed direct printing system which adds a new dimension to addressing and labelling methods.

The machine uses ink jet printing, a process in which tiny droplets of ink are fired at the surface of the paper and then immediately re-directed by electric fields to form characters as the paper moves past.

Because no direct contact is made with the surface, the process allows characters to be "printed" on almost any surface however uneven including packages, cartons and plastics bags.

David Housego, Paris Correspondent, interviews France's Prime Minister

M. Mauroy's counter-attack

The challenge to Labour

IT WOULD be foolish to write of the British Labour Party because Mr Michael Foot continues to score record lows in the popularity ratings of political leaders...

All of those factors are surmountable. Mr Edward Heath, the former Tory leader, survived very low personal ratings in the late 1960s to become Prime Minister in 1970...

There are also questions of priorities: withdrawal from the EEC, the imposition of import and exchange controls...

Protectionism and farm products

HARSHLY criticised by its trading partners, the EEC has been seeking to rebut charges of excessive agricultural protectionism...

A Commission report to the European Parliament argues that the impact of the common agricultural policy on the trade of the developing countries has been relatively limited...

While the EEC may be the biggest customer of the developing countries, this is not the same as saying that access to the market is always easy...

PIERRE MAUROY, France's Prime Minister raises an eyebrow and shows his surprise with an elaborate gesture of the hand. Of course there has been no U-turn in French economic policy...

He is still determinedly optimistic. But implicitly he recognises that the 54bn loan raised this month to bolster the franc has provided a welcome breathing space not only for the franc but also for him.

Then, after the Cabinet meeting at which the 54bn loan was approved, Mitterrand for the first time lent his name publicly to the defence of the franc and personally endorsed the Government's austerity measures...

What were our objectives? Decentralisation, labour reform, new nationalisations, industrial modernisation, the right to retire at 60...

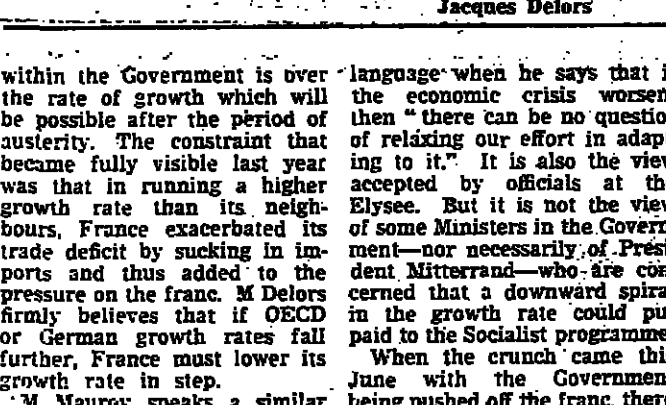
Unrealistic The present economic climate and the power of the farm lobbies makes such a sweeping approach unrealistic to contemplate. The barriers have been put up over 50 years and even under the earlier circumstances of the Tokyo Round trade negotiations in the 1970s there was little disposition to reduce protection...

Clean cover Pollution seems an odiferous subject for insurance folk to be delving about in. But such is the hunting ground of the newly-formed Pollution Liability Insurance Association (PLIA)...



Pierre Mauroy

By temperament, M Mauroy (above) is far more of an economic interventionist than M Delors, the Finance Minister (right). He has that breathless enthusiasm for technology that inevitably recalls Harold Wilson's "white heat of the technological revolution" in Britain in the 1960s.



Jacques Delors

were differences of emphasis in the approach favoured by M Mauroy and M Delors. The Prime Minister's instincts have to look to a wages and prices freeze as the immediate answer to inflation...

One chairman of a nationalised company said afterwards that M Raymond Barre, the former Prime Minister, had never done anything as drastic as that.

By temperament, M Mauroy is far more of an economic interventionist than M Delors. He has that breathless enthusiasm for technology that inevitably recalls Harold Wilson's "white heat of the technological revolution" in Britain in the 1960s.

He believes that the Government must go back to the drawing board and re-examine its economic strategy. He believes that the Government must go back to the drawing board and re-examine its economic strategy.

Men & Matters

Flower power For the association's headquarters, Kelly has chosen Chicago. Nearby Lake Michigan is so polluted by industrial chemicals that he freed a salmon in his home town unless he is assured that it came from the U.S. Pacific Coast and not from the lake.

Surveyor's guide Next month sees a new venture in the area of specialist property publications, which is a surprisingly sleepy old world in spite of the air of speculation and excitement that the journals report.

Clean cover Pollution seems an odiferous subject for insurance folk to be delving about in. But such is the hunting ground of the newly-formed Pollution Liability Insurance Association (PLIA)...

That made the U.S. the world's first nation to enjoy the "national Maharishi effect" under the great leader's Super Radiance programme.

Fact or fiction A chain of university bookshops in the north-west of England hardly sounds like a growth business at a time when dons are threatened with redundancies and student rolls with cutbacks.

Square rooted Well, now we know, President Ronald Reagan's dramatic victory on his tax bill last month was not, as at first thought, secured by his frantic personal lobbying of individual Congressmen.

The added presence of 400 mediators at the Maharishi's college in Washington, just five minutes from the White House, assured that "more coherent, harmonious behaviour" would sweep the nation.

Advertisement for Bernard Thorpe & Partners, No. 1 Hanover Square, featuring text about moving offices and contact information.

FINANCIAL TIMES SURVEY

Monday September 27, 1982

UK BANKING

Despite a number of major problems facing Britain's banking sector, there is a refreshing mood of awareness among senior managers that, if they are quick-witted enough, these challenges can be exploited to the sector's advantage.

Strategic decisions in the years ahead

By WILLIAM HALL, Banking Correspondent

EACH GENERATION of new bankers tends to believe that they are experiencing greater changes than their predecessors. This time they may be right.

The current pace of change and its structural implications for the fabric of British banking are such that for the first time in a long time, Britain's senior bankers can no longer relax in the comfortable belief that they are completely in charge of their own destiny. They are not.

The strategic decisions which the banks must make over the next few years will have a profound impact on the long-term success and health of their institutions.

The banks have for years paid lip service to the idea that they were competing with each other, but it never amounted to much. Profits continued to climb, staff numbers rose steadily and there was a mood of well-ordered yet comfortable complacency in Britain's banking parlours.

Over the last year or two, however, the complacency has been disappearing (it has not vanished completely), and is being replaced by a refreshing awareness on the part of most of the current generation of senior managers that the golden era of British banking is fast coming to an end.

UK banks face a number of major problems, and they also face several challenges which, if they are quick-witted enough, they may be able to exploit for their own advantage. The follow-

ing are the most immediate problems:

- Bank profitability and capital adequacy ratios are coming under pressure at a time when UK banks can least afford it.
- There is a good chance that interest rates over the next few years will move significantly lower and remain there, which could mean that UK banks will face a major task repairing their profitability and readjusting to an era of single figure interest rates.
- The banks' bad debt charges on their international and domestic business are rising rapidly. British banks have not encountered as many problems in international lending. But several of their domestic UK corporate customers are in such distress that UK banks are in danger of becoming sizeable equity investors in certain parts of British industry.
- The question of the proper level of bank taxation continues to vex both bankers and politicians alike. The banks start

More competition

The competition facing the banks is going to intensify over the next few years as new technology radically alters the way banks distribute their banking services and encourage new players to enter the game.

The clearing banks' huge branch networks—a traditional source of strength—and their vast armies of staff, will have their work cut out keeping ahead of the game, especially since they are no longer fully in control of the pace of change in areas such as credit cards, point-of-sale terminals and electronic funds transfer.

The banks are no longer setting all the ground rules. The new competition is coming from a number of areas.

Within the banking community itself, institutions such as the Co-op Bank and the Trustee Savings Banks are showing more entrepreneurial flair than some of their much larger rivals.

Then there are the building societies, which have made massive inroads into the banks' retail deposit base over the last couple of decades and are now showing interest in becoming more heavily involved in the money transmission business, for long the sole preserve of the clearing banks. The Abbey National and the Halifax are planning to issue cheque books and others are beginning to distribute plastic cards.

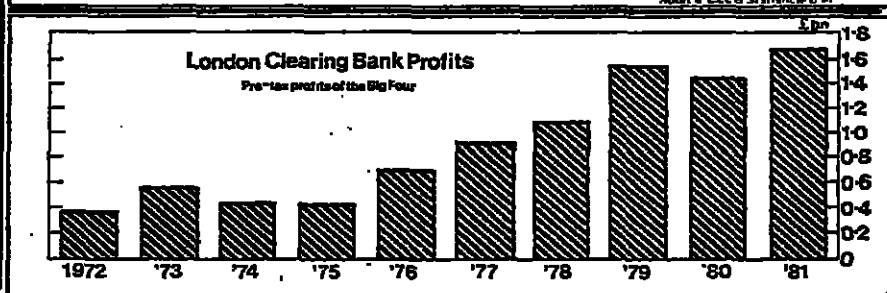
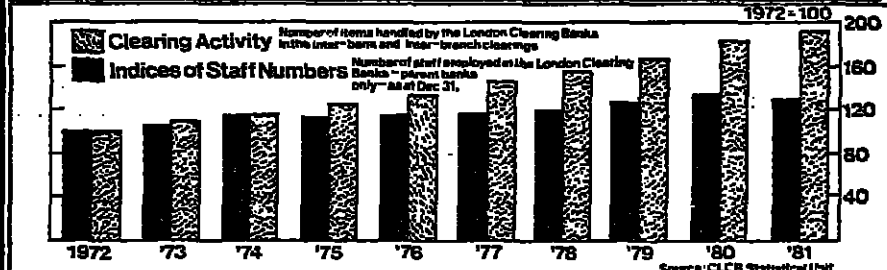
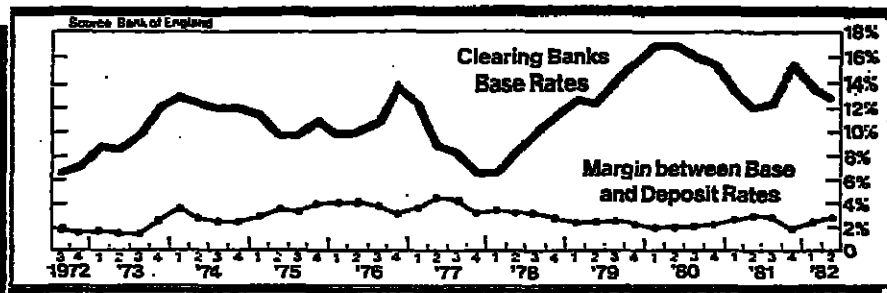
The new technology being introduced may well mean that, in years to come, access to a centralised card-holder base may be more important than access to the traditional network of thousands of clearing bank branches.

Several building societies have over 5m customers apiece, more than most clearing banks, and this customer base could provide a valuable tool in years to come, especially if the societies are allowed to participate in electronic banking.

Finally, there are signs that the banks are going to face competition from new entrants from outside the financial community. As in the U.S., a few

Top 30 banks in Britain

Bank	Assets £m	Net Income £m
Barclays Bank	48,752	461.4
National Westminster	43,304	437.0
Mitland Bank	41,015	192.9
Lloyds Bank	27,661	262.7
Standard Chartered Bank	19,822	158.5
Royal Bank of Scotland Group	7,763	78.3
Grindlays Bank	4,464	10.7
Bank of Scotland	4,359	40.4
Kleinwortz Benson	3,155	21.7
Schroders	2,497	30.3
Saudi International	2,022	7.2
Nordic Bank	1,942	10.4
Orion Royal Bank	1,939	4.3
Samuel Montagu	1,821	4.0
Morgan Grenfell	1,766	10.1
Hambros Bank	1,765	4.6
Hill Samuel	1,764	12.5
Moscow Narodny	1,568	2.2
N. P. Rothschild	1,431	2.0
Banque Nationale de Paris	1,339	8.8
Scandinavisk Bank	1,324	7.7
Mitland & International	1,309	7.0
Libra Bank	1,245	12.6
S. G. Warburg	1,226	17.0
British Bank of Middle East	1,226	14.3
Johnson Matthey Bankers	1,155	45.8
Lazard Bros.	931	4.5
Yorkshire Bank	858	14.9
Eurobrax	817	7.8
Co-operative Bank	791	3.3



IN THIS SURVEY

- End of the golden era
- Economy: personal lending boom
- Taxation: an uneasy truce
- Supervision: enforcing the rulebook
- Monetary control: Fresh signals from the Bank
- Bank staff: a whiff of redundancy
- Technology: the unknown variable

- Corporate banking
- Industrial rescues: banks take the plunge
- Big customers: a new brand of service
- Small business: banks try harder
- Leasing: the pace slows
- Export finance: counting the cost
- Retail banking
- Building societies: battling with banks
- Electronic payment: new experiments
- Cashless pay: slow progress
- Credit cards: Plastic competition
- Credit reference agencies
- Scottish banking: new faces, fresh initiatives
- Overseas banks:
- The City
- London as a financial centre: the glamour never fades
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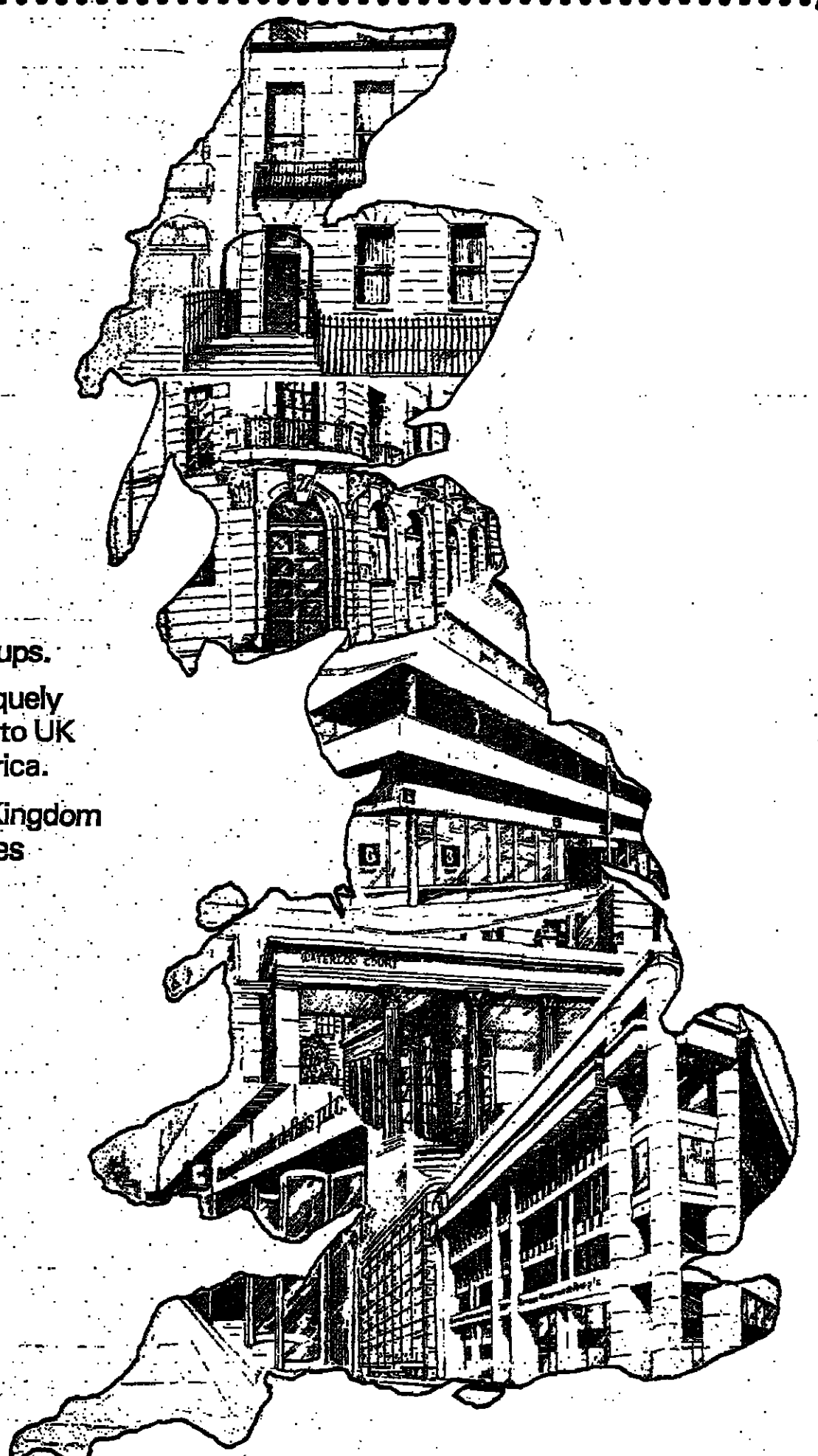
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UK BANKING II

Little immediate prospect that real profitability in corporate sector will recover

Key questions on borrowing

THE EXTENT to which a recovery of the British economy will have to be financed by increased bank lending to the private sector has become a matter of earnest debate.

The main reason is that real profitability in the corporate sector reached an historically low figure of 23 per cent of capital employed in 1981 according to the Bank of England's estimate.

Despite some improvement in the current year, there seems little immediate prospect that real profitability will recover to anything like the 10 per cent or so of the 1980s.

Since the corporate bond market has so far shown only the first stirrings of a return to life, while the prospects of raising money in the equity market in such a deep recession remain poor, it seems likely that companies will need to resort to the banks for a large part of their funds.

They will need cash initially for the rebuilding of stocks, which it was hoped would get under way from the second quarter of this year but which now seems likely to be delayed until next year.

After the first phase of "technical" recovery, companies would probably need to continue to borrow quite heavily to finance the increased capital expenditure on which the long term revival of the UK's economic fortunes must depend.

The sums involved seem likely to be substantial, particularly if the more optimistic forecasters are to be believed and output begins to grow at an accelerating rate to reach perhaps 34 per cent annual growth by 1984.

The London Business School Centre for Economic Forecasting, which more conservatively puts the growth of output at an annual rate of 2.2 per cent by 1984, has suggested that companies' borrowing requirements could be nearly £31bn next year.

Borrowing on this scale would be very high by historic standards, and the need for it raises several important questions.

The first, and most obvious, is whether companies will be prepared to borrow large amounts at rates of interest which still appear to be high in relation to prospective rates of inflation.

Although the lowering of

interest rates is now one of the main priorities of the government in all the major developed countries, it is not yet certain whether or when rates will be brought to a low enough level in "real" terms (that is in relation to expectations about inflation) to tempt companies to step up investment programmes to any significant extent. This must be in doubt while company profits remain small in relation to national output compared with wages.

THE ECONOMY

MAX WILKINSON

While profits are depressed relative to wage bills, there may still be an incentive to invest in labour-saving machines, but the scope for continuing this process must be limited unless there is an overall recovery in demand.

The second question overshadowing the prospect that a recovery will be financed by bank borrowing is whether the banks themselves will be prepared to lend to companies on the scale required. The spectacular failure of AEG in West Germany to honour all its bank debts has been matched by a large number of less publicised difficulties amongst smaller companies in the U.K.

Although banks have exercised considerable forbearance with companies "on the sick list," there may be reluctance in many cases to increase lending in advance of tangible

evidence of recovery.

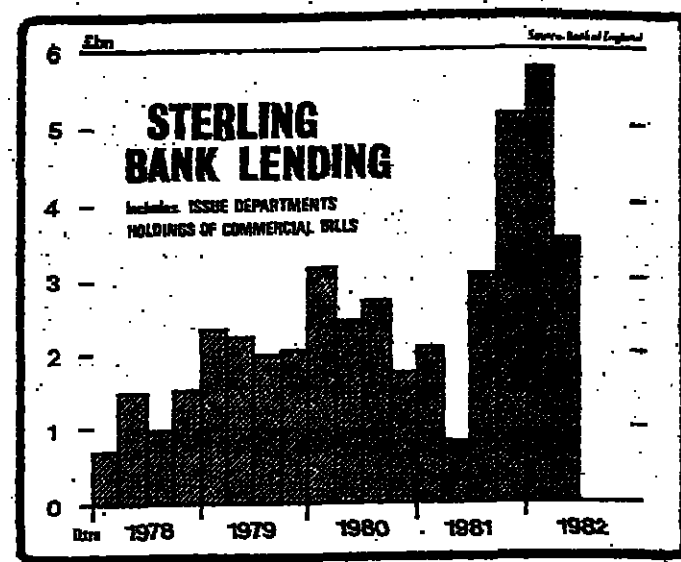
Even if these difficulties were surmounted and a substantial increase in bank lending were to take place to finance restocking and capital spending, there is a third question. This is whether increased bank lending might be seen to pose a threat to the Government's money supply objectives in its Medium Term Strategy.

Although money supply targets are now much more loosely conceived than in the first years of the present Government, there is no doubt that monetary discipline remains a central policy objective.

Even the present rate of increase in bank lending to the private sector at an average of nearly £1.4bn per month in the first six months of the year is regarded by many in Whitehall as uncomfortably high: the Government's efforts earlier this year to stimulate the corporate market is evidence that it would like to see a substantial switch away from bank borrowing by companies in favour of direct borrowing in the market.

If this does not happen, it seems highly unlikely that the Government would take steps to limit bank lending to the company sector. However, if overall lending to the private sector (including lending to individuals) increased substantially, the authorities might feel obliged to increase their funding programme with a consequent upward pressure on interest rates.

These constraints are among the factors which have led to some doubts about how strong the recovery is likely to be during the next 18 months or so.



The more pessimistic forecasters, which include the National Institute of Economic and Social Research, believe that only sluggish growth, accompanied by rising unemployment can be expected in the foreseeable future.

The consensus of forecasters now suggests that output in the current year will be less than 1 per cent above the level in 1981, with a rise of perhaps 2 per cent in 1983.

The prospects clearly depend to a large extent on the world economy and particularly on the U.S. where the Administration's hopes of a return to substantial growth have been progressively disappointed this year.

Even when world trade does recover, Britain is likely to be labouring under the burden of increased imports, which appear

to have been rising considerably more rapidly than exports since the bottom of the recession was reached in the spring of 1981. In the last year and a half a marked increase in the propensity to import has prevented UK output from rising in line with the increased demand which flowed from the deceleration in the rate at which stocks were being run down.

The pessimistic outlook for industry suggested by the Confederation of British Industry's latest quarterly trends survey this summer and a generally poor set of economic indicators recently have tended to support the view that recovery will be slower than it was generally expected to be a year ago, and that loan demand will be consequently weaker.

International crisis takes steam out of Treasury's investigation

THE THREAT of an international banking crisis, precipitated by the inability of Mexico to repay its debts has taken some of the steam out of the Treasury's investigation of how to squeeze more tax out of UK banks.

However the exercise, promised by the Chancellor in the last Budget, is still continuing and there is no doubt that there are many in the Treasury who would like to ensure that in the longer term banks pay a "fairer" proportion of their profits to the Exchequer.

It is argued crudely that banks should not be allowed to profit from the general difficulties of the economy as much as they did between 1979-81 when high interest rates brought them profits which made a somewhat embarrassing contrast with those earned in other parts of the economy.

This rather vague feeling of unfairness was heightened by the fact that in 1980, banks' tax payments fell sharply both in absolute terms and as a proportion of pre-tax profits. For the four major banks tax payments in 1979 represented 23 per cent of profits, compared with only 15 per cent in 1980. This reduction was, to a large extent, the result of banks' extension of their leasing business which enabled them to off set the depreciation of leased assets against their gross profits when calculating tax liability.

However this broad picture is greatly complicated by the wide variations in the ratios of tax paid to profits between different banks in any one year and

between different years for the same bank. For example, the National Westminster bank paid only 1 per cent of its £1.68bn profits in tax last year compared with 34 per cent paid by Lloyds. However, in 1980 Lloyds paid only 11 per cent of its profits to the taxman compared with NatWest's 19 per cent.

These variations underline the purely technical difficulties encountered by the Treasury during the last three years in trying to devise a general tax provision which would be just to all the banks as well as being proof against legitimate avoidance measures.

However, there are wider issues at stake. The most general is that, in Conservative ideology at least, reasonable

TAXATION

MAX WILKINSON

profits are supposed to be a good thing. Bank profits attracted notice during this recession partly because of the depressed profits of other industries, which could hardly be blamed on the banks.

More specifically, it can be argued that the high interest rates, which boosted bank profits in previous years marked a transitional phase in the shift to lower inflation. If the Government believes its own strategy, it must expect interest rates to come down and remain at a lower level and bank profits to fall with them.

This is related to the bank's own arguments for the need to make "endowment" profits in the fat years of high interest rates as a cushion against the lean years of low interest rates. The banks argue their profits sometimes appear disproportionately large because they are counter-cyclical. But they should not be penalised for this.

A further argument put forward by the banks is that, in inflation accounting terms, their profits are not in any case out of line with those of industry. This is because industry's main assets are plant and buildings whose "real" value is unaffected by the change in the purchasing power of money. But banks' main assets are in money which loses its "real" value with inflation. If allowance were made for this loss of "real" value of banks' assets, reported profits would be considerably lower. This is just another way of saying that in an inflationary age, banks need to top up the value of their monetary assets to keep in step with rising prices.

The argument over banks' leasing activities is perhaps more contentious. On the face of it, leasing does seem to be a method of tax avoidance. The banks counter by saying that increased competition in the leasing market has cut their margins so that much of the benefit of reduced tax liability is passed on to hard-pressed industry through leasing charges which are lower than they would otherwise be.

Treasury officials tend to be a little sceptical about the extent to which the benefits are, in fact, passed on although

THE BIG FOUR BANKS

Year	Net tax (£m)	As a percent of pre-tax profits
1978	237.1	21.9
1979	360.4	22.1
1980	244.5	14.7
1981	284.3	16.9

Source: Phillips & Drew

Bank	Net tax (£m)	As a percent of pre-tax profits
Lloyds	131.1	34.0
Barclays	77.8	13.7
Midland	70.4	30.3
NatWest	5.0	1.0

some certainly are. One solution might be to prevent banks from claiming this form of tax relief, but in the present state of the economy there would be immediate pressure to redistribute some form of relief to industry. This would be a complicated exercise and it is not clear how much the Exchequer would gain in the end.

An alternative line of attack on the banks is that their practice of waiving bank charges while not paying interest on current account deposits is in effect an avoidance of tax, even though it is allowed by long-established practice.

If interest were generally paid on current accounts, bank customers would have to pay tax on it. Bank charges would then be paid out of taxed income, except in the cases where customers could claim exemption.

An alternative argument is that bank services should attract Value Added Tax in the same way as other services. However, the banks could reply that money transactions cannot be said to "add value" in the same sense as wealth creating activities in the "real" economy, for example in manufacturing or the service industries. This argument is, moreover, supported by EEC rules.

Although the question of levying a tax related to current account balances is likely to come under the closest focus from the authorities, the whole question arises with practical difficulties. One of these is how to prevent banks simply passing on tax charges to the customer, via higher bank charges or a wider spread between deposit rates and interest charges.

This in turn raises the question of the relationship between banks' reported profits and their efficiency. It is often argued in Whitehall that high after-tax profits have enabled banks to pay fatter wages, increase their staffs and sometimes justify, to maintain lavish headquarters, and to avoid really hard thinking about the efficiency of their branch networks.

Yet even if these charges were justified, the Government planners have to consider the banking system and its cost structure as it now exists. Any squeeze designed to make banks more efficient would probably have to be a gentle one; this is hardly the time for any Government to force a contraction of employment on a profitable sector of the economy.

The indications, therefore, are that the present study of bank taxation will tend to focus on the medium to longer term and that any changes in the next Budget will have a relatively mild impact on the system.

Strategic decisions

CONTINUED FROM PREVIOUS PAGE

big U.K. retailers are showing increasing interest in the financial services industry.

Great Universal Stores (GUS), Britain's biggest mail order firm, owns a licensed deposit-taker (Whitway Ltd) and a finance house with over 30 branches (General Guarantee Corporation) and an insurance company (All Counties). Meanwhile, Debenhams, one of the country's biggest department store groups has said publicly that it would like to meet all the financial needs of its customers.

At the moment, this type of institution poses a potential (as opposed to an immediate) threat to the clearing banks. However, they are much more marketing orientated than the banks and this will give them an advantage in the future as the marketing of financial services assumes much greater importance.

The banks are responding to the new competition with varying degrees of success. Their move into the home mortgage market has been a great success in terms of market share, but they have been nowhere near as successful in encouraging the building society depositors to switch their allegiance to the banks.

Barclays' decision to open on Saturdays—which may well be followed by at least one other major bank—is one sign of the

banks' growing anxiety about the speed with which their current account deposit base is being eroded.

Barclays is after the 30 per cent of building society deposits which are paid in on Saturday morning.

The banks' tentative moves into the area of electronic banking also mirror their anxieties about the future. Should they co-operate to produce a centralised system which whilst rather inflexible, they can fully control? Or should they build a system which allows each participant maximum freedom?

There are signs based on the forthcoming CHAPS pilot scheme (see page IV) and the discussions on a nationwide point-of-sale payments system in the UK that the banks are favouring the latter course. This is likely to be in the best interests of the consumer, but for the banks it could be like opening up "Pandora's box" with all sorts of new institutions being allowed in to compete on the banks' home turf.

There is considerable difference of opinion within senior bank management about the wisdom of certain strategies. Mr Trevor Nicholas, for example, a divisional general manager of Barclays Bank says that the establishment of a nationwide POS system in the UK requires a considerable act

of faith by the banks in the face of dubious economics. Little evidence of consumer value perception and the fear that it could make banks more vulnerable to nationalisation.

Mr Nicholas argues that many of the services desired by customers will be detrimental to bank profitability as they diminish float, increase the cost of funding, and increase the risk of non-bank competition.

Increased competition from non-bank financial institutions will, I believe, be the most important outcome of uses of technology. Money today is, in the main, merely guaranteed alpha numeric data. The key question is: which institutions will have the identity and ability to provide guarantees, transport, record, exchange and settle electronic value data?"



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UK BANKING III

Despite some early fears, the Bank of England has retained a great deal of flexibility in its role as central supervisory authority under the 1979 Banking Act.

New rules have revolutionised supervisory environment

IT HAS taken some time, but in the past few months most of the important outstanding elements in Britain's new system of banking supervision, established under the 1979 Banking Act, have been slotted into place.

The time that has elapsed since the Act became law has, moreover, been well spent. Some aspects of the new regulations, which have revolutionised the supervisory environment, were initially unpalatable to the banks, and not only to the UK institutions themselves but also to many of their foreign rivals operating in the United Kingdom.

But an extensive dialogue has taken place between the authorities and the representatives of the banks which has resulted in substantial changes in some of the proposed controls and reassured the banks that they will not be stifled by excessively tight constraints.

It has also been demonstrated that, although now operating within a framework of specific legislation rather than in the previous informal atmosphere, the Bank of England has retained a great deal of flexibility in its role as the central supervisory authority and is still prepared, with greatly expanded supervisory powers, to adapt its rules to individual cases.

Nonetheless, the new rules, put into place partly as a result of the need to satisfy EEC requirements, but also in order to sort out the supervisory confusion which contributed to making possible the fringe banking crisis of 1978-79, have imposed a different order on UK banking.

To start with, Britain now has for the first time a specific definition of what is a bank instead of the confusing range of

banking recognitions which existed previously. The Bank of England's first task under the Act was to process applications for licences, producing a list which now numbers around 300 each of recognised banks and licensed deposit-taking institutions.

The division between the two categories has caused some upset; the Bank insists that there is no intention of sorting the market into sheep and goats or of conferring a lower status on the LDTs than on recognised banks.

In a couple of cases, however, LDTs appealed against the Bank's ranking of them; and the fact that British-based LDTs are not allowed to call themselves banks has forced several to change their names.

The second important stage was for the Bank to establish guidelines and methods of reporting to be followed in its supervision of banks and LDTs.

In carrying out this function the Bank has demonstrated that, while setting up a framework for prudential supervision in the form of general rules to be followed by the banks, it is nonetheless prepared to be flexible in administering the rules and has readily adopted a case-by-case approach which enables it to take account of the particular circumstances of each individual institution. Three main prudential areas have been covered.

● The first, and least controversial, covered the measurement of capital. The final version of the Bank's paper on the subject was produced in September 1980, describing two capital ratios, the gearing measurement and the risk measure.

No specific numerical guidelines were set out, but the paper provides a frame-

work for discussing capital adequacy.

The gearing measurement relates the capital base to the total of deposits and other non-capital liabilities; the risk measurement relates capital to an adjusted total of risk assets, applying varying weights to different categories of assets.

The rules have, in general, been regarded as acceptable by the banks, though at times when the pound has fallen they have affected particularly banks such as the consortia which have mainly foreign currency assets with a sterling capital.

SUPERVISION

MICHAEL BLANDEN

● Much more debate was caused by the subject of the second paper produced by the Bank, concerning the measurement of liquidity. The initial version contained specific proposals for an "integrated measure" of liquidity which aroused a good deal of criticism not only from the British banks but also from the foreign banking community in London, particularly the influential Americans.

After extensive discussions, the proposals were amended and the final version of the paper eventually appeared in July this year.

The system now adopts a cash flow approach to the measurement of bank liquidity, using a "maturity ladder" into which assets and liabilities are inserted to give a series of accumulating net mismatch positions in successive time bands. And the banks are generally happy with

the system in its present form.

● The third area covered by the Bank's new regulation is foreign currency exposure. It is a part of the banks' operations which had not previously been specifically covered by the authorities' prudential supervisory activities, because until the end of UK exchange controls in October 1979 information on exchange positions had been available to them as a result of implementing those controls.

To fill the gap, the Bank brought out a paper on foreign currency exposure at the end of 1979, proposing constraints on the positions of banks in currencies and gold. This aroused a good deal of criticism, and again the Bank amended its approach.

In a paper published in April, 1981, the limits proposed were eased, to allow normally a net open dealing position in any one currency (for banks experienced in foreign exchange dealing) of up to 10 per cent of an adjusted capital base and net short open dealing positions of all currencies together of up to 15 per cent of capital.

Dealing position guidelines are agreed with each individual bank, so that the rules are not by any means rigid.

The other main brick in Britain's defences against a repeat of the fringe bank collapses was put into place in mid-February this year, with the establishment of the deposit protection fund required by the Banking Act.

This has been opposed by the big UK clearing banks, though they accept its inevitability, essentially on the grounds that they are unlikely to make use of it (and indeed are far too big to be accommodated) but would provide the bulk of the contributions to support smaller

competitors.

They were also annoyed that their rivals in the savings market, the building societies, were not subject to a similar requirement; though the societies have proposed a similar, voluntary scheme.

Under the scheme, a small cash fund was to be set up totalling some £50m from contributions related to the level of non-bank sterling deposits in the UK of banks and deposit-takers.

The fund is administered by a board including the Bank's governor, deputy governor and chief cashier, and can be topped up by further calls on the banks. It covers losses by depositors up to 75 per cent of the first £10,000 of any deposit.

With this move, the main part of Britain's new supervisory structure has been completed. There are still some outstanding issues arising from the activities of the European Commission—the presentation of bank balance sheets, consolidation of accounts (not a great cause of concern to UK banks) and proposals for foreign bank branches to produce separate accounts.

The last of these has been causing some anxiety among the foreign banks in London, especially the Americans, because their branch activities are so closely integrated with their worldwide networks that they fear separate accounts would be meaningless and possibly damaging.

Nevertheless, by and large, the British banking community is reasonably satisfied that the City will retain its attractions as an international banking centre.



Mr Peter Cooke, head of banking supervision at the Bank of England. The Bank's first task under the 1979 Banking Act was to process applications for licences, producing a list which now numbers around 300 each of recognised banks and licensed deposit-taking institutions

More flexibility in the London money markets

MONETARY CONTROLS

MARTIN TAYLOR

THERE IS nothing new in central banking and it would be unwise to expect comets to blaze in the heavens as a result of a change in the Bank of England's institutional arrangements for carrying out the same old job.

There were high hopes last autumn, however, that the new monetary control arrangements, centring on a new system of open market operations, would introduce a much lacking element of flexibility into the London money markets. And it seems fair to say that the proponents of the system can point to some useful gains over the last year.

In the best tradition of the British administrative classes, the new arrangements were brought in very largely because the old system was falling to pieces rather than because specific new methods were called for. There was a large element of compromise—but pretty sweeping compromise.

Thus, the principal feature of the London money market—the use of the discount houses as a buffer between the central bank and the commercial banks, which do not have direct everyday access to rediscount facilities—was retained. The role of the discount houses (discussed elsewhere in this survey) was modified in ways that obliged them to act more competitively, but the Bank of England's preference for acting through a highly geared intermediary remains intact.

However, the reserve asset system—an uneasy medley of monetary and prudential controls that obliged all banks, whatever their mix of business, to hold a certain proportion of assets in prescribed near-liquid form on each monthly balance-sheet day—was swept away root and branch, to be replaced by a less formal approach to banks' liquidity.

Old systems

Ancient traditions were abandoned, such as that of issuing too many Treasury bills every week to ensure that credit would be in short supply and force the market to borrow from the Bank of England. The central token of the symbolic structure, stretching back to 1971, the Bank of England's minimum lending rate (MLR), was cut down—the Bank simply ceased to announce an MLR.

This was a renewed attempt to achieve a goal at which the bank first aimed in 1971, when MLR replaced the old-fashioned bank rate. The problem had then arisen that movements in bank rate carried a high political charge, and it had become difficult for the monetary authorities to move interest rates up or down—as soon as it became necessary MLR was linked by a formula to the weekly Treasury bill tender rate, and it ought thus to have been seen to be set by the market.

But things were not quite so simple. First of all, the concept of an interest rate set by the market without the participation of the Bank of England, when the Bank is the determining player in the markets, is a rather odd one. It is true, that the Bank has

periods of relative passivity, when it is prepared to see interest rates drift within an established range, but a desire to see rates broadly unchanged is qualitatively no different from a desire to see them, say, five points higher.

So, MLR was set with reference to the Treasury bill rate, which was itself influenced, if not actually determined, by the Bank of England.

At times, nothing the Bank could do could prevent hot-headed elements from outside the well-disciplined discount market forcing the Treasury bill rate down to inappropriate levels. Then there was nothing for it but to suspend the Treasury bill-related formula. Everyone saw, of course, that the Bank of England was fudging things; but in reality, only the degree of visibility distinguished these occasions from the norm.

Influence

When it was quite clear that MLR was essentially identical with bank rate, another effort had to be made, and there is a certain intellectual neatness about solving the problem by abolishing the officially posted rate altogether.

In practice, the new system hangs on the Bank's attempts, whether subtle or crude, suggestive or insistent, to influence the clearing banks' base rates.

Within a month of the introduction of the new method of operation it became necessary to raise interest rates to protect the pound. The Bank initiated a two point rise to 14 per cent by the age-old expedient of lending at a penal rate to the discount houses.

When this new level was seen to be insufficient to hold the exchange rate, the discount houses nervously unloaded paper on the Bank at ever higher rates of interest, and within a couple of weeks base rates had moved up to 16 per cent.

A rate of 16 per cent did the trick, and has been followed— at the time of writing—by 11 successive half-point declines. The success of the operation depended on the swiftness with which it was carried out. Although the effect was just the same as if MLR had been lifted to 16 per cent, it might not have been possible for the Bank to push such a sharp increase past the politicians so quickly. Instead the impression given was that clearing bankers were responding to mysterious—even unfathomable—market forces (which Conservative politicians regard with awe), rather than to a move from an interfering central authority.

More recently, the pros have been more evident, since clearing banks become progressively less profitable in their retail banking operations as rates decline, and therefore progressively more reluctant to respond to signals calling for lower interest rates.

This central question of presentation apart, the system has performed well enough. The eligible bill market has proved well able to cope with the flows it is required to carry, even in times of exceptional shortage, and it took surprisingly little time for market participants to familiarise themselves with the Bank's new operating procedures.

The clearing bankers grumble about the importance—or even the existence—of the role accorded to the discount houses. But then they always did.

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UK BANKING IV

Pay negotiations move into harsher climate

BANK STAFF

BRIAN GROOM

BITTER WORDS have been directed this year at the English clearing banks by a succession of trade union leaders. The banks are accused of using the strength given them by unemployment to ride roughshod over the wishes of their moderate, easy-going staff, while trying to cut costs and maximise profits.

"As the industry grows fatter and more prosperous, so the employers become more arrogant," declared Mr Allen Meadows, vice-president of the Banking, Insurance and Finance Union (Bifu), at a conference of bank computer workers.

"The banks are telling us that if we don't like what they are doing, there are 3m unemployed outside who would love to have our jobs. They have thought these things for years, but now they are actually saying them to our face," he said. The effects of this allegedly

"hard line" have been demonstrated—so unions claim—in a "tight-fisted" approach to discretionary fringe benefits, a refusal to consult staff bodies adequately, and two years of pay settlements below inflation.

These developments have coincided with sharply increased anxiety among the UK banking industry's 350,000 employees about job losses and changed working patterns which they fear will result from labour-saving new technology.

Mr Jack Britz, general secretary of Bifu's rival, the non-TUC Clearing Bank Union, comments: "We are seeing more change than has taken place in the banks since the 1800s, at a time when the unions are weak because of recession and unemployment."

Frustration caused by this weakness is one reason for the harsh words: unions have little strength to force their will on employers. After last year's industrial action by Bifu over the annual national pay talks, both main unions this year meekly accepted an 8.5 per cent settlement in the English clearers.

Some union leaders, however, are relieved to have reached a deal which exceeds the average level of 7 per cent settlements across the UK economy. And they concede that the harsher bargaining climate results largely from the same chill-wind blowing elsewhere.

But there is evidence of an underlying hardening of bank attitudes towards staff costs. This is because the growing competition in the finance sector, from building societies and other institutions, seems set to increase further.

Vulnerable

Bank profits appear fat, but because of the structure of high operating costs, bankers are worried about the vulnerability of their profits to a sharp fall in interest rates. They are also concerned about their dependence on the "subsidy" from non-interest bearing current accounts—on which they are under growing pressure to pay interest.

The banks are among the most labour-intensive sectors of

the economy, and staff account for roughly two-thirds of their operating costs. Last year the English clearers' staff costs rose by between 16 and 22 per cent—high enough, the banks say, but it was higher still in some previous years.

The desire to bring costs down is one reason for paying wage rises below inflation, but here another factor comes in. For two years, banks have been under heavy pressure from the Government, industrial customers and industrialists on their boards not to use their large profits to sign pay deals which would have a knock-on effect elsewhere in the economy.

Perhaps the strongest reason for the level of pay settlements, however, is that the banks can set away with it as long as the unions are weak. The unions say this attitude has been reflected in a wide range of issues.

The situation has become particularly bitter at Barclays. Matters have been brought to the boil by the imposition of selective opening of branches on Saturdays, staffed by volunteers,

reversing a decision taken by the high street banks 13 years ago. The move is in response to competition from building societies.

Unions were outraged by many aspects of the decision, including lack of prior consultation. They fear it will eventually result in a return to compulsory Saturday work, and may spread to other banks.

Barclays has provided a test-bed for the militancy of union reaction. The moderate Barclays Group Staff Union recommended its members in a ballot to vote for industrial action—beginning with two token stoppages.

This was an historic move. The three staff unions comprising the Clearing Bank Union (CBU), of which BGSU is one, have never taken industrial action, and represent some of the most moderate of British workers.

In the event, BGSU members rejected the recommendation by four to one. Thus, although it confirmed tougher frame of mind among CBU leaders, it provided no evidence that the bank's alleged "hard line" was

driving ordinary staff to militancy.

That may still come in one or all of the clearing banks, according to Mr Jack Britz, CBU general secretary, who believes that the banks will push their luck too far, and that, ultimately, staff will react.

Blacking

As it was, industrial action at Barclays was left to Bifu, which ordered the blacking of Saturday-related work. Bifu, which belongs to the TUC, has tended to attract younger and more militant staff, and has taken more industrial action in the past five years than in the previous 50—reflecting, a little belatedly, the general shift towards confrontation. As bank staffs have grown, a strand of militancy has been introduced as banks began to employ more sons and daughters of industrial workers.

However, Bifu's industrial strength, like that of other unions, has been sapped by the recession. It has limited the union's ability to have its way

over new technology, about which Bifu has expressed considerable alarm.

Bifu is in favour of moving towards a cashless society, but believes it could have a disastrous impact on jobs if introduced in an uncontrolled fashion. The banks have largely refused Bifu's demands for new technology agreements, giving the union the right to negotiate the introduction of new equipment.

There was a call at Bifu's annual conference for refusal to operate any new technology introduced without negotiation, but it was defeated on the grounds that it was impractical. Members could not be guaranteed to carry it out.

Bifu believes new technology is already having an impact on jobs. It cites as evidence a fall of over 6,000 in the English clearers' staffs in 1981, proposals for 2,000 job losses at Midland Bank, and redundancies in Barclays' cheque book library.

Banks accuse the union of exaggerating both the scope and time-scale of developments, in-

Year	Staff numbers
1960	189,953
1961	177,485
1962	174,892
1963	159,226
1964	154,531
1965	140,871
1966	146,008
1967	151,209
1968	156,428
1969	165,067
1970	173,845
1971	178,599
1972	174,784
1973	182,294
1974	186,175
1975	202,668
1976	201,228
1977	205,427
1978	211,285
1979	218,645
1980	230,925
1981	233,598

cluding such areas as electronic funds transfer. The staff cuts of 1981 were the result of over-recruitment the year before, banks say, and staff are set to increase slowly for the foreseeable future.

Electronic techniques improve flexibility

1982 WAS the year the "Second Wave" of electronic banking techniques started to make its presence felt in the UK. A whole spectrum of novel ideas, many of them already in service in the U.S. and elsewhere, began to see the light of day, spurred on by commercial expediency and made possible by cheaper and more reliable hardware.

- Midland Bank won the race among retail banks to offer "self-service" banking to its corporate clients.
- National Westminster announced it was sufficiently satisfied with its "electronic bank manager" trial to extend the scheme to 51 branches.
- By December 1983, the major clearing banks will have installed new machinery to process, automatically, credits in addition to their already huge computerised systems for clearing cheques.
- Next year, the London Clearing Houses Automated Payments Scheme (CHAPS) is scheduled to go on-line, replacing the present system of messengers.
- British Telecom approved the first of the "transaction telephones" which will make possible electronic funds transfer at the point of sale (EFTPOS). Self-service banking—where a corporate client has a computer terminal on his own

premises through which he can inspect his various accounts world-wide, transfer funds and make payments—is the flavour of the month in banking technology.

All the big U.S. banks are offering the facility to their own clients and several are offering their systems for sale or franchise.

Citibank, for example, offers Citicash Manager, Chase Manhattan offers Infocash while Chemical Bank has a system called Chemlink.

Midland's offering is based on a cash management system developed by its U.S. subsidiary Crocker Bank and called Cash Express. In the UK, it will be run on the computers of a commercial computer bureau, ADP.

Midland's lead will swiftly be followed by the other UK clearers. National Westminster is putting the finishing touches to a package it is rewriting provided by the U.S. bureau National Data Corporation; Barclays is discussing packages with a number of bureaux and network operators and Lloyd's Bank is likely to develop a system based around elements of CHAPS, the first of a new breed of payment systems in the City (see report, below).

It should not be forgotten that a form of electronic funds transfer has operated for the clearing banks since 1968—this is the Bankers' Automated Clearing Services (BACS) which accepts magnetic tapes,

cassette tapes or magnetic disks with, for example, details of regular payments such as salaries and prepares new tapes containing all the necessary details to be sent to individual banks.

Cheque clearance has been a highly automated operation for many years—indeed it is unlikely the banks could have kept up with the increased volume of business over the years without massively increasing staff numbers.

Now the banks are gearing up to automate credit clearing. Why only now? According to Recognition Equipment, one of the leading suppliers of reader/sorters, automated debt clearing in three days benefits only the banks; furthermore, the banks could control the production and printing of virtually all cheques.

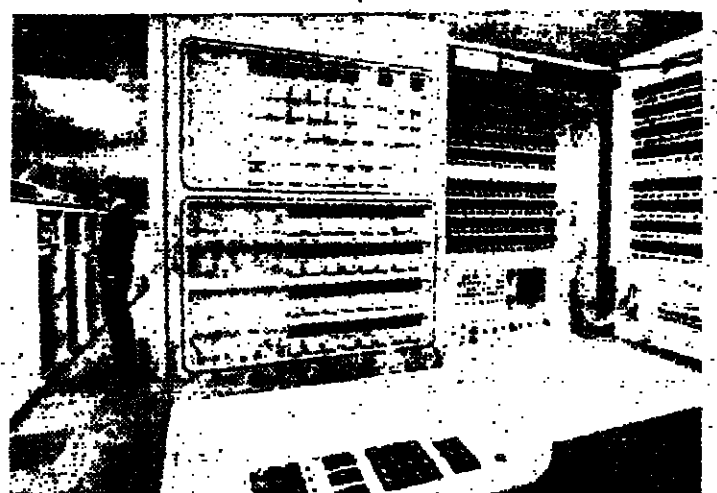
Recognition Equipment points out: "Credit clearing, on the other hand, is a customer orientated service, with most documents being produced by the customers themselves."

Cheques are coded magnetically using a special font called E-13B, which has only numeric characters and which the IBM 3890 reader/sorter is specially designed to handle.

Credit clearing documents will use optical character recognition fonts or magnetic ink character recognition.

So the banks are looking for new equipment to automate this new area. Midland Bank has ordered S6000 systems from Burroughs. Barclays internal branch to branch clearing house uses off-line OCR-Scandata machinery, but there is no public announcement yet on its major credit clearing operation.

Lloyds Bank has also made no



Computer facilities at the Croydon head office of the United Association for the Protection of Trade; below, a section of UAFTS consumer information centre. The last year or two has seen an enormous increase in the marketing and sales activities by the major banks. UAFTS, the largest credit information agency in the UK, has an important role to play within the credit-granting process, particularly as more and more people become first-time account holders.



decision but is believed to be experimenting with an IBM 3890 modified to read magnetic characters optically.

National Westminster is using a system called the Trace 1 from Recognition Equipment; the Bank of England is also ordering machinery from this company.

But projects now in progress are bringing closer the day when electronic signals replace paper in both credit and cheque clearing—even if most bankers agree that cheques can never be completely eliminated.

New approach

The growth and utilisation of automated teller machines (ATMs) has been substantial: agreement between Midland and NatWest on the reciprocal use of their machines offers the possibility of all the banks sharing in a nationwide network.

Lloyds Bank, however, has taken a distinctly different approach from the other clearers in ATM development.

While the others are for the most part using a terminal built by NCR which will operate on its own or in conjunction with the bank's main computers, Lloyds is using IBM terminals which only operate when the bank's computer centre is open.

The point is that each and every transaction is checked by the computer, which Lloyds believes is the only true answer to fraud.

The "transaction telephone" introduced earlier this year and now being installed by a number of large stores, tackles the same problem.

When a credit or debit card is run through the terminal, it automatically telephones the card issuer and checks the card is valid and that the transaction is within the agreed limits. Such telephones are seen as the only sensible way to operate electronic funds transfer at the point of sale.

Banks are also experimenting with new technology to reduce their paperwork and file storage. NatWest installed an IBM 8100 system at its Sibirton branch to replace much of the manual record keeping; other banks are experimenting with viewdata systems to the same end.

It is likely to be some years yet, however, before bank branches are merely electronic switching centres connected to their customers by telephone wires and visual display screens.

Many advantages from automated clearing system

IT WAS going to be called FISH (financial institutions settlement house) but they finally decided on the name CHAPS (clearing house automated payments system) and if all goes well it should begin operating next year.

CHAPS is the first of a new breed of payments system in the City and in the bankers' jargon will provide banks and their customers with an "automated means of making guaranteed clean inter-bank same day value payments in the UK."

Most people outside the banking community do not realise that if the pay cheque into their bank accounts, it will be three days before they can spend that money. In the City, however, there is a ritual known as the "town clearing" where cheques of over £10,000 face value are exchanged between banks so that their customers get value on the same day.

The speed and efficiency of the town clearing is an enormous help to big companies and money market operators since it means that their funds are not idle. Every day a small army of messengers march around 100 branches of the London clearing banks in the City exchanging 20,000 cheques with a value of £20bn.

The system works well in the City at least but its capacity is severely limited and customers in the provinces, such as solicitors, have frequently criticised the problems they have in effecting same day settlement.

There have been an increasing number of reports that

while it takes five seconds to transmit a payment from Tokyo to London it is taking another couple of days to get it up to Edgware, especially when more than one bank is involved.

As a result the banks decided to automate the town clearing although they insist that this will not make the army of messengers redundant since they will still have to carry unclean payments around the City—payments which can only be made on production of documents.

The first attempt, which involved a plan to build a purpose-built centralised computer system, was scrapped and CHAPS II as it is known is taking shape. The clearing banks, which will be known as CHAPS settlement banks, because of their ability to settle with one another at the Bank of England will provide (some will share), a CHAPS gateway.

These gateways will exchange payment messages via British Telecom's packet switching service (PSS) and at the same time provide a standard interface to each bank's own payments system.

The gateway system provides only the audit, routing and communications control functions necessary for an orderly and secure operation. It will be up to the banks to adapt to their own uses and market it themselves. The system's reliability will be ensured by the use of Tandem "nonstop" computers, where the circuitry is duplicated to prevent total failure.

WILLIAM HALL

AL UBAF GROUP

1981 HIGHLIGHTS

- Total Footings
- World Trade Transactions
- Syndicated Loans Volume
- Money Market Turnover

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UK BANKING V

When the recession is over, the experience of getting close to the problems of their customers is something the banks will want to build upon

More help for troubled clients

"If a business has a chance of being viable, then it deserves banking support," says the manager in charge of the so-called intensive care unit at one of the major clearing banks. "You need to have some sympathy with managements in trouble," observes his opposite number at another of the Big Four.

It is instructive now, in the midst of an industrial recession which has required so much banking innovation, to remember the sterile old debates about the role of the banks in the British economy.

They stood accused of being concerned with little more than crude balance sheet details, ready to strip out secured assets at almost the first sign of trouble, and unwilling to back a company over the medium term.

Bodies such as the Wilson Committee endlessly discussed comparisons with, for instance, the German banks which were said to be ready to support company managements over the long-term with extended credit facilities and often through equity participation as well. It was argued that the banks and industry in countries like Germany or Japan worked together in a way that was unknown in Britain.

Those arguments now look very much out of date. The British clearing banks have developed elaborate new procedures for supporting and reviving their ailing corporate customers.

As for the German banks, their willingness to get very close to their industrial customers in the post-war boom, and to accept very high levels of exposure through high gearing ratios in corporate balance sheets, has now put them under considerable pressure in the recession. The crisis at AEG-Telefunken, for instance, is on a greater scale than anything facing the British clearers.

After the years of arguments about the differences between national banking systems, bankers are now finding that

they have a great deal in common. Many of the world's major banks find themselves in the same boat when they try to solve the problems of multinational companies such as Massey-Ferguson or Northwicks, (not to mention the far bigger headaches caused to the international banking community by certain sovereign borrowers).

The British banks have the advantage that they have already cut their teeth on one major lending crisis in recent years, the property and financial crash of 1974. Although the problems at that time were largely specialised, and did not extend to industry as a whole, the clearers set up corporate rescue units which are now hard at work on the problems of the numerous victims of the recession.

Barclays, for instance, has its Special Team, which takes in staff of about 40. In all, something like 600 problem cases are

INDUSTRIAL RESCUES

BARRY RILEY

on its books, although there is direct and regular involvement with only about 15 per cent of these.

The attitude at Barclays is that it is much better for problem cases to be referred to the special team early, and the bank relies on branch managers to take the initiative here. At the same time, Barclays admits that one of the major hurdles is often in persuading a company's directors that a problem really exists.

Too often a company staggers on by stripping its good parts of cash to keep the bad operations going, so that by the time the intensive care unit arrives on the scene the company is on its last legs and has probably seen whatever good managers it had, hand in their cards.

For largely historical reasons the bank facing some of the worst problems in the present

recession is probably Midland, traditionally the banker to industry. Its intensive care unit, part of the corporate finance division, has been investigating problem cases at the rate of about 80 a year, though many of these companies are actually handled elsewhere in the bank.

Midland's banking doctors say keen to point out that companies can also come successfully out of intensive care—in the last two years some 40 corporate clients have been released as "cured." All the same, the unit is currently supporting some 70 companies with total borrowings of £200m or so.

When companies get into financial difficulties, the first action of the clearing banks will be to undertake a thorough financial investigation—sometimes subcontracting this to outside accountants. Solutions may then become apparent—and the banks are nowadays ready to put pressure on companies to change their management. They will not actually seek to impose their own nominees, though they will certainly suggest names and may insist on a right of veto.

In the end, though, there may be no alternative to appointing a receiver. Even in such a case, however, the banks insist that they will choose a receiver who has shown himself capable of saving at least some parts of a business.

The clearers have been forced to develop skills at dealing not only with outside professionals like accountants, but often with various other banks, which may have different interests and priorities.

In big cases there may well be merchant banks involved too, and sometimes the problems are extensive enough for the Bank of England to become interested.

Why are the clearers taking so much more care over problem customers than they used to? Obviously they feel a sense of responsibility towards industry, though it is also true that they are under significant political pressure to perform in a manner which can be seen to be public-spirited. Critics also

point out that industrial assets are now of such low value in Britain that the break-up option now has little appeal for the clearers, who are forced towards the going-concern route.

The clearers used to keep a very low profile in questions of corporate insolvency, refusing to discuss the affairs of clients. But the row over Stone-Platt last spring, when a number of City financial institutions flatly accused Midland Bank of jumping the gun by putting a receiver into the ailing engineering group, has highlighted the way in which they are being forced to come more into the open, and defend their approach.

In the background is the question of extra taxation of the high level of clearing bank profits, which would become a hot issue if too many politicians came to believe that the banks

were neglecting their industrial responsibilities.

When the recession is over, the banks' experience of getting close to the problems of their customers is something which they will want to build upon. On the other hand, they will not want to be too close. The dangers of high gearing have once again been emphasised.

Another danger which has become apparent is that of too many banks serving the same customer. The clearers are keen to assert the concept of a lead banker who will take long-term responsibility for a corporate client in return for the major slice of his banking business.

For a corporate treasurer to play 30 banks off against each other so he can obtain the finest terms is splendid whilst the going is good. But which of the 30 banks will stand by the company when conditions get

Banks set up specialist divisions

BRITISH BANKERS have been taking to heart the very simple business rule which says that the more you know about your customer and the greater number of services you can offer him, the greater the feedback in terms of additional business.

It is axiomatic that the banks' local directors, responsible for big corporate customers, know their banking well enough, but do they know enough about their customers' multi-national operations?

Can they service their overseas requirements? If the ground rules of the clients' industry are changing fast—electronics, energy and communications are obvious examples—can the regional bank director (responsible for a broad portfolio of varied clients) keep adequately in the forefront of these changes?

Many banks have concluded that their more complex clients need help and advice

backed with a more intimate knowledge of their problems. As a general rule, the banks have been setting up separate divisions to run their major corporate clients, staffed by executives whose detailed knowledge of an industry is as important as a thorough banking background.

Much of the impetus for this change came from the development of North Sea oil.

Competition

It was an area where the UK banks obviously felt they had to lead but, faced with competition from abroad, notably from North American banks which were already well versed in the intricacies of financing field exploration and development offshore and new growth opportunities, although not existing market shares, may have been lost.

Shipping finance was another catalyst as the great expansion of the world's

Britain's major retail banks

Bank	Branches (No.)	Staff (No.)	Assets Em	Minimum balance for free banking £	Bank charges automated	Bank charges other	Notional allowance	Per cent of customers enjoying free banking
NatWest	3,200	74,633	43,304	50	12	20	5½	67
Barclays	2,980	75,225	48,732	100	10	20	5	63
Midland	2,446	71,800	41,014	100	15	20	3.5	50*
Lloyds	2,350	47,946	27,661	100	15	20	4.5	50*
TSB England	1,300	14,767	4,596	50	15	15	—	n.a.
Royal Bank of Scotland	602	9,500	4,267	50	12	17	9.0	60
Bank of Scotland	569	8,200	4,359	50	12	17	5.0	65
Clydesdale	378	6,000	1,908	nil	10	14	6.0	70
Williams & Glyn's	316	6,507	3,593	nil	10	20	5.0	72
TSB Scotland	294	2,525	1,087	nil	—	10	—	n.a.
Ulster Bank	236	2,500	1,465	100	—	20	—	n.a.
Northern Bank	221	3,310	1,231	100	15	20	6½	n.a.
Yorkshire Bank	204	3,000	858	nil	18	18	5.5	65
Co-op Bank	71	3,475	826	nil	20	20	—	81
TSB Northern Ireland	55	601	266	100	—	10	—	n.a.
Comit	18	1,500	1,137	1,000*	—	—	—	n.a.
National Giro	†	5,000	786	nil	30	30	—	n.a.

Credit items free except for Williams & Glyn's. * Average balance. † Outlets through 20,000 post offices.

tough?

For the time being the British clearing banks are pre-occupied with pulling their troubled corporate customers through the recession. The scale of the problem is indicated

by the bad debt charges—almost doubled at Midland to £75m in the first half of 1982, for example.

But in the longer term the shared experiences could be valuable in leading to more

extensive exchanges of information, greater discussion of strategy, and better chances that the clearers and their customers can prevent emerging problems from turning into life-or-death emergencies.

CORPORATE CUSTOMERS

RAY MAUGHAN

feets threw up fresh challenges to tanker, container and general cargo finance.

The banks say that the stimulus has little to do with devastation wreaked by the current industrial slump, which in itself demands an ever-deepening awareness of the customers' needs, and these divisions would almost certainly have been established had trade been booming.

Midland has been in this field for some time and Barclays and Lloyds are quite recent entrants. Barclays divides the newly-formed large corporate division into

a number of teams, headed by a director and staffed by a small group of up to six executives.

Based at head office and able to draw on the services, for example, of the bank's international and currency arms, these teams are designed to service comparatively small numbers of clients.

No more than 400 clients are serviced in this way and the common denominator is the complexity of their requirements, not so much their size. Their minimum loan from the bank would be some £10m.

A critical question for inclusion in this department may be: can the bank handle all the customers' needs from a regional base in Bristol or Manchester, for example, or is the bank's staff required to visit the client's offices in Zurich, New York, or wherever, on a regular basis?

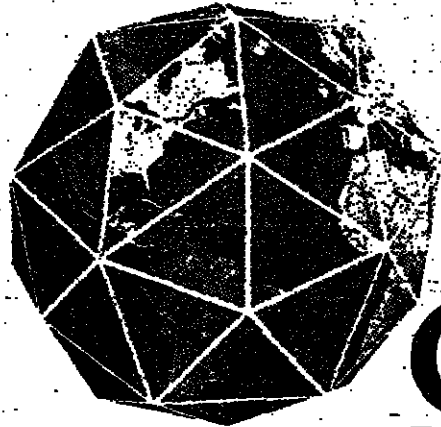
At present, the overwhelming majority of the banks' business customers will remain in the charge of their regional offices and large national customers will stay with them.

As for the future, bankers believe that the greatest advances will take place in the transmission of information on a worldwide basis.

Instant access

One of the principal aims of these new corporate divisions will be to obtain instant access to a customer's balances, at any time, in every country and area it operates.

One or two banks are apparently on the way to an information system on this scale and other international banks, the UK clearers included, can be expected to develop their own, fully computerised, information transmission networks.



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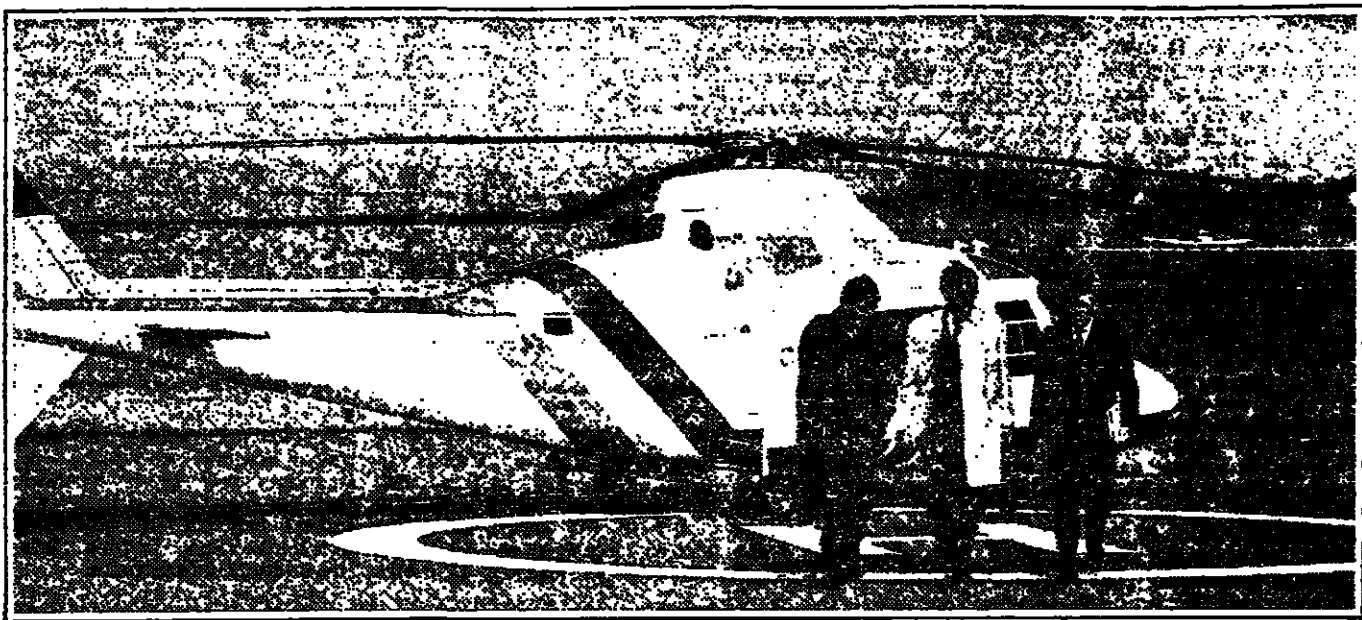
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BALANCE SHEET at 31st DECEMBER 1981

	ASSETS		LIABILITIES	
	1981 US\$	1980 US\$	1981 US\$	1980 US\$
Cash in hand and at banks	4,413,216,132	2,860,478,149		
Items in transit	24,559,972	14,869,301		
Bonds (Government and Other)	223,491,512	43,488,851	4,225,252,948	4,295,678,842
Investments (including subsidiaries)	51,736,708	48,439,337	64,896,766	33,434,650
Bills discounted	169,844,987	129,612,027	37,905,611	33,434,650
Loans to customers	1,553,993,590	1,198,924,705	97,345,149	79,027,356
Bank premises (less depreciation)	25,163,358	17,727,532	25,463,721	48,632,219
Furniture and equipment (less depreciation)	10,155,554	4,535,766	30,626,819	25,218,815
Other assets	20,488,906	9,097,064	11,399,707	11,746,201
Total Assets	6,493,090,721	4,527,172,733	4,493,090,721	4,527,172,733
Customers' liability on guarantees, credits and acceptances (per contra)	2,862,745,782	2,165,363,052	2,862,745,782	2,165,363,052
Balance Sheet Total	9,355,836,503	6,692,535,784	9,355,836,503	6,692,535,784

Jordanian Dinar (JD) in 1981 = US\$2.95 (approx.). In 1980 (JD) = US\$3.24.

FINANCIAL HIGHLIGHTS

1981 FIGURES AT THE ARAB BANK LIMITED ACHIEVED GOOD RESULTS

Gross earnings totalled JD 317,075,829 in 1981, an increase of JD 164,865,096 or 108% on the 1980 figure. The strong earnings performance registered by the bank was due to the high interest rate environment that prevailed throughout 1981 and to the continued increase in the volume of transactions executed by our branches. Expenses were also up, reaching JD 298,573,829 at the year's end. This is due to the increase in interest paid, salaries and fringe benefits, depreciation, premiums, taxes and other expenses. After deduction of all these expenses a net profit of JD 18,500,000 was left over for appropriation. As shown in the Statement of Profit and Loss on Page 7 of the Annual Report a total amount of JD 14,635,500 was allocated from the Net Profit to the various Reserves and the Undivided Profit. The Board recommends the allocation of JD 3,850,000 as dividend to be paid to the shareholders at the rate of 3.5 dinars per old share and also to pay on behalf of the shareholders the dues on capital increase fixed by the Jordanian Government at JD 1.5 per new share making a total of JD 5.00. The remaining salaries of Net Profit JD 14,500 will be paid to the Board members in accordance with their attendance at the Board meetings held during the year. However, the year's figures exclude those of the Arab Bank branches which started operating under the name of Arab National Bank, 40% of which is owned by the Arab Bank and the remaining 60% by Saudi Nationals.

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UK BANKING VI

Demand is strong for loan scheme

IF SHEER numbers alone were a criterion of success, the Loan Guarantee Scheme would go down as one of the Government's greatest small business triumphs. Soon after it was launched in June 1981 as a three-year pilot project with an annual ceiling of £50m it quickly became clear that strong demand from small firms would make it necessary to increase the allocation faster than initially expected. Thus the second £50m was brought forward to as early as last October: the third £50m was approved by the Chancellor in this year's Budget. At the same time he announced that the original total of £150m was being doubled to cover the second year's operation.

Up to the end of last month a total of £202.5m had been lent to 6,043 companies and though there was a slight slackening of demand in August the Department of Industry nevertheless expects the money to run out some time early next year.

That means decisions will have to be taken probably before Christmas, the most important being whether to put it on a more lasting basis or continue with the present pilot arrangements. The most important consideration for Ministers, however, will not be its undoubted popularity but the rate at which companies in the scheme have failed and the amount of genuine extra lending which would not otherwise have taken place.

The initiative was launched last year after much heart-searching in Westminster and in the City. Reports from the U.S. suggested that the American version was a significant contributor to new employment and an important catalyst in getting small companies adequately financed.

The key feature of the Loan Guarantee Scheme is that the Government underwrites 80 per cent of the risk of a loan in return for a 3 per cent premium over and above what the bank charges. This is intended to cover the cost of failures. The lender, meanwhile, carries the other 20 per cent of the risk and charges a rate of interest varying from 1½ per cent (in the case of the Co-op) to about 3½ per cent. There are about 30

banks approved to lend under the scheme, though inevitably the Big Four, with their extensive branch networks, have taken the lead.

Loans are considered up to a maximum of £75,000 for a period of between two and seven years. Sole traders, partners, co-operators or limited companies may apply. Though there is no formal limitation on size, large businesses and their subsidiaries are excluded. Repayment of capital (but not payment of interest) may be deferred for up to two years. The main objective of the scheme is to provide "additional" finance for small businesses, in the sense that in its absence the borrower would not

offer collateral security, this figure falls to 60 per cent.

The Department of Industry, however, clearly prefers to think in terms of 80 per cent, emphasising that "one of the objectives was to end the usual requirement of personal guarantees to secure bank finance to small businesses."

Overall its "not too deep examination offered" "reasonable encouragement" that many of the businesses seemed to be breaking new ground with fresh ideas and new products.

Very little, however, was established about their viability. This is important for two reasons. First, a large number of failures would vindicate those who have argued all along that the scheme was unnecessary. Secondly, the scheme was intended to be self-financing through the 3 per cent premium and therefore too many failures would be politically embarrassing.

The DoI insists that it is too early to start drawing conclusions about this and points out that premium income received is still higher than the value of the guarantees paid out. Altogether 54 were paid out in the year to June last but more are known to have been rolling in since. Unofficially it appears that a casualty rate of between one in ten and one in 15 is beginning to emerge, which is neither startlingly high nor surprisingly low.

It should be remembered, of course, that failures are not a total write-off either for the Government or the bank concerned since loans under the scheme are often secured by business assets. What is left is split 80-20 between the bank and Government.

Between now and November the DoI will be attempting to draw some firmer conclusions.

In a nutshell the Government has three options. The first is to do nothing, end the pilot scheme and hand total responsibility back to the banks. This is highly unlikely given the demand for loans. The second is to introduce a permanent scheme, probably modified in the light of experience. The third, and most likely, is to continue the pilot version for another year or 18 months either on the same basis or with different guidelines.

Bank advances to UK residents*

	£bn						
	1976	1977	1978	1979	1980	1981	1982 (August)
Manufacturing	4.94	5.10	6.06	7.58	9.26	10.12	11.10
Other production	2.23	2.59	2.97	3.58	4.41	5.14	6.08
Financial	2.93	2.78	2.88	2.74	2.80	3.20	3.77
Services	5.26	5.94	6.65	7.95	9.83	12.96	15.47
Persons	3.16	3.58	4.46	5.77	6.96	10.18	14.55
Total	18.42	19.99	23.00	27.62	33.26	41.60	50.97

* London clearing banks only.

Source: CLCB.

Bank lending to industry*

	£bn	
	Overdraft	Term
1976	6.27	4.58
1977	6.22	5.30
1978	6.84	6.32
1979	9.07	6.83
1980	10.48	8.64
1981	11.20	11.80

* London clearing banks. Source: CLCB Statistical Unit.

UK acceptance market

	£bn	
	Starting	Other currency
1977	2.2	0.3
1978	3.4	0.4
1979	5.7	0.6
1980	5.1	0.5
1981	7.9	0.5
1982	12.2	1.0

(August) Source: Bank of England.

The UK leasing industry*

	£m
1972	130
1973	288
1974	321
1975	340
1976	421
1977	675
1978	1,214
1979	1,692
1980	2,359
1981	2,674

* Assets acquired at cost during year. Source: Equipment Leasing Association.

Leasing sector experiences squeeze on growth

Mixed reaction by authorities

ONCE AGAIN leasing is under threat from the authorities after a period when it seemed to have won acceptance. The attitudes of officialdom—and in particular the Inland Revenue—have been soured by the enthusiasm with which UK banks began last year aggressively to export tax advantages abroad for the benefit of non-UK companies. Although the clearing banks subsequently came to an informal arrangement not to continue this type of leasing, tough legislation was nevertheless introduced to make sure the export of this benefit could not re-emerge.

At the same time Sir Geoffrey Howe, the Chancellor, announced in his Budget speech this year that there would be an examination of the taxation of banks. Since the device the banks have used to reduce their tax bills has been principally leasing, any changes in taxation could obviously have implications for the leasing market as a whole.

The main reason for both the rapid growth in leasing in Britain during the 1970s and its controversial nature, was because it was based on the tax system, in contrast to the industry in most other countries. Since 1972 tax legislation has allowed buyers of assets to claim 100 per cent relief in the year of purchase. Businesses which would not normally buy

anything like enough assets for their own use to match their profits, in particular banks, soon began to buy the assets and pass them over for the use of manufacturers through a leasing agreement.

In practice this meant that the investment incentive was shared, through the leasing rates, between the lessor, who was deferring his tax liability until he had to pay tax on his rental income, and the lessee, for whom the rental would be very much lower than the interest rate burden of buying outright if he did not have taxable capacity of his own.

The rapid growth rate of the 1970s is indicated by the figures of the Equipment Leasing Association, whose membership is dominated by the big banks and which claims to account for at least 90 per cent of the market. In 1971 annual leasing undertaken by members was £159m; by 1976 the figure had risen to £421m. From 1978 there was a jump from £1.2bn to £1.8bn in 1979—an increase of 48 per cent.

Subsequently the rate of expansion has slowed considerably, however. In 1980 the amount of business written rose by only 31 per cent, after inflation this was the equivalent of a 14 per cent increase in volume. In 1981 the increase in business written was a mere 13.4 per cent. This gain was

only obtained thanks to a very sharp increase in international leasing. What the ELA claims there has been a pick-up in 1982 so far, the signs are that the headlong growth in leasing is slowing towards a probable saturation point in terms of lessee demand in the region of 20 per cent of total capital expenditure. This is the market share at which the U.S. leasing industry appears to have stabilised.

Among the reasons for the squeeze on growth last year were the legislative changes in the 1980 Finance Act.

Moreover, while there are signs of a squeeze on profits developing, over the last two years profits of the clearing houses have held up rather well. Healthy profits mean more taxable income, meaning shelter through leasing.

Already in the September 1980 issue of the Bank of England Quarterly Bulletin an article pointed out that the effective rate on which leasing deals were done had fallen dramatically. It found that whereas in 1976 and 1977 effective lease interest rates were around the level of the Finance Houses Association base rates, by 1980 the effective rate had fallen to about half. Since then it looks as if the gap has widened further and earlier this year Barclays claimed that lease rates were so low that all the benefit of the tax allowances was passed on to the lessee.

Another sign of the aggressiveness with which the big banks chase leasing deals occurred last January, when Lloyds announced it had switched up an £80m deal for an oil rig single-handed. There was no sharing of the risk as might have been the tendency for a loan of this size. Moreover, the effective interest rate was below 6 per cent—although the potency of the capital allowances was backed up in



PROFILE
MICHAEL HAWKES

Top post caps long service

"I AM thinking of instituting a rule that all the bank's directors should spend at least two days a month, when they are all in the office," says Sir Michael Hawkes, who takes over as chairman of Kleinwort Benson, Britain's biggest merchant bank, next May, from Mr Robert Henderson.

With more than 40 executive directors roaming the world looking for business Michael Hawkes finds it difficult to get them all seated down together. This is just one of the major changes which has taken place since he entered the bank in the early 1950s on coming down from Oxford with arowing B.A.

He had intended to work in insurance, but was encouraged to read for the bar, and joined Kleinwort, Sons & Co. "a tiny little bank" in those days. The merger with Robert Benson Lonsdale, in 1961, put the bank on the map and, for the next seven years, Mr Hawkes operated Kleinwort's Scandinavian business.

His first major break came in 1967 when he was put in charge of the bank's foreign exchange operation. Within four years he was heading Kleinwort's banking division and assimilating Sharps Pixley, the bullion dealers, into the organisation.

"My greatest challenge was to apply new rules for controlling the risk at Sharps Pixley," says Mr Hawkes.

When he showed his ideas to the bullion men "they said they would not work, but they did." Today, Sharps Pixley has one of the most sophisticated computer systems of any bullion dealer in the world and the same goes for the foreign exchange operation.

The biggest change at Kleinwort's, in his view, is the expansion of the bank's foreign currency business and the physical expansion of banking operations overseas.

Today, Kleinwort Benson ranks amongst the ten biggest UK banks, operates in eight overseas financial centres and has representative offices in another dozen cities. The bank is still not as heavily involved in North America as Schroders, its close rival, and this is something Mr Hawkes is reviewing. Kleinwort Benson Inc. the U.S. subsidiary, was established 12 years ago and is involved in underwriting and selling securities, and, as a result, Kleinwort is prevented from having a banking branch. Nevertheless, its offices in New York, Los Angeles and Chicago, keep the bank in touch.

WILLIAM HALL

CONTINUED ON NEXT PAGE

Substantial profit levels could become more elusive

THE HIGH level of demand for fixed rate export finance from the banks appears to have slackened as the recession has led developing countries to curtail capital spending plans and hold back imports.

At the same time the margins paid through the Export Credits Guarantee Department (ECGD) by the Treasury as a fee to the banks for the service has been pared. A new system of assessing the banks' margin of return came into operation on July 19.

The combination of these two factors suggests that the making of substantial profits from fixed rate export financing could become progressively more difficult.

But the vast bread-and-butter business of export financing on short-term credit is unaffected by the new ECGD system and bankers expect it to continue as a matter of routine.

On the face of it the provision of fixed rate export finance, credits for over two years, had always appeared lucrative. The banks obtained the funds at market rates and on-lent them at the lower rates specified in the Arrangement on Guidelines for Officially Supported Export Credit—better known as the OECD Consensus.

interest make-up payments only once every six months.

The argument rumbles on because the changes which came into effect two months ago reduced the margin but did not wholly address the problem of the system's reorganisation.

Essentially the changes involved a reduction in the margin from 11 per cent over three month sterling LIBOR to 1 per cent for credits with a repayment period of up to 12 years. After the 12 years the margin rises to 1 per cent.

At the same time the interest make-up payments are being made on a quarterly rather than a half yearly basis. ECGD is now publishing a reference rate each month so that the 150

export finance has become smaller.

But anecdotal evidence suggests that there has been some hardening of fees and that banks are looking increasingly carefully at loans with long maturities. This in turn has given rise to suggestions that there should be a varied scale of margins, with more at the longer end of the market.

From the banks' point of view, however, there is a wider context. Negotiators active in the major developing countries—the newly industrialising countries—which have been buyers of UK capital goods and recipients of export credit—report gathering resentment against the higher interest rates set by the Consensus.

EXPORT FINANCE

PAUL CHEESERIGHT

At the same time the developing countries are being asked to meet the demand for higher fees. The confluence of these two factors at a time when recession is in any case affecting the capital goods markets has led in turn to the argument that the wrong time has been chosen to change the margins.

It is pointed out that the savings to the Treasury are very small. They have been put at just over £10m between now and March 1983. But this has to be set against the huge amounts the ECGD has been

paying in interest equalisation payments. In 1980-81 they came to £461m and in the year to March 1982 they will be over £300m. In the current financial year, however, they should decline quite sharply provided commercial interest rates do not rise again.

This year, though, the level of business is likely to drop. One of the reasons why world trade in manufactured goods held up reasonably well last year was the continuing demand from the developing countries. But the General Agreement on Tariffs and Trade (GATT) has pointed out that this momentum has faltered this year.

Mirroring this general experience, the level of buyer credits supported by ECGD reached record levels in the year to March 1982, but the demand was tapering off towards the end of the financial year and the more than £40m provided is not thought likely to be exceeded this year.

Given the fact that banks are faced with the problems of debscheduling in markets like Mexico, Zaire and Comoros, it looks as if the competition will be fiercer still to lend to the diminishing list of countries which are not over-borrowed.

Some are prepared to concede that the more rapid system of interest equalisation offsets in part the reduction of the margin, because it reduces the period in which they carry the cost of draw downs of a loan.

But they add that, while this system may be welcome, its importance has been diminished by the changes in interest rates. The gap between Consensus rates and market rates has narrowed or been obliterated.

The days when there might have been six percentage points difference have disappeared. ECGD's reference rate for the period between August 4 and September 7 was 11.097 per cent, but the Consensus rates for relatively rich borrowers have, since the middle of the year, been 12.15-12.4 per cent.

This thrusts the concerns of the banks back to the level of the margin. Because the changes apply only to new business it is too early to assess whether the pool of banks willing to provide

support payments from the ECGD, in respect of export finance supplied by banks, reached record levels last year.

The Treasury made up the difference between the two interest rates, and added a margin of 1½ per cent as a fee to the banks. The finance was covered by the ECGD.

Certainly the Treasury considered the banks were doing well enough out of the system, arguing that the way in which they had reduced their fees to attract business meant that they were taking their profits out of the margin.

For the banks this was not an attractive argument. Rather, they said, the business may look lucrative but the messy way in which the system was organised meant that they never really knew whether they were making any money at all. Reduction of the margin could mean the disappearance of some banks from this part of the market altogether.

In essence the banks had to face a cash flow problem. Loans were being drawn down but the banks were bearing the cost of them for quite lengthy periods because ECGD was making the

BANKING STATISTICS

The growth of BACS*

	Volume	Users
	m units	(no.)
1976	261	2,250
1977	296	2,810
1978	325	3,470
1979	384	4,200
1980	432	5,110
1981	485	6,450
1982*	900	14,230
1982†	1,841	28,830

* The Bankers' Automated Clearing Services (BACS) was set up by the major banks in 1971 to provide automated money transmission services to the banks and their customers.
† Forecast.

Maturity structure of bank lending

(£bn)

	Sterling	Foreign currency	Export credit	Total
Overdraft	15.5	0.3	—	15.7
Term loans:				
up to 1 year	5.2	0.8	1.3	7.3
1-3 years	2.4	0.4	1.2	4.0
3-5 years	1.5	0.5	0.8	2.8
5 years plus	2.6	1.0	0.8	4.4
Total	27.0	3.0	4.2	34.1

* August 1981; advances to UK non-personal borrowers.
Source: CLCB.

Attitudes to leasing

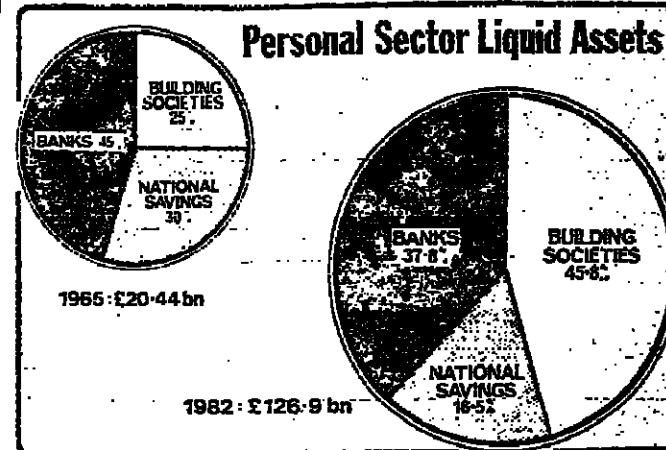
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obvious avoidance mechanism—very long leases with delayed rentals which would give lessors their tax relief early in the life of the lease but delay the tax liabilities until much later. The Act has a provision eliminating capital allowances where there is irregular payment of rentals, rentals payable at more than annual intervals, a lease period of more than 13 years or any payment based on the value of the plant at the end of the lease.

The attitude of the authorities remains mixed. Certainly earlier suspicions of the leasing industry in the Bank of England appear to have subsided. In 1979 the Governor of the Bank, Mr Gordon Richardson, warned that there was concern in some quarters as to whether the industry's growth carried "some risk of instability." But the September 1980 Bank Bulletin said it was a good example of a competitive financial market where narrowing margins had increased the benefit to industry. The attitude of the Revenue is much more hostile, and the foreign leasing episode has increased its determination to curb the activity of the banks in this area. Holding the balance is the Treasury; and the outcome of the investigation into bank taxation now being carried out will show which view has gained the upper hand.

To kill this possibility, the 1982 Finance Act reduced the rate of writing-down allowances for assets leased to non-residents from 25 per cent to 10 per cent. Similar changes were applied to capital allowances for chartering ships or aircraft overseas and to film finance.

At the same time the Revenue moved to kill one



Money transmission volumes*

(m units)

Year	Cheques cleared	Bank giro credits	Automated items			Total
			direct debits	other	standing orders†	
1971	1,097	n.a.	41	n.a.	98	1,412
1972	1,132	250	55	15	98	1,557
1973	1,218	266	69	19	111	1,692
1974	1,275	287	81	28	109	1,790
1975	1,282	296	93	37	110	1,953
1976	1,473	328	100	48	115	2,099
1977	1,560	346	113	59	125	2,241
1978	1,678	365	131	70	137	2,421
1979	1,780	391	152	82	153	2,601
1980	1,954	422	178	96	208	2,860
1981	2,031	414	188	115	212	2,962

* Includes inter-bank and inter-branch clearing. † Does not include standing order inter-branch.
Source: Banking Information Service.

PROFILE: DAVID BARBER OF THE BRITISH BANKERS' ASSOCIATION

Beavering away behind the scenes

MR DAVID BARBER is nine months into his two-year stint as chairman of the British Bankers' Association (BBA) executive committee and admits that "things have gone rather quiet lately."

"But that is no bad thing," says Mr Barber, a Midland Bank general manager. "When I took over from John Cooper, the major Bank of England papers on foreign currency exposure, the measurement of liquidity and monetary control, had all been agreed."

"The first thing I did was to take up the cudgels on the tax front," he says. The BBA's 340 members were up in arms about the Chancellor's planned changes in the double taxation relief available to banks for their overseas lending.

"It generated a tremendous amount of heat," says Mr Barber, "because of the danger it posed to London's position as

a major financial centre."

At the end of the day Mr Barber and his men won their way—although he is anxious that it is not referred to as a victory.

"We demonstrated to the Treasury that their plans would impact very severely on the banks' ability to assist their customers, in particular UK exporters," says Mr Barber.

He accepts there might have been some very limited abuse of the withholding tax provisions by some operators in the market. However, it was not enough to justify closing the door on the concept altogether.

"We produced a formula and said we would be prepared to restrict the benefits to 15 per cent. And they agreed," he adds.

Another area where the BBA is

beavered away behind the scenes, is in looking after British interests in the regular discussions about EEC policy initiatives.

"We have gone to town on that," says Mr Barber, who organised the BBA's first ever seminar on EEC affairs and next month is heading a group of some of the City's senior bankers on a visit to meet the EEC's "top brass" in Brussels.

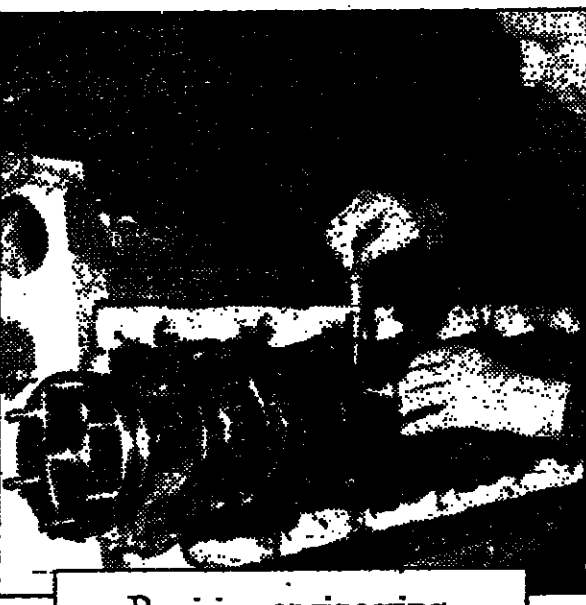
The BBA is flourishing as an EEC watchdog, but it has never quite defined its territorial limits with the Committee of London Clearing Bankers (CLCB), on which Mr David Barber's chairman, Sir Donald Barron, sits.

The CLCB remains the main lobbying body for the big clearing banks, but it is interesting that in areas such as the review of UK bank taxation the BBA is becoming more heavily involved.

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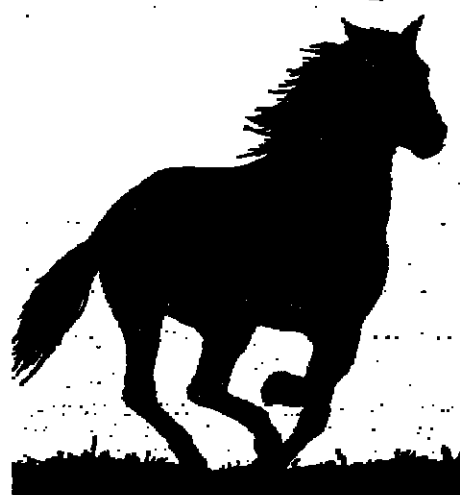


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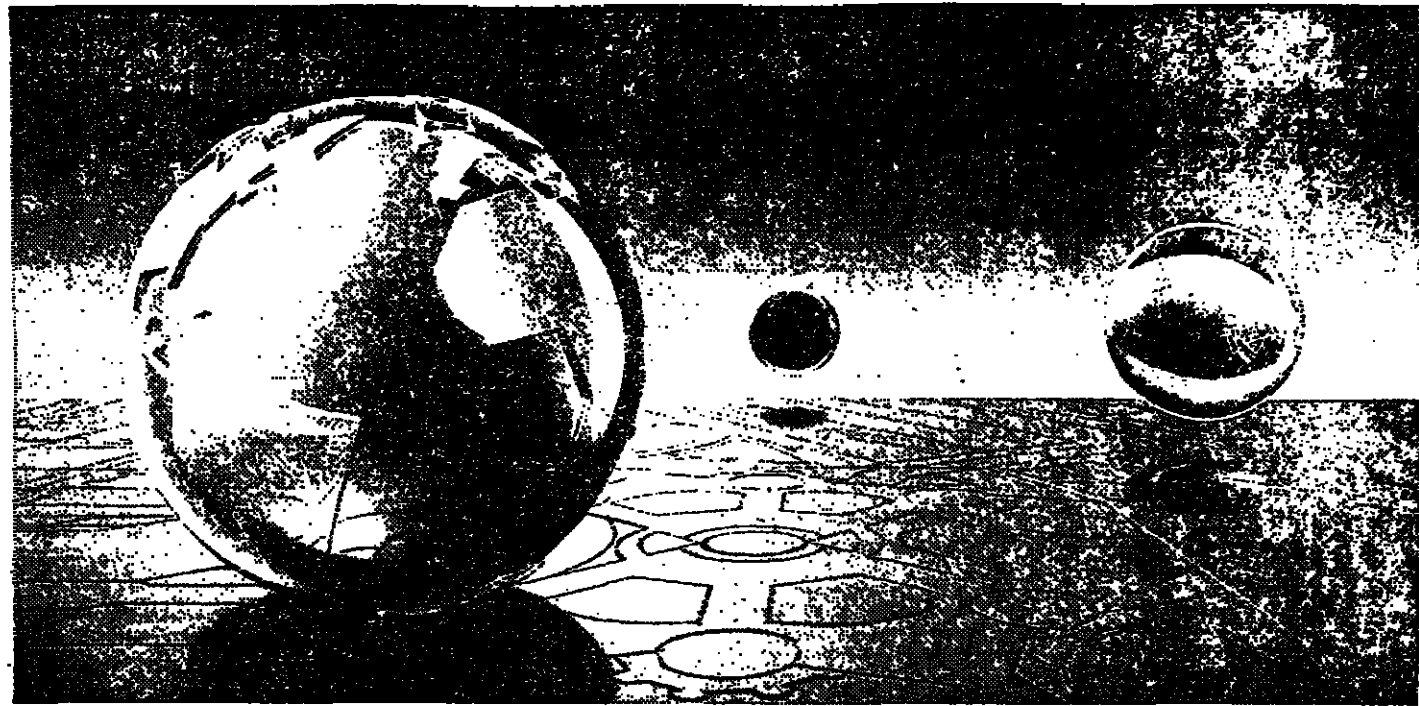
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UK BANKING VIII

The banks have successfully challenged many of the bad habits of the building societies

Competition from clearing banks prompts some hard thinking

RECENT HISTORY for the building societies could have come straight from Beethoven's Pastoral Symphony. Two years ago they were merrily going about their business, with no competitors in sight, expanding as if there were no tomorrow. Then a terrific storm blew up in the shape of competition from the clearing banks. Something close to panic stopped the movement.

Finally, in the last two months, the storm has gone and the societies are surely singing their hymn of thanksgiving. There is hardly a cloud in the sky. However, things will never be the same again. The societies did receive a very rude shock and there will be no going back. Competition from the clearing banks has brought into focus a number of skeletons in the societies' cupboard and has prompted some serious and long overdue thought about the future of the movement.

The societies have lost, presumably for ever, their comfortable life as monopoly suppliers of mortgages.

Banks have successfully challenged many of the bad habits that building societies had developed, without anyone inside or outside the movement really noticing. Borrowers, in future, can thank the banks when they see the buildings society surveyors' reports or when they do not have to pay substantially higher rate of interest for a large loan (i.e. one large enough to pay for half an average house).

Comparison

And soon, they will be able to make a fair comparison of the interest rates charged by both banks and building societies, (assuming, of course, that the societies ever move round to implementing the Office of Fair Trading's recommendation that they publish APRs).

Important though these changes are, those which point to the future of the movement are more important still.

Clive Thornton at the Abbey National first saw the need for the societies to take stock of where they were and where they were going. He blew the whistle on the way in which the societies were becoming ever more like commercial banks, leaving far behind their original co-operative and high-minded ideal of improving people's housing conditions.

Abbey National has been active in building houses for sale and for rent, and in working to improve the inner cities, and other societies have cautiously followed at a safe distance.

For all that building societies have to live with today's competition, and that means getting daily more like banks.

When the banks threatened to take a big bite out of the societies' lending market, it

seemed as if the societies might have too many branches and staff for their new straitened circumstances.

For a number of societies, the answer lay in counter-attacking at the banks' dominant position in money transmission services.

The Leicester and Birmingham building societies both rather unwisely offered their customers introductions to bank-

need it, technology is coming in their assistance. Several societies are installing cash dispensing machines and the trickle looks as though it will soon turn into a flood. The Halifax should have 100 machines by the end of next year.

More important still, the banks' plans to introduce an electronic point of sale payment system offer the societies the chance of giving customers a modern money transmission system with none of the expensive and messy problems of dealing with cheques.

Meanwhile, it is strange that building societies are not doing more to challenge the high street banks' campaign to get wages paid through the banking system.

The banks' challenge seemed really promising a couple of months ago. They were accounting for around 40 per cent of the increase in mortgage lending and the societies were struggling to keep their market share about 50 per cent, compared with their accustomed 80 per cent.

Not only were the banks attracting the building societies' best customers, but Barclays was on the point of re-opening for business on Saturdays to fight back in the battle for deposits and Lloyds was buying its way towards a big stake in the estate agency world and threatening the long-standing cosy relationship between societies and estate agents.

Most of the big banks now appear to be suffering from indigestion after their feast of mortgage lending and are cutting back, but what has really come to the rescue of the societies is the dramatic fall in interest rates.

Suddenly, building societies are back in the driving seat on deposits, paying far better

rates than the banks and evading them for deposits of non-taxpayers. As if to turn the knife in the wound, Abbey National offers an extra 0.75 per cent for deposits at seven days notice, totally upsetting the comfortable view that has been developed about seven-day deposit accounts were directly equivalent building society shares.

Other societies, too, have backed at the critics who claim that all they offer is uncompetitive rates.

The Alliance has left everyone else behind by its ind linked deposits, which depositors can pick up use bonuses all over the place. Lump sums as small as £10 and longer periods of notice. Building society leaders suggest that new legislation should allow them provide rented accommodation do conveyancing, make consumer loans. At the same time, some societies want to be able to offer overdrafts, so if they can run proper current accounts.

The authorities have, however, let it be known that societies cannot enjoy the benefits of unfettered competition without losing their long-standing fiscal regulatory advantages.

It is by no means clear what is best for the societies will appeal to small ones. Today's load has a great responsibility they will be shaping development of the movement for the next 10 or 20 years. Watch out for fireworks! But right now, societies are comprehensively outbid the banks for deposits, almost any future course development looks rosy in extreme. Far from worry about banks opening Saturdays, it just seems a further convenience for those moving their deposits over to the building society.

BUILDING SOCIETIES

DAVID STENHOUSE

ing rivals who would be only too delighted to provide them with a cheque book service. (In the Birmingham case, customers receive probably the least attractive chequeing service that man has yet devised.)

The Abbey National, on the other hand, has kept the reins in its own hands and will soon be launching with a little help from the Co-operative Bank, what looks like being the first serious challenge to the clearing banks' stranglehold on money transmission.

The second will come from the Halifax, which has made similar arrangements with Barclays. If they live up to their advance billing, making no charges but paying real interest, these accounts must surely be successful.

Mr Thornton may be helping the societies rediscover their past, but he is clearly no slouch at leading the way forward to the future.

It seems inevitable that the societies will move towards full service banking, however much they fear it. And at precisely the moment they

Major banks mortgage lending

(mid-September 1982)

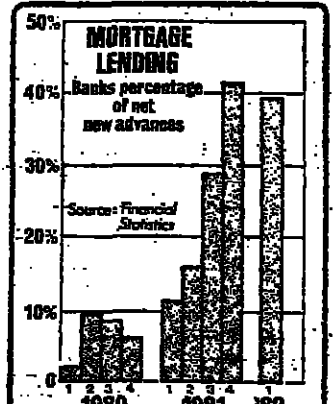
	Scheme estimate Nov 1980	Lent £m	No. of borrowers	Monthly rate of new lending
Barclays	1,500	65,008	50	
NatWest	July 1980	884	36,895	96
Lloyds	Jan 1979			
Midland	June 1979	667	32,362	25
TSBs	Aug 1979	508	24,000	30
Williams & Glyn's	June 1981	150	6,000	

Banks versus the building societies

(Branch numbers)

	Bank	Building society
1973	11,788	2,808
1974	11,807	3,059
1975	11,728	3,375
1976	11,659	2,696
1977	11,628	4,130
1978	11,438	4,595
1979	11,266	5,147
1980	11,094	5,716
1981	11,271	6,263

Branches of London clearing banks only.



Banks versus building societies

LENDING TO PERSONS FOR HOUSE PURCHASE

(net lending by quarters—£)

Quarter to	London clearing banks	Building societies
February 1980	50	1.06
May 1980	54	1.24
August 1980	125	1.47
November 1980	83	1.65
February 1981	110	1.54
May 1981	255	1.74
August 1981	498	1.77
November 1981	788	1.32
February 1982	767	1.07
May 1982	950	1.44
August 1982	1,267	2.07

Face the facts.

NMB Bank's key figures as at December 31, 1981 (in millions of Dutch guilders—1 US\$= Dfl. 2.47).

Balance sheet total	Dfl. 55,513
Total deposits	Dfl. 52,383
Debtors	Dfl. 32,100
Total shareholders' equity and subordinated loans	Dfl. 2,163

Some highlights from our 1981 Annual Report (54th financial year):

- The combined balance sheet total increased in 1981 by 16% to more than Dfl. 55 billion.
- Debtors increased by 12% to more than Dfl. 32 billion from Dfl. 28,661 billion at the end of 1980. This increase is largely attributable to the growth of our foreign loan portfolio.
- As part of our branch office programme, a number of NMB branches were opened in 1981. The total number of NMB branches at home and abroad amounted to 481 at the end of the year, with employees totalling 10,918.
- NMB Bank has subsidiaries and branches in Paris, Zürich, Geneva, Curaçao, New York, London and Representative Offices in Caracas, Mexico City, São Paulo, Hong Kong, Singapore and Bahrain.
- As a member of the Inter-Alpha Group of Banks, we have a joint representative office in Tokyo.
- Revenue from stock exchange business again showed an even greater percentage rise than overall stock exchange turnover.

• Eurodeposits accounted for 18% of the combined balance sheet total.

If you wish to receive our 1981 Annual Report please contact our nearest NMB Bank office or NMB Bank Amsterdam, P.O. Box 1800, telex 11402.

NMB Bank London branch. Licensed Deposit Taker. 2 Copthall Avenue, London EC2R 7BD, telephone 6285311, telex: 8956217.

NMB Bank New York branch: 450 Park Avenue, New York, N.Y. 10022, telephone: 758-0600; foreign exchange telephone: 758-2929, telex: 640 646.

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For eurodeposits and foreign exchange: telephone: 3120-5433184, telex: 14216 a nmba nl. For foreign banknotes, gold and coin: telephone: 3120-5432530, telex: 14034 nmbno nl. For securities transactions and issues: telephone: 3120-5432985, telex: 12009 nmb s nl.



Visions of the 'cashless society'

The shape of things to come

"HERE WE ARE at the check-out of a supermarket. The shopper hands her card to the sales girl who runs it through the card reader attached to the store's electronic cash register. The card itself could be a debit or credit card. In other words, it is a card accessing a conventional current account at a branch or a centralised line of credit. The shopper identifies herself by entering her Personal Identification Number (PIN) into the keyboard. Meanwhile, the sales assistant has entered the total of the purchase. The necessary details of the transaction, the account number and PIN and the amount are then sent to the card issuer's host computer. The host responds—authorise, decline or refer—within four or five seconds and the transaction is completed."



Cardless, a new automatic authorisation telephone terminal which Barclaycard is introducing at retail outlets.

POINT-OF-SALE PAYMENT SYSTEMS

ALAN FRIEDMAN

retailers. But can it work in the UK? There are hundreds of thousands of retail outlets in the UK which now accept plastic cards for payments. It is uncertain how many of these could afford to run a counter terminal for the POS system. In countries such as West Germany it is thought that only large retailers will be able to run POS terminals initially. The three basic elements of a POS system are authorisation, data capture and identification. The first is the process by which it is ascertained (in a matter of seconds) whether the customer is creditworthy. The second refers to the mechanics of debiting the purchase amount from a customer's account and crediting the retailer. Identification is perhaps the most obvious element of the

trial. The preferred method seems to be the PIN approach, where customers memorise the number which they tap into a terminal to prove their identity (as is currently the practice for cash dispensers).

The identification problem has inspired some truly bizarre solutions. Aside from the PIN method, technology may soon bring the world fingerprint, voice pattern and signature devices. The most eccentric method being considered in the States is a machine which would scan the pattern of a customer's retina—the "eyeball" method. But this one seems unlikely to become accepted in Britain.

According to Mr Fortescue, the most likely route POS banking could be the "evolutionary approach." This would involve the introduction of telephone terminals in retail outlets, which could have authorisation and data capture features added later.

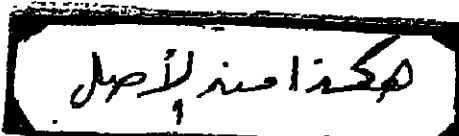
But he stresses the need to keep options open. Telephone authorisation machines—costing around £400 each—are nonetheless being introduced

in the UK. The Barclays-Visa system is known as Cardless. The system will have to be compatible with other cards such as American Express and Access, and this is a problem for planners. But such a machine could enable retailers to check a customer's creditworthiness in 20 seconds. A French Visa cardholder, for example, could enter a shop in Oxford and produce his card. The magnetic stripe on the back of the card would be put through a terminal and, via normal telephone lines, the customer's account would be verified.

The process would run as follows: first from Oxford to the Visa computer centre in Northampton, then from Northampton to a central Visa terminal in California, next from California to the customer's Paris bank, back from Paris to California and then on to Northampton again—all in 20 seconds.

Such banking technology may seem futuristic, but it already exists. The challenge is to make use of it on a mass commercial scale.

NMB Bank. We bank the way the world does.



كندا، مصر

New personal lending

	1976	1977	1978	1979	1980	1981	Total outstanding
Consumer credit				1,133	1,163	2,034	8,876
Banks	265	397	895	633	630	304	3,824
Finance houses	67	288	530	26	51	60	311
Insurance companies		25	24				
Retailers	141	88	150	194	99	59	1,486
Sub-total	473	808	1,609	1,966	1,943	2,457	11,297
Loans for house purchase	3,539	4,362	5,527	6,590	7,382	8,680	
Other*	611	886	1,018	2,300	1,678	2,160	
Grand total	4,923	6,056	8,154	10,856	11,003	14,297	

* Includes lending to unincorporated business and non-profit making bodies serving persons
Source: Financial Statistics

Spreading the banking habit

	1969	1976	1979	1981	1981 (per cent)
Wage/salary payments of all adults in Great Britain					
Cash	75	59	54	44	10.2
Cheque	10	12	14	15	2.4
Direct to bank accounts	15	27	37	38	9.0
Other	2	1	3	0.7	

Source: Banking Information Service

UK credit card market

	(end 1981)	Cards (m)	No. of outlets accepting
Barclaycard/Visa	6.1	169,000	1,541
Trustcard	1.54		
Access	5.25	178,000	
Amex			
Green card	0.575	53,000	
Gold card	0.025		
Diners Club	0.26	41,000	
Store cards	4.5		

Business is better than ever

THE PAST year has been one of the best ever for credit cards. The threats of widespread surcharging have been lifted, there is a new weapon to combat fraud, a new breed of gold card has been established, business has continued to boom and profits are riding high.

It was only last December that the Minister for Consumer Affairs, Sally Oppenheim, after balancing on the fence for fully 14 months, finally came down on the side of the credit cards.

Originally, the Monopolies Commission had recommended that retailers should be free to impose surcharges on customers making purchases by credit card.

Some retailers, led by the garages, immediately started slapping heavy surcharges on credit card sales, causing anguished cries from the cardholders who became their victims.

The final decision, when it came, was a famous victory for the credit card companies, removing a serious threat to the well-being and happiness of their cardholders. It also acknowledged that 12m or so credit cardholders were a powerful and articulate group that could not be lightly offended.

In the warm aftermath from this decision, it is difficult to remember that not all credit card operations are universally successful. The enormous numbers of retailers' own budget account cards which erupted a few years ago seem to have fallen on hard times.

Several banks offer free banking during the first 12 months for workers opening accounts. Banks are also introducing "card accounts" which will pay interest and provide plastic card access to money, although not full current account facilities.

This is seen as an intermediate approach to the unbanked offering some interest on deposits, standing order services and a plastic card withdrawal facility. Williams and Glyn's and Midland Bank have been prominent in planning these accounts.

Banks are also willing to hasten the normal three or six-month period customers must submit to before receiving a cheque guarantee card.

If the workforce is being asked to change, it should be able to make use of its bank account as soon as possible," says Mr McCarthy.

But the fundamental problems remain. There has been some progress: in 1976 around 55 per cent of the adult population did not have current accounts—now it is 39 per cent. But at least 15 per cent of the British adult population has no bank account of any description. A significant number of people obviously find it is possible to manage their lives quite well without ever going near a bank.

It remains one of life's little mysteries why anyone should have a store budget account card (confined to one retailer, committed to a regular monthly payment and paying interest right from the date of purchase) when they could have much greater flexibility with an Access or Visa card. But the business survives and several companies were happy to jump in where Barclays regretted that it had ever trod.

A number of new bank cards have appeared, greatly expand-

ing the potential, if not the actual, competition. There are now no less than four separate banks issuing their own Visa cards, not counting variants of Barclaycard, and even more Access issuers. Each bank sets its rate of interest independently.

So far, competition has only extended to differences in the dates of interest rate changes, but the day may yet come when one bank seeks to gain market share by charging a lower rate of interest than the others.

Bank credit cards are becoming more differentiated in other respects also, increasing the value to their cardholders. Barclays' and Midland's cards can be used in the banks' automated teller machines to obtain cash advances on the credit card account, and National Westminster will be following in the spring.

Lloyds Bank's customers can also obtain cash advances, but they have to carry a separate Access Cashpoint card for the purpose.

Some cardholders also receive free insurance when they buy travel tickets with their cards and most Visa cards double up

as a guarantee card for the issuing bank's cheques. Banks are also increasingly moving into the travel and entertainment (T & E) card market, which has for long been the exclusive preserve of American Express and Diners Club International.

National Westminster already owns just under half of Diners Club UK, but the other members of the big four have set their sights on the new golden premium cards that go far beyond mere T & E cards.

Premium cardholders receive enhanced benefits such as free travel insurance, superior cheque cashing privileges, and a guaranteed overdraft facility of several thousand pounds at a special low rate of interest.

Lloyds Bank has been issuing the American Express Gold Card since April 1981, and made hay whilst it had the market to itself, to the tune of 40,000 cardholders in just over a year.

In the spring of this year Midland started issuing gold MasterCard, while Barclays is on the point of introducing its gold Visa card. Gold cards are supposed to be what every good materialistic Briton aspires to, the card that says the holder has a huge income and can afford the annual fee.

Just how powerful this lure will prove remains to be seen, but Midland is making a special introductory offer of free gold cards for one year, which may devalue the currency somewhat.

Whatever else is happening in credit cards, fraud is always on the increase. British fraud losses are now running at around £12m a year, but help is at hand. Barclaycard is currently installing 300 CardSure terminals, which can, in a matter of seconds, automatically telephone through to Barclaycard and electronically authorise or reject any Visa transaction.

The first terminals will be going into particularly fraudulent retailers, but one can



Credit card transactions in Britain are now close to 200m a year.

expect them to become a fairly common feature of credit card transactions in future. They can be used to authorise any of the main credit cards and Barclays has invited the other issuers to piggy-back on its terminals.

Even after authorisation it is still necessary for retailers to go through the rather tedious process of filling out and embossing the sales slip and for credit card companies to go through the expensive process of transferring information from sales slips on to computers.

Here again, technology is beginning to play a part. Several department stores have dispensed with paper and now capture sales information electronically, ready to pass on to the credit card companies.

Even these systems will be rendered obsolete if and when retailers receive the banks' electronic funds transfer system for point of sale payments. It should then be possible to authorise the transaction and transfer the payments data from retailer to credit card company in one single operation. The credit card companies are heavily involved in planning the system and should be among its major beneficiaries.

Meanwhile, the business of the credit card companies seems to be booming. Figures published by Access show that during

1981 it increased both turnover and interest-earning balances by a third, the sort of growth that is good news for a highly centralised and computerised operation.

The number of credit card transactions is approaching 200m a year, accounting for around 15 per cent of all retail payments, apart from those made in cash.

The number of transactions should jump sharply from the point of sale system cuts out the irritating hassle of form filling and managerial authorisation that credit card transactions generate in too many high street shops.

But that could bring its own problem—do retailers really want to pay for a month's free credit for the purchaser of just a toothbrush or a felt-tip pen? Will they abandon credit cards altogether and rely on the banks to provide any credit their customers need?

Right now, with volume up and interest rates down, credit cards should be profitable as never before. If there is one small cloud on the horizon, no bigger than a man's hand, it is the thought that the Office of Fair Trading will continue to monitor the way in which the credit card companies are using their technical monopoly of the market.

Breaking down barriers for the unbanked

"WE ARE far behind other industrialised countries... We have one of the most sophisticated banking systems in the world and yet we still lag behind other countries in the number of people who have bank accounts."

These frank words, from the man appointed by Britain's high street banks to convert "the great unbanked," underscore the depth of the problem. Mr Ferry McCarthy, project executive of the clearing banks' Payment of Wages Working Group, minces few words when discussing the reasons why 39 per cent of Britain's adult population still does not have a current account.

The working group was launched early last year to persuade Britain's employers, trade associations, unions and professional bodies to disseminate information to employees which in turn, will persuade the unbanked population to open an account and allow wages to be paid directly into it.

The mere fact that the clearing banks only woke up to the need for a formalised campaign as late as 1981 must raise some questions. Why has it taken so long to realise the need? How can it be that, as of last year, 44 per cent of the workforce was still paid in cash?

Mr McCarthy admits that in part, the banks' decision to take action on cashless pay was "reactive." The banks are responding to much fiercer competition for deposits from building societies, to the need to bolster their deposit networks and to the growing attractions of Britain's personal sector market.

For many years the banks were not willing to take on the social and cultural wall which prevented a number of working class people from opening bank accounts.

As Mr McCarthy puts it: "We are still living with the legacy of the industrial revolution and the real distinction between social classes which has been prevalent in this country. We still have a long way to go."

Compared to other Western industrialised countries, the UK is far behind. In the U.S. around 99 per cent of the workforce is paid either by cheque or by direct transfer to bank accounts. In France, the figure is above 90 per cent, while in West Germany it is higher than

95 per cent. The arguments in favour of cashless pay seem almost self-evident. For the employer, the cost of wage processing can be reduced through cashless pay and through a move to monthly, rather than weekly, payment. By shifting from cash to direct payment there are savings on insurance expenses, the security

CASHLESS PAY

ALAN FRIEDMAN

risk implicit in cash payment is eliminated and companies may achieve an improved cash flow management.

A recent policy statement from the Trades Union Congress shows that union leaders, at least, are coming along with the banks. The TUC said: "In overall terms the TUC favours the general evolution towards improved terms and conditions of all workers, and recognises that improved terms and living standards are often accompanied by non-cash wage payment systems."

But Mr David Bassett, general secretary of the General and Municipal Workers' Union, told a recent London seminar: "I cannot quite see the connection between those two statements."

He said that unions recognised the security advantage of cashless pay, the prospect of better personal budgeting and most importantly, "the process towards single status employment in industry."

He warned, however, that "all the TUC can do is to create an atmosphere where you really want to know is what the local official of the union is going to say and what sort of attitude he

is going to take." What are the high street banks doing to spread the word about cashless pay (and increase their own deposit bases)? Mr McCarthy has been travelling "up and down the country holding seminars." The banks have also produced a tabloid-style newspaper for employers to distribute to the workforce.

"It looks very much like the Daily Mirror and it is aimed directly at the employee," says Mr McCarthy. More than 600,000 have been printed so far.

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But the fundamental problems remain. There has been some progress: in 1976 around 55 per cent of the adult population did not have current accounts—now it is 39 per cent. But at least 15 per cent of the British adult population has no bank account of any description. A significant number of people obviously find it is possible to manage their lives quite well without ever going near a bank.

BANK ACCOUNTS IN BRITAIN, 1981*

Account type	Number of accounts	Percentage of adults
Bank current account	20.25m†	61%
Bank deposit/savings accounts	25.85m†	82%
Building society accounts	34m	90%
National Savings Bank	20.3m	18%
None of these		15%

* Includes London Clearers, Cooperative Bank, trustee savings banks, Giro Bank, Scottish banks.
† Source: Inter-Bank Research Organisation.

PROFILE: CLIVE THORNTON

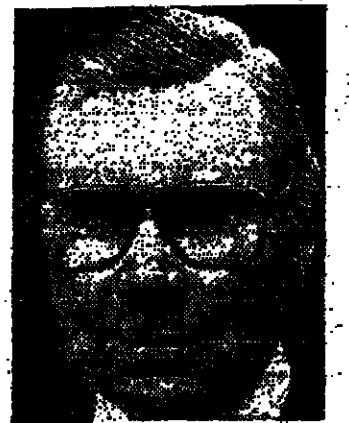
Thriving on controversy

CLIVE THORNTON, the chief general manager of the Abbey National Building Society, is the bete noir of the clearing banks. Whenever he stands up he says something which annoys them and he runs rings round them in his frequent radio interviews.

His critics say that Abbey National's policy changes every time Clive Thornton stands up to speak and there may be an element of truth in this. Nevertheless, as head of Britain's second biggest building society with assets of over £10bn, 64m customers and more than twice as many branches as Williams & Glyn's, Clive Thornton is making the banks sit up, listen... and react.

Senior executives at Barclays Bank, the market leader in retail banking, monitor Clive's words rigorously and silently fume at the injustices he does them by his "off the cuff" remarks.

Clive Thornton once worked in a bank but left because it had "no soul." "This society was formed by Cobden, Bright and Hume," says Mr Thornton, who argues strongly that the societies should be much more heavily involved in social lending and community involvement, an area where he feels the banks are lax as well.



Mr Thornton feels strongly that the building societies should be permitted to match the broader-based operations of the banks

case this is necessary to offer a competitive mortgage and savings service."

He thinks societies should be allowed to offer overdrafts (he calls them debit balances), pay interest gross on wholesale money market funds, and become more heavily involved in estate agency, insurance and the provision of legal services—all of which fit in with the Abbey's basic objective of serving the housing market and encouraging thrift. They still use that word even to the most modern societies!

He believes that technological change may blur the distinction between the process of attracting savings deposits and the process of operating a money trans-

mission system—the traditional preserve of the banks. "Advanced systems of money transmission could make it inconvenient to save with non-participating organisations. In view of these possibilities we should seek to have direct access to systems as and when they become available," says Mr Thornton.

The Abbey National's first move in this direction is its planned interest-bearing cheque account service due before the end of the year. Having been rebuffed by Barclays when they floated the idea, the Abbey National found a friendly ear at the Co-op Bank, which is prepared to clear its cheques, and may well offer a personal loan facility in place of a traditional overdraft.

The true colours of the Abbey's new cheque book service have still to be revealed. Contrary to earlier indications it will not be accompanied by a cheque/credit card and will be more limited than some people had first thought. It will pay interest of around 5 per cent and will not involve any bank charge.

On the subject of the banks' efforts to compete in the building societies' home patch, Mr Thornton is refreshingly open. "Wherever there is competition the standing of the customer is elevated. The entry of the bank was a marvellous thing. It was long overdue," he said.

William Hall

THE ALTERNATIVE

Change a manager who puts you in your place for one who puts himself in your place.

"When did you last see your bank manager?" asks Bill Wagstaff.

It's not usually much fun seeing the bank manager. Rather like a visit to the dentist—a painful necessity. We're well aware of this at Williams & Glyn's, and we regard it as a totally unnecessary state of affairs. Which is why we go out of our way to make sure our relations with our customers are as relaxed and pleasant as possible. We enjoy meeting them, and we want it to be mutual.

Admittedly, we're lucky, in the sense that we're smaller than the other main clearing banks, and we believe in keeping our branches to a manageable size, too. This results in a number of special advantages of which we're very conscious and determined not to lose.

"Our management and staff have time to treat their customers as individuals with individual needs. And this applies to all customers, big or small, business or personal. Our managers like to see things from the customer's viewpoint, put themselves in the customer's place. And this can apply quite literally in the case of business customers because our managers believe in visiting them on their own ground, to ensure a really good understanding of the particular business and the kind of financial problems and opportunities that can be anticipated. This is particularly important to small businesses in the early stages of their development, and Williams & Glyn's is uniquely placed to play its very active role in this vital area."

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AFTER THE initial outcry, the Bank of England's decision in April to freeze Argentine assets does not appear to have had serious repercussions on London's standing as a financial centre. Whilst bankers profess to dislike being involved in politics, they are becoming resigned to the increasing use of the international money system as a political weapon. "There was widespread recognition that it was something outside the banks' control and that, ultimately, time will erase the damage," said one U.S. banker. "Put another way, 'bankers' memories are short,'" says Mr Philippe Mülls, chairman of the Foreign Banks' Association. The Carter freeze on Iranian assets did not give rise to a significant shift of deposits out of New York, nor was there a marked disinclination to appoint U.S. banks as agents in loan syndications. It is widely agreed that the Bank of England handled the

freeze in a sympathetic way. Unlike the U.S. freeze on Iranian assets which applied to all U.S. branches regardless of their location, the bank did not attempt to extend its jurisdiction and in the words of an Argentine banker "interpreted the rules in as friendly a way as possible." "During the Falklands

LONDON AS A FINANCIAL CENTRE
JENNY IRELAND

business there was a lot of rhetoric," says Libra Bank's Mr John Finch, "but practically no retaliation of any kind."

"Although Venezuela was possibly the only Latin American country to do something to help Argentina financially, I don't think that included pulling money out of the UK. In any case, the major Latin American countries, being dollar-orientated, tended to keep their reserves with banks in the U.S."

This is not to underestimate the damage done by the freeze, which covered all banks in Britain, whatever their nationality.

With a market share of around 27 per cent, London's leading role as a Eurocurrency centre relies to a great extent on a politically stable and largely unregulated market.

Recently, the Bank has made moves to monitor the market more closely and these are likely to be stepped up in the wake of the Ambrosiano affair. There was a widespread and erroneous impression following the Carter freeze that "it could never happen in London."

During the first month of the crisis there was a drop in

foreign currency deposits of £2.2bn, largely the result of the prevailing uncertainties rather than any specific Latin American reaction, with New York and Zurich as the principal beneficiaries. But over the last few months, foreign cash flows have risen steadily from £398m in May, to £1.5bn in June and a record £7.9bn in the month to mid-August. Exchange rate movements have some bearing on the high figures but according to Barclays Bank there has been a switch of funds out of New York and also out of Luxembourg in the wake of the default of Banco Ambrosiano Holding.

What appears to be happening is that despite the Argentine crisis London is still regarded as a safe haven for foreign funds. With some of the larger U.S. and Canadian banks now looking sick, the broad spread of British banks' business appears to have inspired confidence.

The number of foreign banks in London is still on the increase—some 20 new names have been added to the list in the last year. Few offices have closed and the reaction of the Argentine banks in London is a good pointer to foreign bankers' attitudes.

In common with banks from Chile and Brazil, Argentine banks chose this year to expand their international networks into London. Banco Rio de la Plata set up a representative office in January, whilst Banco de la Provincia de Buenos Aires opened its representative office in April.

Business is obviously thin and new business non-existent, but most Argentine banks seem to be taking a pragmatic view. The exception is Banco de Galicia y Buenos Aires which had already received authorisation from the Bank

ANALYSIS OF ADVANCES TO UK RESIDENTS BY FOREIGN BANKS*
(%)

	U.S. banks	Japanese banks	Other overseas banks	Con-sortium banks
Loans to UK residents	12.4	4.1	9.2	0.8
of which in sterling	7.1	1.5	6.5	0.7
Loans to manufacturing industry	14.7	3.0	8.0	0.6
Loans to other productive industries	12.5	0.6	4.7	0.4
Loans to service industries	7.9	3.2	10.5	1.3
Loans to persons	4.0	—	2.5	0.2
Loans for house purchase	6.6	—	2.9	0.5

* Amounts outstanding in February 1982.
Source: Financial Statistics.

UK based banks international lending

	Total (\$bn)	British banks	American banks	Other Japanese overseas banks	Con-sortium banks
Dec 1977	234.4	23.1	34.2	11.4	25.6
Dec 1978	301.6	23.0	31.7	12.3	28.8
Dec 1979	322.2	22.0	23.0	16.2	28.7
Dec 1980	494.0	22.7	25.0	18.9	26.5
Sept 1981	570.4	22.6	23.9	22.4	25.2
Dec 1981	590.2	23.1	22.3	23.0	27.6
March 1982	619.1	22.7	22.1	23.1	28.2

* Foreign currency lending to residents and non-residents and sterling lending to non-residents.

What the City of London earns overseas

	1981 (\$m)	Lloyd's Register of Shipping	1981
Banking (net)	1,329	Penion Funds	107
Insurance	311	Unit trusts	39
Companies	383	Other brokerage	137
Lloyd's	302	Solicitors	67
Brokers	—21	TOTAL	3,482
Less: Debitors	—		
Insurance (net)	974		
Commodities	160	* Profits on non-commodity third-country trade, † Direct investment income due to overseas parents of UK branches, etc.	
Merchandising	200		
Investment trusts	31		
Baltic Exchange	285		
Stock Exchange	35		

Foreign banks in the City

Year	No.	Total assets \$bn
1971	174	18.1
1972	213	23.4
1973	238	49.5
1974	282	49.2
1975	261	104.4
1976	263	111.1
1977	311	127.4
1978	328	153.4
1979	351	174.2
1980	353	248.1

International Banking Centres

Country	Mark share %
UK	34.8
U.S.	24.1
France	18.5
Bahamas	15.5
Japan	14.9
Luxembourg	10.1
Swiss Trustee a/c	8.8
Singapore	7.8
Netherlands	7.1
West Germany	6.6
Canada	6.3
Bahrain	4.6
Hong Kong	4.5
Italy	4.1
Cayman	3.9

Source: BIS, IMF and various national sources, Septem 1981.



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- Bank of Credit & Commerce International (Lebanon) S.A.L., Beirut, Lebanon.
- Bank of Credit & Commerce International (Swaziland) Ltd., Manzini, Swaziland.
- Banque de Commerce et de Placements S.A., Geneva, Switzerland.
- Hong Kong Metropolitan Bank Ltd., Hong Kong.
- Bank of Credit & Commerce (Zambia) Ltd., Lusaka, Zambia.
- Bank of Credit & Commerce Zimbabwe Ltd., Harare, Zimbabwe.
- Bank of Credit & Commerce (Cameroon) S.A., Yaounde, Cameroon.
- Credit and Finance Corporation Ltd., Grand Cayman.
- BCCI Finance International Ltd., Hong Kong.
- BCCI Finance International (Kenya) Ltd., Nairobi, Kenya.
- Italfinance International S.p.A., Rome, Italy.

Affiliates

- Bank of Credit & Commerce International (Nigeria) Ltd., Kano, Nigeria.
- KIFCO - Kuwait International Finance Co., S.A.K., Safat, Kuwait.
- National Bank of Oman Ltd., (S.A.O.) Muscat, Sultanate of Oman.
- Premier Bank Ltd., Accra, Ghana.
- Bank of Credit & Commerce (MISR) S.A.E., Cairo, Egypt.
- BCCI Canada Inc., Toronto, Canada.
- BCC Finance & Securities Ltd., Bangkok, Thailand.

Bankers wary of disclosing extent of surveillance

ASK A banker what sources of information are used to check the credit-worthiness of a personal customer and conversation will come to a halt. Traditionally bankers tended to hide behind the shield of customer confidentiality but the growth in public concern about this elusive area is bringing more facts to light.

The clearing banks are now prepared to admit that, on certain occasions, they will seek outside help in gaining information on a person seeking a loan. The circumstances under which banks have recourse to credit reference agencies vary little from bank to bank.

Generally speaking, the clearing banks rely on previous dealings with their customers as the soundest indication of an individual's credit-worthiness. However, in the case of new customers, Barclays, National Westminster and Lloyds Bank would ask either the United Association for the Protection of Trade (UAPT) or CCN Systems for information.

UAPT is the largest and oldest independent credit information agency in the country. CCN Systems, a subsidiary of Great Universal Stores, is a substantially smaller operation which has been running nearly two years.

There are several smaller independent information agencies but these are rarely used

by the banks. As one banker said "it is important for the agency to be whiter than white."

Midland Bank, in contrast, automatically consults CCN Systems before granting a loan. The bank argues this policy enables a customer to apply for credit by post and means that borrowers do not have to face an interview with their bank manager.

So what kind of information do these credit reference agencies supply? UAPT, a non-profit making organisation funded by its 10,000 members, has four sources of data.

● First, the company has bought the electoral register. This is considered of prime importance as it can be used to confirm that the customer seeking credit lives at the address stated.

● Second, UAPT keeps for six years details of County Court judgments against individuals.

● The third source of information is the members themselves, with the exception of the banks which argue they are excluded from providing details on their customers on the basis of confidentiality. The banks, apart, members will pass on details of credit agreements and the recipient's payment record.

● Finally, every time a member seeks information on a customer this fact is recorded. During 1981 there have been about 380,000 searches on individuals

a week, although the recent lifting of hire purchase restrictions has boosted this figure by 20 per cent.

The Nottingham-based CCN Systems operates on slightly different lines. For a start, it

CREDIT REFERENCE AGENCIES
ROSEMARY BURR

is a profit making organisation and therefore its customers do not input information. Mr David Stonehouse, the managing director, was not prepared to discuss details of the company's turnover.

Mr Stonehouse did explain that CCN Systems relied on "public information." The main sources are the electoral register, County Court Judgments and the Post Office's Blue Books. These latter are apparently invaluable when checking the accuracy of a customer's stated address.

"Much less clear is the extent to which banks are prepared to exchange information about individuals. If a customer switches banks then they are usually asked to give their old bank as a reference. In this case, some banks will seek general information on the

customer from their former bank manager.

However, the banks are by no means complacent about the situation. As one banker pointed out, "there are still people who get away with not paying off their loans repeatedly." In this case, he argued that "it makes sense for banks to exchange information."

While everyone denies the existence of a black list of defaulters, when pressed some bankers admit to an informal old boy net work through which experiences on customers who turned out to be a bad risk can filtrate.

"It all depends on who is dealing with who at any one bank," was the general view.

The banks are wary about discussing these type of arrangements, particularly in the light of proposed legislation on privacy and the rights given to borrowers under the Consumer Credit Act. For a 25p fee, customers are allowed to see what information is kept about their creditworthiness and if this is inaccurate they can take steps to have the data amended.

For all these reasons bankers have to be very careful that the credit reference agencies they consult only deal with generally available easily authenticated sources. It also means few bankers are prepared to discuss openly the grey area of informal warnings from their opposite numbers.

SEYMOUR FORTESCUE OF BARCLAYCARD

Apostle of electronic payments systems

SEYMOUR FORTESCUE strikes an unusual pose in the world of plastic cards and electronic payment systems. Unlike the usual marketing types who inhabit this area of retail banking, Fortescue is the sort of banker one would more normally associate with the low-key activities of a City merchant bank.

Educated at Eton and Trinity College (Cambridge), he has just become, at the age of 40, the chief executive of Barclaycard. His reticent demeanour may be merchant bank-like, but in conversation Fortescue quickly demonstrates his absorption in matters such as "point-of-sale terminals," "fully electronic environments" and "data capture."

Before his appointment as head of Barclaycard last July, he had the meteoric sort of career which bears all the hallmarks of a Barclays high-flyer. After reading economics at Cambridge he joined the bank in 1964 as a cashier. This encounter with the day-to-day world of banking lasted two years and he was then spirited away to the London Business School where he completed a two-year MBA degree.

In 1979, Mr Fortescue was appointed deputy divisional general manager of Barclaycard, responsible for systems development and liaison with

Visa. He was made a member of the Visa International board in 1981 and this past summer succeeded Mr Trevor Nicholas as chief executive of Barclaycard.

Among his activities has been membership on the Committee of London Clearing Banks (CLCB) point-of-sale (POS) working committee. He also has worked on the Norwich POS experiment Barclays ran in conjunction with garages—Counter-speed.

This involved a one-year pilot project which enabled customers to purchase petrol using Barclaycard or the Barclay Bank cash dispenser card. The purchase price was communicated over British Telecom lines to a Barclays computer at the end of each day.

Last June, Mr Fortescue participated in the start of another pilot scheme, this time using Amoco petrol stations in Reading and Portsmouth. The "Supercash" facility enables customers to drive in and draw up to £100 a day by making use of a new counter terminal linked to Barclaycard's computer centre in Northampton.

Mr Fortescue makes no bones about the small-scale process of CLCB meetings on POS issues. He admits he "got fed up with committees" and decided that Barclays must test POS terminals itself.



Mr Fortescue—a fervent advocate of electronic funds transfer systems

He is also frank about the controversial Dec Hock, the West Coast president of Visa, based in California. A number of banks have started to react against Visa's messianic vision for the future and have demanded a stronger individual bank identity. Commenting on Mr Hock, he says: "He has an extraordinarily difficult job in steering a course between different bank members. At any one time there will be a number of banks who feel hard done by."

One banker who does not feel

"hard done by" is Seymour Fortescue. He is very much a Visa team player with a great deal of faith in Mr Hock's message. The Fortescue vision of British retail banking encompasses a network of computerised terminals in shops and petrol stations, open to all payment systems from Visa to Access, but preferably with a larger Visa turnover.

The annual turnover of Barclaycard in the UK is more than £2bn and there are now 6.5m cards in circulation. Some 70 per cent of Barclays customers have a Barclaycard and if Fortescue has his way, it will not be long before many more people have the card as well. He admits that because the Access network can draw upon the current account customers of NatWest, Midland, Lloyds and others, Visa "will have to try a lot harder."

Under his leadership it seems likely that Barclaycard will explore every avenue until it achieves a saturation of the British market.

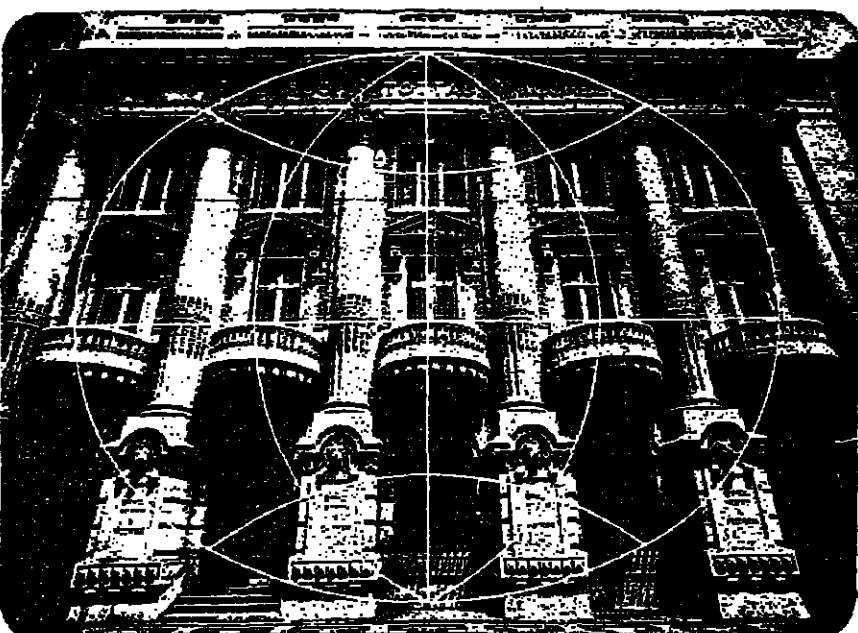
His devotion to the business comes across strongly. When asked about his other interests, he sits back in his chair and smiles: "Oh, just put down theatre, gardening and my house in France. And my wife is a dress designer. Will that do?"

ALAN FRIEDMAN

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UK BANKING XI

Battle to acquire Royal Bank raises questions over future

THE BATTLE to acquire the Royal Bank of Scotland Group and the subsequent rejection by the Monopolies and Mergers Commission, raises new questions about the future of the remaining British overseas banks.

British overseas banks are those banks which, although based in the UK, conduct the substantial proportion of their business overseas. They tended to specialise geographically—for example, Barclays DCO in Africa and the Caribbean; Grindlays in the Indian subcontinent, the Far East and parts of east and central Africa; Lloyds and Bank of London and South America (Bolsa) in Latin America and Standard Chartered Bank of Asia and Africa.

The Hongkong and Shanghai Banking Corporation is sometimes added to this list, but since it is both based and managed from Hong Kong, it is not strictly in the same category.

These banks were primarily engaged in financing Britain's foreign trade interests, but they also set up large retail branch networks to serve colonial settlers.

BRITISH BANKS OVERSEAS

Seven years ago the bank's assets were divided roughly 40 per cent in Africa, 34 per cent in the UK and Europe, and 20 per cent in the East. But in 1975 Standard Chartered's managing director, Mr Peter Graham presented a report to his board which outlined two main strategies—one to build up a strong deposit base in the UK and secondly to become a major force in U.S. banking.

In 1979, the bank purchased Union Bank of California with the result that the U.S. now contributes around one-fifth of group assets.

It has not been without its teething troubles. Successful identification of the middle market sat uneasily with Standard Chartered's other U.S. representation—the retail-oriented Chartered Bank of London.

Like a number of Californian banks, the retail offshoot was carrying too many fixed-rate residential mortgages, on the books and Union's corporate business was under attack from the larger U.S. money-centre banks. When the management decided to look outside the bank for a new chief executive,

some good loan officers left. The bank is now tackling these problems. Earlier this year it moved its New York headquarters to Los Angeles, so as to better mesh the two banks' interests. With interest rates coming down, the bank's high money costs should not be such a problem and, on the retail side the bank is now looking to the popular "high net worth individual," says Mr Graham.

But the most audacious move came with Standard Chartered's proposed merger with the Royal Bank of Scotland Group.

Standard Chartered's UK network is still fairly small. It comprises the 90 or so branches of Chartered Trust, formerly owned by the Hodge Group, and on the corporate side a small network of 20 or so branches under the bank's own name.

Shareholders' funds, deployed in the UK and Europe to the tune of 45 per cent generated a mere 15 per cent in net profits last year. The bank's African sector in comparison generated 23 per cent.

The bank was anxious to seize the opportunity to increase its UK presence to over 50 per cent of total assets and more importantly secure a cheaper and more profitable source of domestic deposits.

Unfortunately, the move failed. Its first bid, warmly welcomed by the Royal Bank Group board, was easily topped by a counter-bid from Hongkong and Shanghai Banking Corporation. Standard Chartered raised its bid and the two bids were referred to the Monopolies and Mergers Commission, which recommended against them. Even if the bids had been allowed to go through, it seems likely that HKSBG would have won the auction.

Mr Graham is now developing another strategy. "There doesn't appear to be any way that can become a retail bank in the

UK other than by acquisition," he says. He intends therefore to build up the UK banking presence in two ways—firstly as a corporate bank aiming at the banks' favourite, the middle market, secondly with expansion of the bank's merchant banking activities.

At the same time Mr Graham is experimenting with a number of money shops run through Chartered Trust.

With total assets of £4.5bn compared with Standard Chartered's £20bn, Grindlays has recorded a sluggish bottom line for some years. Its position is complicated by the presence of two large shareholders, Lloyds which owns 41 per cent of Grindlays Holdings and Citibank which owns 49 per cent of Grindlays Bank, owned 51 per cent by the holding company.

In addition, there is another 11 per cent in the hands of the new Bahrain and Middle East Bank.

The thin market for Grindlays' shares has jumped with monotonous regularity as speculators wait for the shareholders to make a move.

Last year, it was rumoured to be Lloyds' turn, but that Citibank's asking price was too high. It has also been suggested that Grindlays' international network would be a good match for the Royal Bank of Scotland Group.

This year, the bank has undergone a significant restructuring of its asset base with the sale of its substantial and profitable retail operations in Hong Kong. The sale of Grindlays Dao Heng Bank and Grindlays Finance Limited for almost £70m has given the bank the opportunity to improve its capital ratios, help its UK tax position and look for some way of building up its presence in Britain, currently the subject of a management study.

An important financial haven

CONTINUED FROM PREVIOUS PAGE

of England to upgrade its office to a branch in October. If this is delayed too long the bank might close down and look elsewhere, possibly to Madrid.

Although foreign banks have captured a fair slice of lending to UK companies, particularly now that some 50 foreign banks have joined the Bank of England's eligible list, it is still a highly competitive market and sterling activities just about cover expenses, according to one U.S. banker.

UK subsidiaries of local companies are still the prime target, whilst many of the smaller foreign banks have taken the opportunity to put sterling assets on the book in the form of loans to local authorities.

With the Treasury's recent move to offer cheaper forms of finance through the Public

Works Loan Board, this easy business may be in jeopardy. The top performers of the year, have been the Japanese banks and securities houses. Staffs have expanded, particularly on the securities side, and the Japanese now control more foreign currency deposits than any other group of foreign banks. Much of the £1.1bn increase in foreign currency deposits during July flowed into, and straight out of, Japanese banks.

Lifting Ministry of Finance restrictions on participation in syndicated loans has had much to do with the growth, though there is always the possibility that these restrictions might be reimposed. This, coupled with the increasing use of the yen as an international currency and the lifting of foreign exchange controls at the end of 1981, has pushed many Japanese

banks overseas.

Five regional Japanese banks, for example, have all announced their intention to set up offices in London in the next few months. So far, Chiba Bank and Ashikaga Bank have joined the long-established Bank of Yokohama. They will remain representative offices however until the thorny question of foreign bank reciprocity is resolved with the Japanese authorities.

In the medium term it seems likely that London's Eurocurrency business may contract slightly whilst banks take a more cautious view of their international lending in general.

In the long run, however, London's status should remain unshaken, if only because alternative havens are few and bankers are leery of putting all their eggs in the New

York IBF basket.

It would take a more permanent problem to change foreign banks' attitudes to London," says Philippe Muller. This almost materialised in the form of proposed changes to tax treatment of overseas lending.

This, in the words of Mr Trevor Robinson, head of the American Bankers' Association and of Manufacturers Hanover Trust in London, would have posed a "very real threat to Barclays' system." Largely due to the efforts of the U.S. banks, the Inland Revenue made some important concessions.

"A year ago, before IBF's, it wouldn't have mattered," said one U.S. banker. With IBF's recording steady growth, the UK authorities would be well advised to grasp legislative nettles with care.

Sector continues to grow despite market saturation

SCOTLAND'S three clearing banks have a problem. Their home market for retail banking is at saturation point, requiring them to be more resourceful in improving their share of the customers in Scotland.

It also means they must look increasingly outside the region for ways to expand.

However, over-banked Scotland may be, its financial sector is one of the region's growth industries.

The banking and finance industry employs something like 80,000 people in Scotland, and the figures are growing, unlike most other sectors. The banks, the Royal Bank of Scotland, the Bank of Scotland and the Clydesdale Bank are the heart of this industry, both as banking leaders and clearing houses.

The largest of the three clearers—the Royal Bank of Scotland, is just emerging from the eye of a storm which has stayed with it for over a year. The bank's new leadership has shown the new directions for the Royal following the humiliation over the defeat of its hopes for a merger with Standard Chartered Bank last year.

The Monopolies and Mergers Commission ruled in January that takeover by the Standard Chartered, or through a rival bid from the Hong Kong and Shanghai Banking Corporation, would not be in the public interest. The Royal was a core industry and takeover by an outsider would weaken Scotland's control over its own affairs, the Commission said.

The decision exposed the Royal's lack of planning, especially in the international field where it had hoped to benefit from the foreign banking expertise of its proposed partner.

But in April, Mr Sidney Proctor, the head of the Royal's

English subsidiary, Williams and Glyn's took over control of the bank's clearing business, improving the bank's ageing profile, as well as boosting weakened staff morale.

A key development later this year, will be the formation of a merchant banking arm of the Royal. This banking function has to date been carried out by the Royal's corporate finance division with a staff of about 70.

The new bank, as yet unnamed, will be larger than its main competitor in Scotland, the British Linen Bank which is owned by the Bank of Scotland.

Besides filling a gap in the bank's activities the new merchant banking interest should provide welcome revenue.

The bank signalled its return to a more aggressive stance in the banking community with the appointment in August of four new directors to the Royal Bank. They included Mr Angus Grossart, managing director of the Edinburgh-based merchant bank, Noble Grossart.

Meanwhile, the bank brought the operations of the Royal and Williams and Glyn's closer together and made no secret of its hope to make the two into one bank in the more distant future.

Williams and Glyn's is seen as offering the main vehicle for retail bank expansion by the Royal group in the south.

The group has synchronised the computer cash dispensing operations of the two banks to offer clients access to their accounts on either side of the border.

This was part of an extensive computerisation programme which tended to be overlooked as the political controversy raged about the bank.

Beside an expanding cash dispenser network—320 to be on-line by the end of 1983, the

Royal has plans for mini-computer terminals in branches allowing staff access to information about any of the bank's 1.6m clients who call in.

The Bank of Scotland, operating from its prominent headquarters overlooking Edinburgh from the mound near the city's castle, has kept up an equally high profile.

Mr Bruce Partello, the bank's chief executive, made sure the

SCOTTISH BANKS

MARK MEREITH

bank's position was clear during the Royal takeover battle as he did not want this bank to be next in line for an outside buyer.

The bank which is 35 per cent-owned by Barclays has been very active in the financing field expanding its home loans activity both to clients in England, through loans marketed through insurance companies.

The bank also has been helping new companies through the small business loan guarantee scheme and it contributed £250,000 in a joint investment with the Scottish Development Agency to the Clydesdale Enterprise Fund to offer finance to new industry in the Enterprise Zone near Glasgow.

The bank has an active computer programme as well as about 200 cash dispensers and a test service called keypoint which allows a customer using his cheque card to receive up-to-date information about balance, standing orders and receive statements of his accounts.

The bank now has offices in



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Radical changes enforced in formula for survival

THE MEN who work for London's discount houses have many virtues but adaptability is not generally thought to be one of them. The top-hatted bill brokers who patrol the squares around the Bank of England seem like survivors from the world of 19th-century finance. But in the past year they have had to change their ways as radically as over the past two decades.

The very survival of the discount market has been at stake. The clearing banks—and other members of the London banking community—are quick to point out that the special role of intermediary between the central bank and the banking system which the discount houses fulfil is not regarded as necessary in other financial centres, where banks have direct access to central bank rediscount facilities. On top of this, the discount houses were widely believed to have privileged access in price-sensitive information by virtue of their position in the Bank of England's armpit.

That belief was hard to square with the catastrophic losses occasionally incurred by houses which mirrored the trend of interest rates. All the same, there is no doubt that the Bank of England could have dispensed with the discount houses when it redesigned its open market intervention system in 1981. That it chose not to do so shows its preference for operating through small highly geared institutions which are bound to reflect official preferences on interest rates rapidly and faithfully, rather than slogging things out eyeball-to-eyeball with the clearing banks.

A major fault of the old system was that the Bank of England provided lender of last resort facilities ("last resort" occurring nearly every day) at a known and infrequently changed level. Intervention rates on Treasury bills were set according to an inflexible formula which took no regard of the shape of the yield curve in the short money market. And the end of every banking month saw a scramble as the banks tried to make up the required amount of reserve assets.

Since money at call with the discount market was a large

component of the banks' reserve asset holdings, and the growth of the discount houses' capacity to expand their books—a function of their capital and reserves—was lagging behind the growth of the banks' balance sheets, the system was bursting at the seams.

The Bank of England abolished the reserve assets system, replacing it with a more flexible set of liquidity requirements for the banks, and thoroughly overhauled its open market intervention policy. Overnight

DISCOUNT HOUSES MARTIN TAYLOR

lending and the purchase of public sector paper (Treasury or local authority bills), the traditional pillars of day-to-day monetary control, were relegated in favour of a system based on private sector commercial bills. In order to allow a massive expansion in the market's capacity to produce such bills, the Bank extended the list of "eligible" names—whose guarantee makes a bill acceptable for official intervention—far beyond the traditional list of accepting houses.

At the same time the Bank determined to allow market forces more scope in shaping the money market yield curve. Instead of publishing rates at which it was willing to buy bills, it invited the discount houses to tender paper of different maturities at prices of their own choice. When the market has been unwilling to sell paper outright at prices pleasing to the Bank, sale and repurchase operations have commonly been done, although the Bank naturally retains the prerogative of penal lending.

These new working practices were introduced with remarkably little strain, although the rather peculiar conditions in the money market in the first quarter of 1982—when the tax-paying season was heavier than usual because of the end of the Civil Service strike—did not provide an ideal background

for a display of flexibility. Credit conditions were very short for weeks on end.

If the Bank has made it clear that it sees a continued role for the discount houses, it also has strong ideas about the limits of that role. The houses are seen as a channel for liquid assets and ideally they should be capable of earning a living from the sheer volume of bills they handle without needing help from capital appreciation on paper held when interest rates are falling.

This implies that forays into the gilt-edged market should be unnecessary: the houses should be able to live without screwing up the risk/reward ratio too high. Highly geared investment in gilts (the houses were traditionally allowed to run a total book of 30 times their net worth) has been a traditional means of providing cream for the cake—cream which can, of course, turn extremely sour if the market goes the wrong way.

The case of Smith St Aubyn last January brought this issue into focus very sharply. This medium-sized house announced that its misreading of the gilt-edged market—it seems to have held £300m of fixed-rate bonds at various times in 1981—had wiped out its revenue reserves. Smith was allowed by the Bank of England to have a necessarily small rights issue to restore its standing somewhat—rather to the annoyance of some of the larger houses, who have been discouraged from increasing their capital on the grounds that the market as constituted could not adequately reward a much higher level of assets employed.

The Smith St Aubyn affair was instrumental in speeding up a new Bank of England paper to refine the crude 30 times net asset multiple governing the size of the houses' books. Heavier weightings are now applied to assets with higher risks of capital volatility, so that a house may now hold a portfolio very much less than 30 times net worth if it has a big holding of long bonds—or up to 40 times net worth if it confines its operations to the bill market. Thus the Bank encourages an active bill market—and high capacity—for its own intervention and penalises undue risk-taking in the dis-

count market, with one stroke of a quill pen.

With speculative profits harder to come by, the bitter facts of business life—that a large discount house costs very little more to run than a small one—might be expected to lead to a series of mergers aimed at reducing overheads. More likely, however, is that the steeply falling interest rate environment of the past few months will have kept all the houses in clover and put off any possible evil day. The recent rise in the houses' share prices, too, is witness to a general perception that things are going well for the sector.

The houses have come through the changes of the last year in pretty good shape, but they are making money for the good old-fashioned reason that rates are falling.



Mr Michael Toynbee, chairman and managing director of Jessel Toynbee, a leading discount house, and chairman of the London Discount Market Association

How a tax 'threat' turned out to be little more than a storm in a tea-cup

Arguments end in agreeable compromise

FOR A WHILE this spring it looked as though the Inland Revenue was poised to strike a deadly blow at one of the most lucrative activities of international banks operating out of the City of London.

A brief sentence in the Chancellor's budget speech set bankers trembling with consternation when he promised legislation to end excessive exploitation by banks of double taxation relief.

Depending on how the legislation was formulated, bankers argued that it would not only deprive them of the opportunity to do attractive business—it would also drive such business to other banking centres like New York and undermine British relations with some long-standing customers such as Malaysia and India.

On the other side of the coin, the Inland Revenue argued that existing rules allowed banks to make loans at below market rates and pocket an unfair subsidy from the taxpayer in the form of a credit against corporation tax.

Two forms of double taxation relief were in question. The first concerned the broad area of interest withholding tax paid abroad on a loan to a foreign entity.

For example, a Brazilian electric utility might borrow \$100m at an interest rate of 10 per cent for a year. The total interest due would be \$10m, but Brazil charges interest withholding tax at a rate of 25 per cent, leaving a net interest available to lenders of only \$7.5m.

In practice Brazilian borrowers have often paid the withholding tax themselves and paid the banks the full interest owed. They receive a tax receipt from the Brazilian authorities for the withholding tax which is also passed on to the banks.

The banks could use this tax receipt as an offset against their own corporation tax liabilities, so that in the example quoted above the return would be \$10m of net interest plus a tax credit in an amount of about \$2.5m (this figure would have to take into

account the effect of grossing up the notional interest rate).

The Inland Revenue claimed that banks were able to use this facility as a means of claiming tax deductions on profits that actually arose from other forms of business. It was particularly inappropriate in cases where

THE EUROMARKETS AND UK TAXATION PETER MONTAGNON

the foreign borrower was able to reclaim the withholding tax that had supposedly been paid to its fiscal authority.

The specific form of tax relief that was targeted in the proposed legislation was so-called tax-spared loans. These work in a similar way to the example outlined above, with the big difference that a double taxation agreement with Britain formally exempts the borrower

from paying withholding tax on its foreign loans.

The original aim of such agreements was to encourage lending and investment flows into developing countries, particularly Commonwealth countries such as Malaysia and India.

They meant that British banks were able to claim a tax credit against tax that was never levied abroad. As a result loan margins on these deals had fallen to absurd depths and were typically only 1/32 per cent.

While admitting that the system had been open to abuse, bankers argued that changing it would force them to renegotiate some existing loan agreements. It was a particularly sensitive issue in that Malaysia had been a major beneficiary of tax spared loans and was at that time in any case distinctly cool in its relations with Britain.

The banks managed to mobilise considerable publicity for an issue as highly technical as double taxation. They also enlisted the support of the

Foreign Office and Department of Trade, and in the end a much less harsh compromise worked out.

Under the compromise interest withholding tax abroad was only eligible for relief up to 15 per cent of interest received. This was no change at all in most cases as few countries with a notable exception of Brunei charge a higher rate.

In the case of tax-spared credits, the UK bank's revenue for tax purposes was to be grossed up by the amount tax forgone by the foreign government. Effectively it was splitting the difference between the bank and Revenue. Tax sparing was to be allowed and will still be lucrative, although less so than before.

By the summer Malaysia's back in the market for spared credits. Part of \$1.1bn jumbo-eurocredit structured in this way, what had initially seemed to be a serious threat to the turned out to be little more than a storm in a tea-cup.



Obstacles on the Blue Nile included tree-covered islands which forced the expedition to man-handle the dinghies

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BENDIX AND MARTIN MARIETTA

The battle that got out of hand

By Richard Lambert in New York

THE STORY SO FAR

IN THE takeover battle between Bendix and Martin Marietta, the jobs of two important American companies have now been decided after a hard soap opera, complete with cliffhangers, boardroom dramas, court scenes, and even a spot of romantic interest.

Business considerations appear to have taken second place amid the mighty clash of management egos, and the spectacle of two large companies trying to swallow each other up has played in audiences from well beyond the confines of Wall Street.

Heading the list of dramatic personae is abrasive Bill Agee, 44, the chairman of Bendix. He is already in the media limelight as a result of his much publicized romance with, lovely Mari Cunningham, a former Bendix executive who is now his wife.

Bendix decides that Martin Marietta is the answer to its dreams but reckons without the hostility of its recently appointed chief executive, leathery ex-savior Thomas Fornall. He quickly shows his feelings by refusing to accept Agee's courtesy phone call announcing the bid, and retaliates to the takeover with everything short of one of his company's own Pershing missiles.

Marietta makes its own counter offer for Bendix, and turns as well for help to the newly Harry Gray, chairman of Allied Technologies who is known as the takeover king of Wall Street. He makes his own bid for Bendix.

BENDIX (1981 sales: \$4.4bn, net income from continuing operations) Serves three major markets—space electronics, covering products like aircraft wheels and brakes, airborne radar systems, and guidance and control equipment; automotive products, like brake and steering systems, and engine controls; and industrial products, such as material handling equipment, machine tools and abrasive products. Recently it has been redeploying its assets in preparation for new investment in high technology industries, and by the end of 1981 it had converted some \$500m of low return assets into a liquid portfolio ready for the big takeover. It has a sound record, considering some of the difficult businesses in which it is engaged.

Bendix's shares, and promises to keep an option. With both sides bidding at well above book values, it appears that the two companies could be merged into a financial empire, with enormous debts, a much reduced tangible asset base, and a warning management.

Faced with possible disaster, Bendix turns for help to Allied Corporation, run by Harry Gray's former lieutenant, Ed Hennessy, who he is trying to get his own back. Four top non-executive directors of Bendix resign after a stormy board meeting, but following much coming and going, Allied eventually agrees to a deal late last Friday night.

THIS WEEKEND, the main characters have been licking their wounds or counting their bounty and reflecting on the lessons to be learned from this extraordinary affair. Bendix, far from coming out on top of a new technological empire, is to become a subsidiary of a not very glamorous conglomerate. Mr Agee's star has faded somewhat. He has received much criticism for his bid tactics—as Mr Hennessy put it on Saturday, not that tactfully, the idea was good but "along the way" he received some bad advice.

Already there is speculation about the future relationship of the two men. Mr Agee will keep his present titles at Bendix and become President of Allied. Mr Hennessy has come out of his way to stress that this does not mean he will be running the

MARTIN MARIETTA (1981 sales \$3.3bn, net income \$200m). The result of a merger in 1961 between the Martin Aerospace business and a diversified holding company, American-Marietta, the company has deliberately kept itself out of the headlines in the past and has steered clear of contested takeover bids. The jewel in its portfolio is the aerospace side, accounting for two-fifths of profits in 1981 and a lot more in 1982. Among other projects, it is deeply involved in work on the space shuttle, the MX missile, the Titan space launch vehicle and the Pershing missile programme. Its other main businesses are cement, aggregates, chemicals and aluminium.

show. "Looking after Bendix is a full-time job," he says firmly. Down in Bethesda, Maryland, the champagne corks have been popping at Marietta's headquarters. But its victory, if not pyrrhic, is certainly going to be costly. Marietta will swap all of its shares in Bendix for some of Bendix's shares in Marietta, which will go into its treasury and leave it with a much reduced outstanding share capital. As the new parent of Bendix, Allied will end up with 39 per cent of Marietta's smaller equity capital, and has signed a long-term standstill agreement providing for certain restrictions on its rights to vote, acquire and sell Marietta stock.

Much more important, Marietta's once sound balance sheet has been transformed. Total debt is likely to represent as much as 80 per cent of capital involved as a result of its share buying spurge, a figure which Mr Fornall describes as "substantial but manageable."

He says that even if there is only a modest improvement in the economy next year, its pro forma earnings should exceed \$5 a share, compared with the Bendix bid worth \$48 a share. But he also makes it clear that Marietta will be looking for ways of increasing its capital base. Shareholders who remained loyal to the cause will probably have to show much patience. Allied Corporation also admits that it will have to restructure its balance sheet as a result of its role in the affair. Its debt stands to rise from around

ALLIED CORPORATION (1981 sales \$6.4bn, net income \$289m). Currently makes most of its money out of oil and gas, and is also involved in fibres and plastics, chemicals, electronics, health and scientific products. Its business has been reshaped since Mr Ed Hennessy took over in 1979, with over a dozen activities sold or discontinued, and more than a score of acquisitions. The biggest of these until now have been the Bunker Ramo electrical and electronic business, Supron Energy and Fisher Scientific. Its return on equity went over 16 per cent in 1981. But profits are sliding down this year.

Another is the "sweetheart deal" in which a company under attack agrees to sell one of its plums to a friendly suitor whatever the outcome of the overall battle, again in order to discourage hostile bidders. Bendix made just such a deal with Allied at one stage in the recent struggle. And both Bendix and Marietta tied "golden parachutes" to their top executives during the course of the affair to ensure that if any of them did have to quit, they would not leave the field empty handed.

For its part, Marietta resorted to the increasingly popular "Pacman" play, named after the video game in which your little monster has to swallow up all the other little monsters in order to stop them gobbling up him. What this means in the takeover game is that if company A bids for company B, then company B turns right round and bids for company A. Yet this has not just been a story of warring personalities. An important feature of the U.S. takeover scene is that bidders are allowed to pay different prices for the same class of security. The frequent result is that a company will make an attractive cash offer for a controlling block of an intended victim's shares, which has to be accepted or rejected in a limited period of time. At the same moment, it promises to offer a much less attractive package of its own securities in exchange for the remaining minority shares at some future date.

UNITED TECHNOLOGIES (sales \$13.5bn, net income \$458m). Designs and builds a broad range of technological products, including aircraft jet engines (Pratt and Whitney), helicopters (Sikorsky), semiconductor integrated circuits (Mostek) and elevators and escalators (Otis). It has enough businesses in common with Bendix to have prompted the Justice Department to ask for more information about its proposed offer, and the general assumption is that United has quietly slipped away from the battlefield. It said over the weekend that it would reserve its position until it had studied the details of Allied's proposals.

The idea is to stampede shareholders into accepting the limited cash offer, and both Bendix and Marietta used this ploy in their rival bids for each other. In such circumstances, defending companies have no time to argue the merits of their case, and instead are tempted to go to extreme lengths in an effort to seize the initiative.

The consequence was that neither company in the battle made any serious attempt to justify its position in detail to its shareholders or to explain why offers, which appeared to be well in excess of recent market prices should be rejected. Critics of the London takeover panel might take note of all this. Such an affair could not have happened in the UK where it would have breached perhaps five of the 14 general principles of the City takeover code. This does not have the force of law, but it does have the ultimate backing of the Bank of England.

Among the more important principles of the code is a requirement that all holders of the same class of shares should be treated equally, and given enough time and information to form an independent judgement. Directors of companies that are under attack may not take steps to frustrate a takeover bid without first securing the approval of their shareholders.

It is rather ironic that the City of London, with its pathological fears of a statutory securities and exchange commission, should have much stricter codes of conduct in these matters than apply in the U.S. financial markets. In broad terms the U.S. Securities and Exchange Commission is concerned with matters of disclosure, whereas the UK takeover panel is involved in detailed supervision of bid tactics. One of the few ways in which to enforce the concept of fairness in a Wall Street takeover is through the courts—and at one stage in the recent affair, seven simultaneous "court actions" were under way. The whole affair has not so far produced much in the way of a political backlash. But it is unlikely to be included among the great moments in the history of capitalism.

Lombard

Another road to serfdom

By Michael Dixon

IF TELEvised discussions on important issues are intended to make people think, they certainly succeed in my case. The only trouble is that, however much the topics of such programmes vary, they tend to leave me thinking the selfsame thing.

It is that their producers have an uncanny talent for choosing as their expert spokesmen people who, if not deaf enough in their own right to believe what they are saying, must be convinced that everyone else is.

A prime example was supplied during BBC's Newsnight programme last week by Mr Rodney Bickerstaffe, leader of the National Union of Public Employees. His drift was that the Government's refusal of extra money to the health workers is the reverse of economic. While strikes cost Britain 20m working days in 1979, he said, illness cost 300m. More spending on the health service would therefore not just stop weakening the economy through strikes, but strengthen it greatly by improving the nation's health.

Now Mr Bickerstaffe seems a bright enough lad. It is hard to believe that he really thinks a health service necessarily produces health in proportion to its cost, any more than a union produces unity. The only plausible reason I can find for his advancing such an asinine argument is that he feels that television viewers, or at least the large majority of them, are firm in the faith that increasing the expense of something called the health service, and particularly the pay of its staff, will inevitably make the population not only healthier, but more productive.

The same assumption might also be the reason why Mr Bickerstaffe's canard was not instantly corrected by the two other men taking part in the discussion, who did not look dim or naive either. For the belief that the audience is ignorant can work in two ways. As well as licensing some people to make absurd statements, it can deter others from openly refuting them, for fear that their necessarily more complex

arguments will not be understood. The result would seem to be an unhealthy tendency towards oversimplification in the broadcast discussions that influence many, if not most, citizens' views on ever more complicated matters of public importance.

The process is far from a new phenomenon, of course. Among the numerous issues which it has been obscuring for years is the debate about education. Take, for example, the question of class-size. An overwhelming majority of the public still take it as self-evident that smaller classes mean better education.

But none of the copious research carried out in various countries over the past fifteen years has supported the belief that children taught in small classes have a better educational attainment than those schooled in bigger groups. If anything, the research results suggest the opposite, although not to an extent justifying any conclusion more positive than that the quality of education is not simply related to the number of teachers available.

It is possible, but no more, that the decisive factor is how good or bad an individual teacher is at teaching, and that the good teachers tend on the whole to be put in charge of bigger classes. If so, the quality of our education might be much improved simply by sacking all the bad teachers employed now, and not replacing them. For all we know, something similar might apply to the health service.

But I have yet to see such uncertainties and complexities spelt out in neighbourly discussion programmes on television—perhaps because their producers, too, are convinced that the viewers are stupid.

The danger of the apparently in-built tendency to oversimplify is not just that the continuing rule of false beliefs over public debate bedevils the prospect of real improvements in our social institutions. We would be wise to remember Hayek's dictum that any society which systematically misinforms its citizens is already well along the road to serfdom.

Letters to the Editor

Quantifying costs and benefits of foreign aid

From Mr J. Dingle

Sir—Your leader September 21 on the value of British aid reiterates a debate which has been going on for some time without doing much more than reinforcing preconceptions. The reason is that until recently there has been little attempt to quantify costs and benefits. In the case of aid for industrial projects, it seems entirely right for the Government to be "giving" greater weight to political, industrial and commercial considerations alongside our basic development objectives. The output from these projects when commissioned often changes profoundly in the markets open to our own manufacturers. And, while it is hardly surprising that aided projects should spin off benefits to our leading contractors—nothing wrong in that—it is far from clear that the chain of sub-contractors who supply goods and services which make up the greater part of the project value, and which contribute most to the economy at large, also benefit proportionally.

There is therefore a good deal to be said for the Government's point of view. In as much as it shows willingness to be more discriminating in its application of aid, but nothing very useful can be said until we know unambiguously what is the net benefit to us.

The World Bank claims in its latest annual report that aided industrial projects do, typically, show a return on investment close to that forecast in feasibility studies. Setting aside some doubts about the methodology of these studies, we can fairly assume this to mean that the recipients of aid are content that these basic development objectives—to support recipients' reasonable aims to establish a practical

industrial platform for their economies—may be taken as satisfied, at least in principle. What is not at all clear is the outcome for us as aid donors. It is true that the apparent added value accruing from export projects considerably exceeds the cost of aid. It is probable, however, that the cost of aid relative to the apparent added value created by aided projects is increasing. But the apparent added value is subject to a number of "leakages" which, having in mind cost trends, may seriously affect political, industrial and commercial considerations here at home, and consequently, our capacity to mobilise aid effectively.

If further discussion is to achieve anything more fruitful than merely to titillate donors, it is necessary to understand a great deal more about these "leakages": their causes and inter-relationships, as well as about the positive components of value in aided projects. So it would be as well if efforts to restructure aid policy were restrained until our understanding has some objective basis.

J. Dingle, Suite 1, Harcourt House, 19a Cavendish Square, W1.

From the Chairman, Centre for World Development Education

Sir—May I congratulate you on your excellent leading article on "The value of aid" (September 21). From my own experience I would strongly endorse what you say about the need for a clearer appreciation that "an efficiently run aid programme, directed to the needs of the developing countries, is in Britain's best interests."

A key factor in ensuring efficiency is the use of methods which enable individual people selected from about 5,000 applicants (from 14 to 22) to play together under such eminent conductors as Claudio Abbado and Sir Georg Solti. Besides the obvious international understanding and harmony they inspire in each other, and in those who listen to them, the experience of playing in an orchestra of such a high standard is invaluable for their professional careers. Since the orchestra's inception six years ago, more than 150 of its members have found full-time orchestral employment.

As to your remarks about the cost of the evening, the £98,000 (not £55,000), including travel-

ing and hotel expenses for 112 players coming from 10 different countries, represents certainly no more than one would expect to pay for an orchestra. The remaining £1,000 spent on a reception for 1,800 people, including many members of staff who have served the Parliament since its beginning is much less than many companies spend on their annual parties for employees.

In conclusion, for a newspaper with such excellent European credentials, I cannot help feeling that the article was sadly parochial. The Baroness Elles, MEP, House of Lords, SW1.

What has become known as "development education" should be central to public policy as well as to personal concern. Frank Judd, 128 Buckingham Palace Road SW1

Economic viewpoint

From Mr M. Taylor

Sir—Samuel Brittan (Economic Viewpoint, September 16) describes his analysis of the labour market as "standard elementary economics and common sense" which, at least prima facie, is true. But a little knowledge is a dangerous thing.

Mr Brittan's analysis is indeed in line with the standard neo-classical synthesis which has dominated post-war macro-economics, arguing that in the absence of pathological quirks such as rigid interest rates (the "liquidity trap") unemployment must be due to institutional rigidities in the labour market—i.e. trades unions.

Unfortunately however, this approach is partial equilibrium analysis in disguise and does not withstand closer scrutiny in a more general setting, as witnessed by the "Keynesian reappraisal" literature.

The fundamental point is this: bananas cannot be compared to people. Why? Because bananas are economic goods, not economic agents and the difference is crucial. In general, an unemployed worker will reduce his demand for goods and money below his levels of demand when employed, thereby creating downward pressure on prices and further depressing the demand for labour: a vicious circle. An unwanted banana has no comparable effect on the economy. Mr Brittan thus ignores the impact of market imbalances on other markets—the crux of the Keynesian reappraisal.

Mr Brittan then compounds his errors by introducing the quantity equation of money and claiming that government can only influence monetary demand—the MV side of the equation. This is in general true only if the authorities drop bundles of money up to the economy out of helicopters. In general, changes in the money supply will affect real variables in the economy through the government's budget constraint and will have other things equal, the familiar Keynesian multiplier effects.

Fortunately, macroeconomics, as a discipline is becoming increasingly rigorous and moving away from the ad hocery of which this article is a good example. Mark P. Taylor, Birkbeck College, Gower Street, WC1

Paying for an orchestra

From the Vice-President, European Parliament

Sir—Your "Men and Nations" item (September 16) about the European Community Youth Orchestra recalls Oscar Wilde's definition of a cynic: one who sees the price of everything and the value of nothing.

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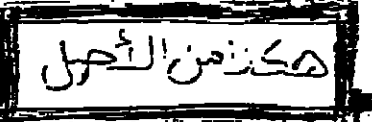
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FINANCIAL TIMES	7	43,148	13,897	56	71	86
FORTUNE	8	12,417	9,919	32	41	49
HARVARD BUSINESS REVIEW	11	16,985	12,906	31	40	52
INTERNATIONAL HERALD TRIBUNE	5	6,310	5,354	3.90	3.69	7.79
INTERNATIONAL MANAGEMENT	18	21,970	15,722	21	29	30
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MINING NEWS

CGF signs Petromin gold project contract

LONDON'S Consolidated Gold Fields has signed an interim management contract with Saudi Arabia's Petromin to develop the Mahd adh Dhabab gold project.

EQUITIES

Table of stock prices with columns for issue price, amount paid up, latest price, and stock name.

FIXED INTEREST STOCKS

Table of fixed interest stocks with columns for issue price, amount paid up, latest price, and stock name.

"RIGHTS" OFFERS

Table of rights offers with columns for issue price, amount paid up, latest price, and stock name.

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table of dividend dates with columns for company name, announcement date, and dividend date.

Problems for Lloyds Bank over Hong Kong property loans

Lloyds Bank has confirmed that the Hong Kong branch of Lloyds Bank International is experiencing problems with property loans to one of its customers.

Canadian round-up

A SECOND-QUARTER loss of C\$7.1m (23Am) lifted the deficit of Canada's Noranda Explorations for the first half of 1982 to C\$11.9m.

BASE LENDING RATES

Table of base lending rates for various banks and financial institutions.

Telefusion looks to video boom

THE British market for the rental and retail of video recorders is one of the strongest in the world, says Mr J. N. Wilkinson, chairman of Telefusion.

Board Meetings

The following companies have notified dates of board meetings to the Stock Exchange.

COMPANY NOTICES

NOTICE TO HOLDERS OF EUROPEAN DEPOSITARY RECEIPTS FUJITSU LIMITED

NEI

Interim results for the half year ended 30th June 1982. Profit up 20%, Turnover up 22%, Orders in hand £1,156 million, Increased dividend.

Yorkshire Fine in receivership

Mr Michael Arnold, of Arthur Young McClelland Moores & Co. has been appointed receiver to Yorkshire Fine, the woolen yarn spinner and wall coverings manufacturer.

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FT Share Information The following security has been added to the Share Information Service: Multitone Electronics (Section: Electricals).

BREMAR INTL. The board of Breinar International says that Breinar Holdings has placed 225,000 shares 5.65 per cent of Breinar Trust with unconnected institutions and individuals at 58p.

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Fears over size of Lloyd's fund

BY JOHN MOORE, CITY CORRESPONDENT

LLOYD'S of London's central fund, an essential element in the security of a Lloyd's insurance policy, is understood to stand at around £92m—a sum which is smaller than the volume of premium income accepted by some of its largest individual underwriting syndicates.

The fund, founded in 1927 in the wake of a Lloyd's scandal, is also understood to have been as low as \$50m in recent years. This compares with Howden's two main syndicates' total premium capacity of £17m.

Lloyd's has never released the figure because it has argued that to do so would encourage irresponsible underwriting within the Lloyd's insurance market. Underwriters, they have said, would trade in the knowledge that if their underwriting went wrong they could be bailed out.

The size of the fund is extremely disturbing, according to certain underwriters to whom the figure has been disclosed. Troubles in recent years, culminating in the Howden affair at Lloyd's, have involved large sums of money.

In the Sasse affair, a 110-strong underwriting syndicate faced liabilities and claims of £21.5m. Then, when Lloyd's admitted that the members of the syndicate had justifiable grounds for complaint when they made allegations of broken rules and breach of duties against the Lloyd's establishment, the central fund had to be brought into action.

Lloyd's used the central fund to guarantee loans of about £7m to the Sasse syndicate so that they could meet insurance

claims while the syndicate sorted out disputes with Lloyd's and other parties. Eventually, the Corporation of Lloyd's indemnified the members by arranging an in-house reinsurance within the market under which all members of Lloyd's were expected to meet all claims falling on the syndicate over and above £6.25m.

In the wake of the Howden affair, 3,800 members of Lloyd's who form the Howden-managed underwriting syndicates within the market face huge insurance claims. So far Lloyd's and Howden have curbed the underwriting of the syndicates, because the syndicates were in danger of breaching their own income limits earlier this year.

The syndicates will not accept new business, and this is likely to continue until the management problems within Howden can be sorted out following last week's revelations.

Insurance claims are still falling on the syndicates and they have to pay them. The syndicates in turn are relying on collecting reinsurance claims from Howden-managed insurance companies with which they have taken out reinsurance policies.

These insurance companies have had to receive a capital injection of \$10m (£5.9m) from Howden's U.S. parent, Alexander and Alexander, and the U.S. group has warned that there is likely to be a shortfall in assets of up to \$25m.

If the members of the syndicates cannot collect on the reinsurance from Howden-managed insurance companies, then they will have to meet the

losses out of their own resources. The claims and outstanding liabilities against Howden-managed insurance companies could be over \$50m. The chain of security at Lloyd's works in the following way:

All Lloyd's members accept the principle of unlimited liability. They are individually liable for all insurance claims to the full extent of their personal wealth.

On admission, each member of Lloyd's must furnish security in an approved form—his Lloyd's deposit—which is held in trust by the Corporation of Lloyd's. Deposits are available solely as security for a member's underwriting liabilities.

Total members' deposits at Lloyd's probably exceed \$50m. In addition personal wealth of the entire 21,000 membership is expected to be over £1bn.

All premiums which are accepted on behalf of Lloyd's members during business trading must be placed in a premiums trust fund from which only claims, return premiums, reinsurance and expenses or ascertained profits may be withdrawn.

Investment of the premium trust fund is managed by the member's underwriting agent and the criteria for investment are laid down by the Lloyd's committee, the main criterion being that of ready realisability to meet underwriting liabilities. All U.S. and Canadian dollar premiums are paid into trust funds maintained in those countries.

In addition, underwriting members may transfer to a special reserve funds amounts

up to a stated maximum out of the profits. This fund is designed to meet future underwriting losses. Once each member of Lloyd's share of all these funds are exhausted, he has to draw on his own private wealth.

Every year members of Lloyd's are required to contribute by means of a levy to the central fund—the important fund of last resort—which is a fund designed to meet the liability of any underwriting member whose security and personal assets are insufficient to meet his underwriting commitments.

When Sir Henry Fisher reviewed self-regulation at Lloyd's in 1979-80 the annual levy to the central fund was fixed at 0.45 per cent of premium income less certain deductions.

Sir Henry urged that Lloyd's should review the purpose for which the money should be used, the investment of the fund in the light of the purposes for which the money in the fund may be required; the provision that money in the fund may not be applied in payment of claims on policies underwritten by a member until he has been declared to be in default; and the rates of contribution and the procedure for increasing contribution in case of need.

But until Lloyd's new Act of Parliament becomes fully operational—at the end of this year, once a new Lloyd's council is formed—there is little radical change which can be implemented in the central fund to strengthen its position within the Lloyd's market.

Fresh move to avert collapse of Viners launched by consortium of investors

BY TERRY GARRETT

FOR THE second time in just over a year a rescue attempt is being launched to save the ailing Viners, largest cutlery manufacturer in Sheffield, from collapse.

A consortium of investors, including the previous management, has agreed in principle to buy Viners from the receivers called in by Midland Bank, the company's bankers, in July.

Also involved in the rescue operation is Sheffield's Labour-controlled city council, which has a £2m fund to help struggling businesses.

If the company can be rescued, it would save 300 jobs in the badly-hit cutlery industry.

It is only 13 months since the old family company of Viners was revived by an Anglo-American consortium which bought control and injected nearly £1.5m of cash by way of a rights issue.

In the first six months of 1981 Viners lost £1.08m, and the board and their families agreed to sell out at 2p a share when approached by the consortium, led by Mr Lucius Andrew, a U.S. businessman, and Mr Peter Breach, his British partner.

Midland backed the original rescue plan, but this summer called in Mr Geoffrey Martin and Mr Peter Phillips, of the

accountants Bernard Phillips, as joint receivers and managers. Viners shares were suspended in the stock market at 1p.

In a brief statement the company said: "Completion of the purchase is expected in the near future. Meanwhile, Viners' extensive product range, including many new items, is available for the season's trade."

A new lease of life for Viners was by no means certain last night. Mr Bill Michie, chairman of the Sheffield Employment Committee, has warned that there are conditions over job security and trade union representation to be agreed before details can be completed.

BTG invests £100,000 in J.J. Electronic

Financial Times Reporter THE BRITISH Technology Group (BTG) is investing £100,000 in J. J. Electronic Components, a Northumberland-based company specialising in the production of miniature circuits on small ceramic tiles.

Through its North East Regional Enterprise Board, BTG will inject £30,000 into J. J. Electronic immediately by buying redeemable preference shares. The remaining £70,000 will be drawn down as the company achieves certain performance targets.

BTG will participate in future profits and retain the option to convert part of its holding into 30 per cent of the enlarged share capital.

كزا، ليد

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(Incorporated with limited liability in the Netherlands Antilles)

U.S. \$125,000,000

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- Tokai Kyowa Morgan Grenfell Limited
- The Hongkong Bank Group
- Chase Manhattan Capital Markets Group Chase Manhattan Limited
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- Morgan Stanley International
- Salomon Brothers International
- Swiss Bank Corporation International Limited
- Dean Witter Reynolds Overseas Ltd.

The Notes of U.S. \$1,000 and \$10,000 each, constituting the above issue have been admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary global Note. Interest will be payable quarterly in January, April, July and October, the first such payment being due in January 1983.

Particulars relating to Marine Midland Finance N.V., Marine Midland Banks, Inc., and the Notes are available from Exel Statistical Services Limited and may be obtained during normal business hours (Saturday excepted) up to and including 11th October 1982 from—

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN

September 27, 1982

This announcement appears as a matter of record only



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The Mitsubishi Trust and Banking Corporation

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June 23, 1982



CAISSE CENTRALE DE COOPERATION ECONOMIQUE

YEN 5,000,000,000 TERM LOAN

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The Bank of Tokyo Ltd.

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June 23, 1982

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- 1904 A.P. Giannini founded the bank
- 1918 First bank to establish interbranch clearing system in the U.S.
- 1932 Leader in financing of Golden Gate Bridge
- 1942 First U.S. bank to establish a 400 branch network
- 1945 Became world's largest bank in terms of deposits
- 1956 Sponsored development of MICR. technology
- 1966 First bank to license other banks to issue credit cards
- 1968 First bank to initiate the establishment of the Asian dollar market
- 1973 First to introduce distributive data processing concept
- 1978 First U.S. bank to send out S.W.I.F.T. statements
- 1980 One of the leading banks to major corporate customers in Great Britain
- 1981 No.1 commercial bank in U.S. private placements
- 1981 Largest commercial bank in the world in terms of deposits and assets
- 1982 First public offering of deposit notes by an U.S. financial institution

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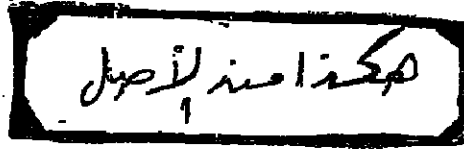
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Impressive banking support for \$4bn French borrowing

FRANCE today begins formal syndication of its \$4bn, ten-year Eurocredit... which attracted subscriptions totalling \$5.7bn from lead managers.

Managers will also be sought at a level of \$30m and co-managers at \$20m. Any additional subscriptions will allow a further reduction in the commitments of lead managers...

The loan already counts as a spectacular success for France which has been able to exert considerable political leverage on large banks to come in as underwriters.

This is thought to have been more important in the market than the pricing of the loan which involved France dropping all aspirations to a margin of 1/2 per cent over Libor. The loan bears a margin of 1/2 per cent and a management fee of 0.2 per cent.

Some bankers had expected France's example to be followed by other borrowers, particularly Far Eastern borrowers who have been benefiting from 1/2 per cent margins for some time.

Details of Indonesia's plans remained very sketchy at the weekend, but one possibility being canvassed in the market was that it might consider a package including a sterling bankers' acceptance loan as well

Peter Montagnani

INTERNATIONAL BONDS

Caution prevails as momentum slackens

THE EUROBOND market refused to come out in sympathy with Britain's striking health workers last Wednesday. While others dived their tools, new issue managers were hard at work producing \$500m in new fixed-rate bonds, more than on any single day since June.

Paradoxically, however, the rest of the week was marked by inaction, particularly on Thursday and Friday when the momentum which had been building up in the secondary market also began to slacken.

Over the week as a whole Eurodollar bond prices rose by around 1/2 points, but these gains were almost entirely confined to the first three trading days. At the end of the week the market was waiting for a fresh impulse to start it moving again, up or down.

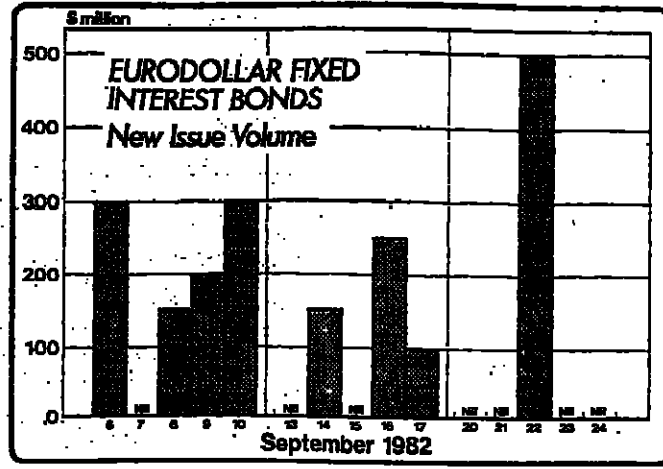
Such a consolidation was inevitable after the strength of the past few weeks. Market gains have been based on

expectations of lower interest rates which were fuelled last week by Federal Reserve injections of liquidity into the U.S. money markets.

Short-term interest rates have not moved much as a result. Last week saw no further cuts in U.S. prime rate, and six-month Eurodollars closed the week down only 1/2 points at 12 1/2.

Nonetheless Friday's closing tone in the Eurobond market was still described as firm by many dealers. Some believe the market is now carrying quite large long positions of bonds and a fair portion of the recent new issues still remains to be placed.

This would make the market very vulnerable to a sudden change in the direction of rates and may be one reason why caution began to prevail in the minds of both investors and new issue managers after Wednesday's bonanza.



The market is still very concerned with quality. Of last week's new issues Ontario Hydro and Japan Development Bank were very well received, but two bonds for double 'A' rated U.S. companies, Dresser

a discount of 1/2 per cent from their par issue price by lead managers Goldman Sachs.

By contrast, the IBM \$200m, 12 1/2 per cent issue which started the flood of low-coupon U.S. corporate issues three weeks ago was quoted at 100 1/2 mid-point. This gives a yield of 12.12 per cent.

Other triple 'A' rated issues in the secondary market still have some way to go to catch up with IBM, although the differential between the primary and secondary market did narrow last week.

In some cases, however, this discrepancy between the primary and secondary markets is thought to relate to the call provisions on seasoned bonds.

Investors are looking for issues promising a guaranteed return into the medium-term future. Higher yielding bonds are less attractive if they can be called by the borrower at short notice. German bond markets,

managed to absorb a large volume of new paper last week, although the final amount was less than the DM 550m predicted because of the postponement of the DM 30m private placement for Takagi, the Japanese banking concern.

Two of the issues—for Beecham, the British pharmaceuticals and consumer products concern, and for Eurofima, the railway rolling stock financiers—were awarded exceptionally low coupons of 8 1/2 per cent.

But they are understood to have sold even better than the 8 1/2 per cent European Investment Bank issue. The EIB has already borrowed heavily in this market.

D-Mark foreign bonds gained up to one point over the week as a whole. Swiss Franc issues lagged other markets somewhat with gains of only around 1/2 point.

P.M.

SAMURAI BONDS

Japan hints of a more liberal approach to new issues

LAST WEEK the major Japanese securities houses made clear their desire to see an "liberalisation" of the Samurai bond market for foreign borrowers—the samurai market. But as one senior Japanese banker pointed out, this market is subject to as much self-control and discipline as were the Samurai warriors.

The main discipline today is the Japanese Government, acting through its gently worded "suggestions." But there were signs last week that the finan-

cial authorities are preparing to loosen the reins and permit what is politely called "liberalisation" of the Samurai bond market.

This liberalisation could involve a more flexible review of the queuing system for foreign borrowers, leading to a situation where private corporations could compete on the same basis as sovereign and supranational issuers. In addition, discussions are under way between the securities industry and the Ministry of Finance concerning

the use of a Japanese bonding service for Samurai issues. The reforms are also expected to lead to a maintained ceiling of ¥20bn for triple 'A' borrowers, with lesser quality issuers borrowing smaller amounts. Most of all, however, the liberalisation is seen in Japan as an effort by the authorities to react to criticism from abroad over the lack of sufficient access for foreign borrowers.

The Samurai market has

several attractions for borrowers: it has offered borrowing rates in the 8 to 9 per cent range over the past two years, compared with much higher dollar rates. It is a useful funding source for heavy supranational borrowers such as the World Bank, Asian Development Bank, and European Investment Bank.

But the market has been tightly controlled, largely because of the Japanese Government's policy of allowing only snail-like progress in the inter-

nationalisation of the yen. In the market's 12-year history it has seen around 150 issues, of which more than half have been launched in the past three years. The pace is picking up now around four issues a month—but the total outstanding amount of Samurai issues is only ¥2,500bn (\$9.5bn).

This makes for a stagnant secondary market: around 80 per cent of the new issues are bought by Japanese institutional investors and there is not much liquidity.

Alan Friedman

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount m., Maturity, Av. life years, Coupon %, Price, Lead manager, Offer yield %. Includes sections for U.S. DOLLARS, SWISS FRANCS, D-MARKS, STERLING, GULDERS, and YEN.

The Notes having been sold, this announcement appears as a matter of record only.

New Issue

September 24, 1982



U.S. \$100,000,000

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12 1/2% Guaranteed Notes, Due October 1, 1989 Unconditionally Guaranteed by

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Manufacturers Hanover Limited

Merrill Lynch International & Co.

Samuel Montagu & Co. Limited

Morgan Grenfell & Co. Limited

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Salomon Brothers International

S. G. Warburg & Co. Ltd.



Fluor Finance N.V.

U.S. \$100,000,000

14% Notes Due September 15, 1989

The Notes will be unconditionally guaranteed by

Fluor Corporation

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September 15, 1982

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Wall Street sinks its teeth into peak new issue volume

WALL STREET was in no need of bicarbonate of soda last week to digest a record supply of new Treasury securities and a continuing flood of new corporate bond issues.

that the Fed is unlikely to tighten credit in current economic conditions whatever the money statistics market remains on the whole bullish.

With Wall Street, for the time being at least, appeased by the Fed's current intentions, the market has been trying to get a somewhat clearer idea of where the economy is heading.

Although the generally gloom picture for the U.S. economy is continuing to add strength to the bond market, it is also having an impact in some sectors of the money market.

Paul Betts

Swedish utility bids for shares in power group

BY WILLIAM DULLFORCE IN STOCKHOLM

SYDKRAFT, the south Swedish power company, has made a SKr 1.1bn (\$177m) offer for the 15.47 per cent of Kraaegede Power Company owned by SKF, the roller bearings group.

For Sydkraft the purchase would raise its stake in Kraaegede to 23.55 per cent and increase the hydro-electric power at its disposal.

Kraaegede owns six hydro-power plants with a combined effect of 690 megawatts. It also disposes of electricity from two thermal plants and has shares in the nuclear power stations at Forsmark and Oskarshamn.

Sydkraft also reports a fall from SKr 287m to SKr 231m in first-half 1982 earnings on sales ahead by only 2 per cent to SKr 1.7bn.

The profit decline was due to higher production costs which in turn resulted from a reduced output of hydro power, increased charges for temporary purchases of power from external sources

and the company's heavier reliance on oil-fired power.

For 1982 as a whole Sydkraft expects earnings before the deduction of minority interests to be around SKr 500m compared with the SKr 536m reached last year.

This would correspond to a pre-tax return on total capital employed of roughly 10 per cent against 12 per cent in 1981 and a post-tax return on equity of about 10 per cent, or 3 per cent less than last year.

Wessanen expands in U.S.

WESSANEN, The Dutch Foods group, is to bid for Crowley Foods, a New York-based company which produces cheeses and yoghurts and has moved recently into pet foods.

had sales last year of \$110m. Walter Ellis writes from Amsterdam.

Court says yes to Bell Canada plan

By Robert Gibbons in Montreal

BELL CANADA can go ahead with its major corporate reorganisation by the year-end without submitting the move to prior approval by the Canadian Radio-Television Commission, the Superior Court has ruled.

The reorganisation would split Bell's regulated telephone business from the non-regulated businesses operating in telecommunications equipment, printing and management contracting and overseas operations.

The Federal Government and the CRTC, through the Attorney-General's office, had intervened, arguing that because the CRTC must approve all Bell Canada's new financings, the reorganisation must be subject to its approval.

Bell replied that the reorganisation was not a new financing and the CRTC had no jurisdiction over its corporate structure.

Japan may issue new style state bonds

BY ALAN FRIEDMAN IN TOKYO

THE JAPANESE Government, searching for ways to finance an additional ¥5,000bn to ¥6,000bn (¥250m) 1982 budget deficit, is considering the introduction of West German-style promissory notes.

The deficit for fiscal year 1982 (the 12-month period to next March) is now expected to total around ¥17,000bn (¥84bn). Prime Minister Zenko Suzuki has already declared a financial state of emergency amid much political jockeying over the problem.

It has emerged, however, that Japanese financial authorities have asked insurance companies

to consider accepting 15-year promissory notes. These could carry a coupon just below the long-term prime rate of 8.9 per cent, possibly a level of around 8.7 per cent.

Such promissory notes would be similar to the "Schuldchein" notes which are issued by the West German Government.

Japanese financial authorities attempted last year to persuade the country's large commercial banks to accept the "Schuldchein" concept, but the banks were unwilling to co-operate.

It remains unclear whether Japanese insurance companies will find the idea of such promissory notes attractive.

Successful, it would be implemented at some time before next March.

U.S. INTEREST RATES (%) table with columns for Fed Funds, 3-month Treas, 3-month Cd, 30-year Treas, AAA utility, AA industrial.

money supply bulges have diminished. With more evidence last week that the U.S. economy remains extremely weak - durable goods orders declined by a whopping 4 per cent last month and the leading economic indicators to be released this week are expected to show a renewed decline - the market was able to absorb more easily the Treasury's voracious appetite for new debt coupled with an equally heavy calendar of new corporate debt.

Mr Frank Mastrapasqua, of the Wall Street firm of Smith Barney, says that for the week ending last Thursday, the yield differentials between CDs and Treasury Bills and commercial paper and Treasury Bills increased to the highest levels reached in the current cycle.

Although the generally gloom picture for the U.S. economy is continuing to add strength to the bond market, it is also having an impact in some sectors of the money market.

Paul Betts

Top man for Midland Bank in Singapore

Mr John C. McLean has been appointed chief manager of MIDLAND BANK'S Singapore branch and managing director of its wholly-owned subsidiary.



Mr John C. McLean

has been appointed senior executive loan syndication department of Midland Bank International in London, in succession to Mr McLean. He was previously a manager in this department.

Mr Neil R. Austrian, who had been president and chief operating officer of DOYLE DANE BERNBACH INTERNATIONAL, has become president and chief executive officer of the agency.

Mr Maurice Amann, who was in charge of the international finance department, has been appointed advisor to the executive manager in charge of the central directorate for international affairs and co-operation at CREDIT LYONNAIS.

INTERNATIONAL APPOINTMENTS

JOY MANUFACTURING CO. Pittsburgh has elected Mr A. William Calder as president and chief executive officer, succeeding the retiring Mr James W. Wilcock.

Mr Ronald W. Jones has been named director of fabricated products and marketing for PPG INDUSTRIES' flat glass division, Pittsburgh. He has been divisional director of marketing since 1981.

Mr Peter R. Travers has been appointed chief manager corporate and international banking operations for the BANK OF NEW ZEALAND, Wellington prior to this appointment Mr Travers was chief manager, corporate banking division and before that regional manager UK and Europe based in London.

FT INTERNATIONAL BOND SERVICE

Table with columns for U.S. DOLLAR STRAIGHTS, YEN STRAIGHTS, EURO BOND TURNOVER, and various bond yields.

EUROBOND TURNOVER

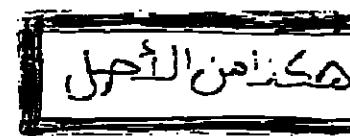
Table showing Eurobond turnover in billions of dollars, with columns for U.S. \$ bonds, Other bonds, and Previous week.

CONVERTIBLE BONDS

Table listing convertible bonds with columns for Issued, Bid, Offer, Change, and Yield.

Large advertisement for GAZ DE FRANCE featuring ECU 50,000,000 Floating Rate Notes due 1989 and 13% Bonds due 1989. Includes logos and detailed financial information.

Large advertisement for FT INTERNATIONAL BOND SERVICE featuring a detailed table of bond yields and market data. Includes columns for U.S. DOLLAR STRAIGHTS, YEN STRAIGHTS, EURO BOND TURNOVER, and CONVERTIBLE BONDS.



APPOINTMENTS

Sun Alliance management changes

Mr R. J. Taylor has been appointed an assistant general manager of the SUN ALLIANCE INSURANCE GROUP, responsible for commercial business in the home division. In the life division, Mr F. G. Taylor has been appointed marketing and development manager. Other life division appointments: Mr J. J. Woods, to be life and pensions manager and Mr M. J. Hall to be pensions manager. Mr R. G. E. Howard, underwriting manager, home division, is to retire on November 30.

Mr George Price, Prime Minister of Belize, has been appointed a member of the PRIVY COUNCIL.

J. DEGE AND SONS has appointed to the board Mr Peter R. Day, who has been with the company since his apprenticeship.

Mr Peter Cornick has been appointed managing director of DAVY COMPUTING. He was previously marketing manager of UCC, U.S.-owned computer bureau concern.

Mr Ian Barnard has been appointed technical director in charge of the control and communications department at WS ATKINS AND PARTNERS, Epsom. He was formerly chief engineer, instrumentation and control, within Atkins' engineering and industrial processes division.

Mr David Low has been appointed director of software sales of INTELLIGENCE (UK) for UK and Europe in place of Mr John Butler who is going to Houston, Texas, to establish the company's operations in the U.S. Mr Low was managing director of ACT (Microsoft).

Ms Sheila Spurg, Mr (George) Neville, Bowman-Shaw, Mr Richard Mark Evans and Mr C. F. (Fraser) Sedcole have been appointed members of the BRITISH OVERSEAS TRADE BOARD. Ms Spurg is the first woman member of the BOTB and is founder and managing director of Exports Limited, an electronics exporting company she set up in 1983. In 1981 Ms Spurg was selected Business Woman of the Year. Mr Bowman-Shaw has been chairman of Lancer Boats Group and a member of its subsidiaries, some overseas, since 1971. Mr Evans has since 1979 been assistant under-secretary of state Foreign and Commonwealth Office. Mr Sedcole is vice-chairman of Unilever.

The management structure of NET's UK operations has been organised into three management groups: Electrical and Industrial Group — managing director, Mr F. E. Gibbs; Power Group — managing director, Mr J. G. Anderson; and Mechanical Group — managing director, Mr J. R. Baker. Mr Baker, previously managing director of NET Cranes, has been appointed to the board of NORTHERN ENGINEERING INDUSTRIES.

Mr Michael A. Edwards, managing director of Leeds and Northrup, has been appointed to a newly-created position as director of European operations for LEEDS & NORTHRUP INTERNATIONAL. He continues as managing director of the UK plant in Birmingham. His increased responsibilities will be directed to subsidiary companies in France, Germany, Spain and Italy.

The Education Secretary has made two appointments, both for a period of five years, to the UNIVERSITY GRANTS COMMITTEE. They are Mr Donald Clarke, general manager of Finance for Industry, and Professor Donald Acheson, Professor of Clinical Epidemiology at the University of Southampton.

ZAMBIA COPPER INVESTMENTS LIMITED

(Incorporated in Bermuda)

RESULTS FOR THE YEAR ENDED JUNE 30, 1982

The following are the audited results of the Corporation and its subsidiaries for the year ended June 30, 1982 which should be read in conjunction with the accompanying notes.

	Notes	1982 US\$000's	1981 US\$000's
Revenues			
Dividend income	2	2,667	5,944
Interest and sundry income		2,487	2,046
		5,154	7,990
Expenses			
Administration		425	625
Exchange loss		2,312	3,049
		2,737	3,674
Earnings before taxes and extraordinary items		2,417	4,316
Foreign taxes (including withholding taxes)		872	1,810
Earnings before extraordinary items		1,545	2,506
Extraordinary items (deficit)	3 & 4	(101,045)	—
Net (loss) earnings		(99,500)	2,506
Retained earnings at beginning of year		3,514	1,009
		(95,986)	3,514
Transfer from share premium	6	101,045	—
Retained earnings at end of year		5,059	3,514

- In March 1982, Roan Consolidated Mines Limited (RCM), in which a 9.8% interest was held, merged with Nchanga Consolidated Copper Mines Limited (NCCM), in which a 40.0% interest was held, and subsequently changed its name to Zambia Consolidated Copper Mines Limited (ZCCM). The Corporation holds a 27.3% interest in the merged company.
- Dividend income comprises the final dividends of NCCM and RCM in respect of their financial years ended March 31, 1981. No dividend income from NCCM and RCM was externalised from Zambia during the period under review and as at June 30, 1982, the Kwacha equivalent, net of withholding taxes, of approximately US\$6.4 million of dividend income from NCCM and RCM remained blocked in Zambia.
- The market value of the Corporation's holding in ZCCM as at June 30, 1982 amounted to US\$21,093,000 compared with a carrying value of US\$20,658,000. In the light of the very serious economic difficulties at present facing Zambia in general and ZCCM in particular, the directors are of the opinion that there may have been a permanent diminution in the value of the investment in ZCCM and that if such a permanent diminution has occurred, it is not possible to quantify the amount of such a diminution. Nevertheless the directors have considered it prudent to make a provision of US\$100,776,000 or half of the present carrying value, against such a possible permanent diminution in the value of ZCCM, which provision is considered reasonable in the circumstances. This provision has been treated as an extraordinary item.
- In October 1979, this Corporation granted De Beers Consolidated Mines Limited (De Beers) a fixed charge over all its assets as security for certain contingent liabilities undertaken by De Beers at that time in respect of Botswana RST Limited (BRST) and BCL Limited (BCL). In June 1982, the financial structure of BCL was substantially reorganised and, as a result, certain of the abovementioned contingent liabilities crystallised and it is anticipated that others will do so in the future, although the amounts thereof cannot be reasonably estimated. In consequence, at June 30, 1982, this Corporation was obliged to pay to De Beers an amount of US\$341,000 of which US\$269,000 has been determined as irrecoverable and treated as an extraordinary item. As at June 30, 1982, the contingent liabilities, excluding the provision for the payment of interest on such amounts, amounted to the equivalent of US\$13,989,000.
- In the light of the abovementioned circumstances, the directors have decided not to declare a dividend in respect of the financial year ended June 30, 1982.
- Subject to the approval of members at the forthcoming annual general meeting, the deficit on extraordinary items amounting to US\$101,045,000 has been covered by a transfer from share premium account.
- The summarised results of ZCCM for the year ended March 31, 1982 are given below. The 1981 comparatives are the combined results of NCCM and RCM.

	1982	1981
Production (tonnes):		
Copper	591,853	587,918
Cobalt	2,686	2,988
Lead and zinc	47,513	43,916
Sales (tonnes):		
Copper	569,995	598,154
Cobalt	2,241	1,294
Lead and zinc	44,800	44,221
Average proceeds (Kwacha per tonne):		
Copper	1,522	1,620
Cobalt	24,904	40,240
Lead and zinc	729	638
Total sales (millions of Kwacha)	977.1	1,083.3
Net (loss) income (millions of Kwacha)	(173.6)	56.5
Dividends declared	—	9.5

8. The annual report at June 30, 1982 will be posted to shareholders on October 11, 1982.
Pembroke, Bermuda
September 27, 1982

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New tasks — new solutions.

Ask the man from Mannesmann

THE EMPLOYMENT BILL

The Financial Times published a series of articles during March and April looking at Norman Tebbit's Employment Bill. These articles have now been reprinted as a booklet and are available at a cost of 50p (including p&p).

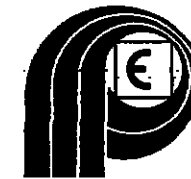
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European Economic Community

Dfls 150,000,000

10 1/2 per cent. Bonds 1982 due 1985/1994

Annual coupons October 15.

Algemene Bank Nederland N.V. Amsterdam-Rotterdam Bank N.V.

Bank Mees & Hope NV
Pierson, Heldring & Pierson N.V.
Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A.
Nederlandsche Middenstandsbank N.V.
Bank der Bondsspaarbanken N.V.

Banque Paribas
Credit Suisse First Boston Limited
Deutsche Bank Aktiengesellschaft
Kreditbank International Group
Morgan Stanley International
Nomura International Limited
Orion Royal Bank Limited
Société Générale
S.G. Warburg & Co. Ltd.

September, 1982

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The board meetings are listed for the purpose of consideration and official indications are not whether dividends concerned are interim or final. The subdivisions shown below are based mainly on last year's timetable.

Table listing various companies and their financial details, including names like 'British American Tobacco', 'British Petroleum', and 'British Airways', along with their respective financial metrics and dates.

Table listing various companies and their financial details, including names like 'British American Tobacco', 'British Petroleum', and 'British Airways', along with their respective financial metrics and dates.

BUSINESSMAN'S DIARY

Table listing UK Trade Fairs and Exhibitions, including titles like 'Financial Times Photography Exhibition', 'British Footwear Fair', and 'Construction Industry International Exhibition', along with dates and venues.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table listing Overseas Trade Fairs and Exhibitions, including titles like 'International Petroleum Exhibition and Conference', 'International Mechanical Handling Equipment Exhibition', and 'World Fair of Photography, Photo, Cine, Video', along with dates and venues.

BUSINESS AND MANAGEMENT CONFERENCES

Table listing Business and Management Conferences, including titles like 'Oyez IBC: Out of the jurisdiction—litigation with an overseas plaintiff or defendant', 'Goodfellow Associates: Management of Diving Costs', and 'The Economist: Can Europe stay in the biotechnology race?', along with dates and venues.



INTERIM REPORT

Overall pretax profits for the half-year to 31 July 1982 were £5.1m, compared with £4.2m for the corresponding period in 1981 and earnings per share more than doubled. Doubts repeatedly expressed about any improvement in world trading conditions in the current year have proved so far to have been justified. Lack of demand due to world-wide recession is the key factor limiting improved Group performance. UK profits responded satisfactorily to the measures taken last year. The United States, Australian and South African businesses suffered from the effects of the severe and rapid recessions in those countries. Action has been initiated which will in the future significantly improve their viability and performance. The Board has declared an interim dividend on the ordinary shares of 1.1p (1981: 1.1p) absorbing £1,949,000.

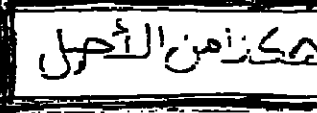
Table showing Group Results (unaudited) for six months to 31 July 1982, comparing 1982 and 1981 figures for sales, trading profit, interest, profit before taxation, profit after taxation, and earnings per ordinary share.

Notes: 1. Borrowings at 31 July 1982 were slightly lower than at 31 July 1981. The reduction of £0.3m in the interest charge reflects lower US dollar interest rates. 2. The current cost trading profit for the half year was £3,955,000 (1981 adjusted: £4,588,000). After interest and gearing adjustment but before taxation the current cost loss was £589,000 (1981 adjusted: £1,526,000). 3. The interim dividend will be paid on 7 January 1983 to shareholders on the register at the close of business on 26 November 1982.

Tootal Group plc, 56 Oxford Street, Manchester, M60 1JH

Shopping around—it's all right for some

BY ROBIN REEVES, WELSH CORRESPONDENT. SHOPPING is becoming more difficult for a growing number of urban households because of the growth of superstores and the decline of local shops, according to a report published today by the Welsh Consumer Council in Cardiff. The report, drawn on the results of a survey of shoppers living in three urban areas in Wales—Cardiff, Rhosllanerchrugog and Treherbert. About one in six households in towns and cities and more than a quarter of retired households in urban Wales—are finding it difficult to get to shops, mainly because of infirmity or lack of transport. Wales has a higher concentration of superstores than the UK average—one for every 230,000 people compared with one for every 300,000 people in the UK as a whole, according to a March, 1980, survey. At the same time, independent stores in Britain were closed at the rate of 8 per week in 1980. The Consumer Council accepts that the growth of superstores which are able to offer a wide range of products at good prices "benefits many consumers. But the elderly and those without transport of their own are being increasingly subject to a double deprivation; they are being excluded from the most advanced form of retailing and also face a falling standard of local retail provision. The report calls for frequent, reliable and affordable public transport, and improvements in the competitiveness of local shops. It also urges more control of the development of superstores. The expansion of delivery services, and the introduction of computer links between superstores and local centres.



WORLD STOCK MARKETS

NEW YORK

Table of New York stock market data including various stock prices and indices like Dow Jones and S&P 500.

CANADA

Table of Canadian stock market data including various stock prices and indices.

HOLLAND

Table of Dutch stock market data including various stock prices and indices.

HONG KONG

Table of Hong Kong stock market data including various stock prices and indices.

NEW YORK DOW JONES

Table showing Dow Jones and S&P 500 indices with historical data.

STANDARD AND POORS

Table showing Standard and Poors indices with historical data.

FRANCE

Table of French stock market data including various stock prices and indices.

GERMANY

Table of German stock market data including various stock prices and indices.

INDICES

Summary table of various international stock indices.

AUSTRIA

Table of Austrian stock market data including various stock prices and indices.

FINLAND

Table of Finnish stock market data including various stock prices and indices.

ITALY

Table of Italian stock market data including various stock prices and indices.

MONTECARLO

Table of Monte Carlo stock market data including various stock prices and indices.

NETHERLANDS

Table of Netherlands stock market data including various stock prices and indices.

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Table of Netherlands stock market data including various stock prices and indices.

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Table of Netherlands stock market data including various stock prices and indices.

Notes and footnotes at the bottom of the page regarding data sources and market conditions.

CURRENCIES, MONEY and GOLD

MONEY MARKETS

Credit shortages and PWLB

Credit shortages were quite severe in the London money market last week, while interest rates continued to hover around 11 per cent. Events in the U.S. regarding the weakness of the economy and above target money supply brought conflicting forces to bear on U.S. rates, but in London the market appears to have settled down to wait for the next cut in bank base rates.

In the hands of the Bank of England, and the unwinding of repurchase agreements, by which bills previously sold to the authorities on a temporary basis to relieve market shortages are bought back.

Unwinding repurchase agreements reflect the earlier reluctance of the discount houses to permanently part with high yielding paper, in the hope of lower interest rates. They have been disappointed so far this month, but the rolling over of debt through further "repos" this week is as much a factor of problems over market liquidity as a reflection of the skyness to sell bills outright.

It was hoped that the decision of the Public Works Loan Board to make available variable rate loans to local authorities from August 25, with the option of conversion to a fixed rate, would encourage use of the PWLB by a facility which had previously only been found in the interbank market.

smaller money market shortages yet, although it is probably too early to tell what the final outcome will be. All that can be said at present is that the local authorities do not seem convinced that rates are likely to move significantly lower, and still prefer to take fixed rate money at what they consider to be an attractive rate.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly change in world interest rates for London, New York, Frankfurt, and Paris. Columns include instrument type, rate, and change.

London - band 1 bills mature in up to 14 days, band 2 bills 15 to 35 days, and band 3 bills 36 to 60 days. Rates quoted are for bank bills 100% to 100% per cent. Selling rates for the money market. In other currencies rates are generally deposit rates in the domestic money market and their respective changes during the week.

BANK OF ENGLAND TREASURY BILL TENDER

Table showing Bank of England Treasury Bill tender details for Sept 24 and Sept 17, including applications, total allocated, and minimum amounts.

FT LONDON

INTERBANK FIXING

Table showing interbank fixing rates for 3 months U.S. dollars and 6 months U.S. dollars, with bid and offer rates.

LONDON MONEY RATES

Table showing London money rates for Sterling, Interbank, Local, and Finance rates.

ECGD Fixed Rate Sterling Export Finance. Scheme IV Average Rate for interest period 4 August to 7 September 1982 (inclusive): 11.097 per cent. Local authorities and finance houses seven days' notice others seven days fixed. Long-term local authority mortgage rates, nominally three years 11% per cent, four years 11% per cent, five years 11% per cent, six years 11% per cent, seven years 11% per cent, eight years 11% per cent, nine years 11% per cent, ten years 11% per cent.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-currency interest rates for various currencies including Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-Mark, French Franc, Italian Lira, Belgian Franc, Yen, and Danish Kroner.

THE DOLLAR SPOT AND FORWARD

Table showing Dollar spot and forward rates for various currencies including UK, Ireland, Netherlands, Belgium, Denmark, Portugal, Spain, Italy, Norway, Sweden, France, Austria, and Switzerland.

CURRENCIES AND GOLD

Dollar very firm

The problem of a depressed economy and money supply well above target tended to pull U.S. interest rates in opposite directions last week, but the end result produced a firmer dollar. A rise of \$4.3bn in U.S. M1 money supply for the figures published the previous Friday was not as bad as some observers had expected, but an expected reduction of about \$1bn in last Friday's figure was not enough to convince the market that the Federal Reserve has the money supply under control.

THE POUND SPOT AND FORWARD

Table showing Pound spot and forward rates for various currencies including U.S., Canada, Netherlands, Belgium, Denmark, Portugal, Spain, Italy, Norway, Sweden, France, Austria, and Switzerland.

GOLD MARKETS

Table showing Gold Bullion (fine ounce) and Gold Coins (Sept 24) prices and movements.

FORWARD RATES AGAINST STERLING

Table showing forward rates against Sterling for Dollar, D-Mark, French Franc, Swiss Franc, and Japanese Yen.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries including Belgium, Denmark, Germany, France, Greece, Ireland, Italy, Luxembourg, Netherlands, Portugal, Spain, Sweden, and Switzerland.

OTHER CURRENCIES

Table showing other currencies including Argentina, Australia, Brazil, Canada, Hong Kong, Kuwait, Luxembourg, Malaysia, New Zealand, Saudi Arabia, Singapore, and U.A.E.

CURRENCY MOVEMENTS

Table showing currency movements for Sterling, U.S. Dollar, Canadian Dollar, Australian Dollar, New Zealand Dollar, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, and European Currency Unit.

EXCHANGE CROSS RATES

Table showing exchange cross rates for Pound Sterling, U.S. Dollar, Deutschmark, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, and Canadian Dollar.

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS. A large directory listing various trust companies and their authorized funds, including details on assets, liabilities, and management.

Handwritten Arabic text at the top center of the page.

INSURANCES

INSURANCE & OVERSEAS MANAGED FUNDS

Main table containing financial data for various insurance and managed funds, including company names, fund names, and numerical values.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds with their respective details.

NOTES: Additional information and disclaimers regarding the fund data.

INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock name, price, and other financial metrics.

LEISURE—Continued

Table of leisure stocks including companies like LWT, Leisure, Leisure, etc. with columns for stock name, price, and other financial metrics.

PROPERTY—Continued

Table of property stocks including companies like Property, Property, Property, etc. with columns for stock name, price, and other financial metrics.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Investment, Investment, Investment, etc. with columns for stock name, price, and other financial metrics.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like Oil, Gas, Oil, etc. with columns for stock name, price, and other financial metrics.

Advertisement for NIPPON KANGYO KAKUMARU SECURITIES, TOKYO, JAPAN, listing services and contact information.

MINES—Continued

Table of mine stocks including companies like Central African, Australians, Tins, etc. with columns for stock name, price, and other financial metrics.

OVERSEAS TRADERS

Table of overseas traders including companies like Overseas, Overseas, Overseas, etc. with columns for stock name, price, and other financial metrics.

PLANTATIONS

Table of plantation stocks including companies like Plantations, Plantations, Plantations, etc. with columns for stock name, price, and other financial metrics.

TEAS

Table of tea stocks including companies like Teas, Teas, Teas, etc. with columns for stock name, price, and other financial metrics.

MINES Central Rand

Table of mine stocks in the Central Rand region including companies like Mines, Mines, Mines, etc. with columns for stock name, price, and other financial metrics.

MINES Eastern Rand

Table of mine stocks in the Eastern Rand region including companies like Mines, Mines, Mines, etc. with columns for stock name, price, and other financial metrics.

MINES Far West Rand

Table of mine stocks in the Far West Rand region including companies like Mines, Mines, Mines, etc. with columns for stock name, price, and other financial metrics.

INSURANCES

Table of insurance stocks including companies like Insurances, Insurances, Insurances, etc. with columns for stock name, price, and other financial metrics.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like Paper, Paper, Paper, etc. with columns for stock name, price, and other financial metrics.

PROPERTY

Table of property stocks including companies like Property, Property, Property, etc. with columns for stock name, price, and other financial metrics.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Trusts, Finance, Land, etc. with columns for stock name, price, and other financial metrics.

OIL AND GAS

Table of oil and gas stocks including companies like Oil, Gas, Oil, etc. with columns for stock name, price, and other financial metrics.

REGIONAL AND IRISH STOCKS

Table of regional and Irish stocks including companies like Regional, Irish, Regional, etc. with columns for stock name, price, and other financial metrics.

OPTIONS 3-month Call Rates

Table of options and 3-month call rates including companies like Options, Options, Options, etc. with columns for stock name, price, and other financial metrics.

Handwritten text in Arabic script: 'مكاتب النجف'

